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FINANCIAL TIMES

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Friday March 12 1976

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MARKET SUMMARY

GENERAL

**Lebanon Wall St.
general over
stages
coup**

Brigadier General Aziz Abid, commander of the Beirut garrison, last night announced a military coup d'état in Lebanon and called upon President Suleiman Frangieh to resign.

Earlier Mr. Rashid Karami, Prime Minister, resigned after rebel Muslim army officers had rejected an amnesty offer and spread the army rebellion by seizing three more barracks.

General Abid, who is a 55-year-old Moslem, proclaimed martial law and an indefinite curfew. Troops were ordered to shoot violators on sight without warnings.

Appointing himself military governor of Lebanon, the general declared that he upheld the country's agreement with the Palestinian guerrillas.

It is understood that General Abid is supported by the chief of military intelligence, each of whom is Christian. Back Page, Syria feature, Page 5.

**Herrema
kidnapper
gets 25 years**

Eddie Gallagher, 27, and Marian Coyle, 21, were jailed for 20 and 15 years respectively in Dublin yesterday for their part in the kidnaping last autumn of the Dutch industrialist, Dr. Thea Herrema. Two accomplices each received eight years. A third man received a three-year suspended sentence.

In Belfast, nine prison officers and two prisoners were injured in fighting in the Republic of Ireland last night at the Crumlin Road Jail.

**Rail trouble
continues**

Eastern Region train drivers gave a mixed response yesterday to their union ASLEF's call for a return to work. At London's King's Cross they voted to stay out until Monday morning, thus ensuring that commuter services will remain disrupted. Page 11.

**Police may need
army aid—Mark**

A warning that the army might be needed to help fight political terrorists was given last night by Sir Robert Mark, Metropolitan Police Commissioner, in a lecture at Leicester University.

**NUJ chief warns
on Press charter**

Mr. Ken Morgan, general secretary of the National Union of Journalists, told the Royal Commission on the Press yesterday that the union would be totally against the proposed Press charter being drafted by a Select Committee of the House of Commons.

**Cancer miracle
cure claimed**

A 61-year-old Glasgow doctor told yesterday of his miracle recovery from stomach cancer, following intensive prayer to a 17th century Jesuit priest who was executed in Glasgow in 1615 for maintaining the spiritual supremacy of the Pope.

Briefly...
Duchess of Kent, 43, entered King Edward VII Hospital for Officers in London last night for a check-up.

Kriller II, French entry in the E.T. Glapier Race, on her 54th day out of Sydney, yesterday continued to maintain her attempt on the voyage record. Guila sinks, Page 8.

Mrs. Margaret Thatcher is to visit Japan in the autumn.

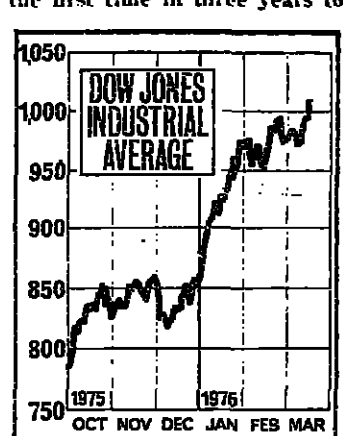
**CHIEF PRICE CHANGES
YESTERDAY**
(Prices in pence unless otherwise indicated)

RISES	
Anglo Transvaal Inds.	118 + 8
BBA	67 + 4
Bentley	63 + 4
Blackwood	131 + 5
Brentnall Bead	95 + 6
Broken Hill Prop.	745 + 25
Dolan Packaging	62 + 5
Jardine Matheson	416 + 14
Laird (J.)	110 + 5
Mint. Agency Music	66 + 6
Pegler-Hatterley	164 + 5
Perkins	44 + 4
Robinson (T.)	69 + 4
Schell (G. R.)	210 + 6
Sharma Ware	47 + 7
Sturwood (R.)	194 + 6
Telford (W.)	298 + 10
Taylor Woodrow	416 + 6
Shell Transport	416 + 6

BUSINESS

**Lebanon Wall St.
general over
stages
coup**

WALL STREET broke through the 1,000 barrier for the first time in three years to



close at 1,003.31, up 8.03, on a series of optimistic economic reports.

GILTS were volatile on rumours of a sharp rise in Minimum Lending Rate today and shorts closed with falls ranging to 1. Losses in long extended to 1 and the FT Government Securities index closed 0.49 down at a two-month low of 61.84.

GOLD fell \$1 to \$133.

EQUITIES were unsettled in slow trading. The FT 30-share index closed 2.3 down at 411.8, although the FT Actuaries All-Share index gained 0.3 per cent to 169.47.

DOLLAR showed little change. Its weighted depreciation widened marginally to 2.21 (2.20) per cent.

BACON prices for middle and back cuts slid down by up to 10p a lb following a record drop of 80p a ton in Danish bacon. Back Page.

**Building society
deposits climb**

BUILDING SOCIETY deposits in February reached about £350m, a figure which is second only to the record £406m of April, 1975. Back Page.

QNASIS GROUP has asked marine insurers to write off its stranded tanker, the Olympic Bravery, following a pessimistic salvage report. About £11.5m of the total £25m insurance is placed in London. Page 8.

JAPAN'S current export boom is confined to consumer durables and concentrated on the U.S. market. It could peter out before long, says a report published by Mitsubishi Bank. Page 4.

INTER-UNION differences between skilled and unskilled workers threaten to break up Ford's National Joint Negotiating Committee. Page 11. Ford U.K.'s chairman said Britain was "eye-balling" with a low wage, low productivity economy due to short-term political management. Page 7.

STOCK EXCHANGES new commission scale, raising charges to clients by an average 3.8 per cent, will come into effect on April 20.

ROYAL DUTCH/SHELL net income for 1975 fell to £850m. (£1,090m.). Shell's 40 per cent share, after tax deductions, came to £335m. (£402m.). Page 27, Page 9 and Lex.

ULTRAMAR announces a 9-for-20 rights issue of 15.3m. Preferred shares to raise about £14.7m. Negotiations to raise a further £20m. are in progress. Pre-tax profit for 1975 rose to £20.1m. (£15.7m.). Page 27 and Lex.

PM wins confidence vote by 17 majority

BY PHILIP RAWSTORNE

THE GOVERNMENT, in an immediate second to its humiliating defeat at the hands of its Left-wingers, last night secured a decisive vote of confidence from the Commons for its economic and financial policies.

Though the 37 Tribune Group rebels retracted none of their criticisms of the public spending curbs, they finally cast their votes with the Government against the Opposition.

The Government carried the day by 297 votes to 280—a majority of 17. Mr. Enoch Powell and six other Ulster Unionists abstained.

In the stormy final minutes of the debate, Mr. Denis Healey, Chancellor of the Exchequer, chided the rebels to a venomous attack.

"No Government can be a Government if it surrenders to blackmail from a small minority," he said. "We cannot and will not surrender in this way."

The Labour abstainers had "conspired" with the Tories to defeat a Labour Government, he cried above the uproar.

If they did so again they would threaten the hand-over of government to the Tory party, some of whose policies would be "a recipe for revolution," he declared.

The Left-wing rebels—savagely attacked by the Prime Minister and many of their colleagues for their "unholy alliance" with the Tories—were whipped into line by the Government's demand for a general election.

To thunderous Tory cheers, she snapped: "Today's vote is a device to keep the Prime Minister in power—power without authority; power without principle. A position admirably suited to him."

Mr. Russell Kerr, Left-wing MP for Feltham, stalked from the Chamber with a two-finger gesture at the Chancellor.

Shortly after the vote, two rebels were dismissed from their posts as Parliamentary private secretaries. They are Mr. Joe Ashton, PPS to Mr. Anthony Wedgwood Benn, Energy Minister, and Mr. Geoffrey Edge, PPS to Mr. Gerald Fowler, Education Minister of State.

Another rebel, Mr. Jim Callaghan, resigned as PPS to Mr. Joel Barnett, Treasury Chief Secretary.

So the Government's political crisis ended—though with a legacy of bitterness that will trouble the Labour Party for perhaps years to come.

Earlier yesterday the Cabinet had decided that the Government's authority had to be re-established as quickly as possible, partly to reassure the foreign exchange markets.

In the Commons, Mr. Wilson emphasised his firm intention to continue the fight against inflation and restore stability to the pound.

"The Government is prepared to assert its full determination to provide whatever protection is necessary (for sterling)," he declared.

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Throughout the morning, the Tories had harassed the Government, blocking committee debates on legislation for which they claimed Ministers had no mandate.

The committee on the aircraft and shipbuilding nationalisation Bill, due to discuss the Government's compensation terms, had to be adjourned.

Amid the chaos, Mr. Arthur

Parliament, Page 15
Miners back demand for TUC Congress on economic policy, Page 11

Public spending policies "under-rated," Page 7
Editorial comment, Page 22
Men & Matters Cartoon, Page 23

Latham, chairman of the Left-wing Tribune Group, signalled the rebels' intention to return to the Government fold. "Our intention has always been to maintain this Government in office," he said.

But the Prime Minister, forced to cancel a 60th birthday luncheon because of the affair, was in a bitterly angry, if jaundiced mood as he entered the Commons to face the massed Opposition parties.

In an atmosphere of mounting excitement and tension, Mr. Wilson quickly clashed with Mr. Eric Heffer, former Industry Minister and one of the Tribune group rebels.

Mr. Heffer, cheered by the

Pound gains two cents on Bank support

BY WILLIAM KEEGAN, ECONOMICS CORRESPONDENT

THE POUND recovered some of its earlier losses yesterday after a sustained support operation by the Bank of England and a widely quoted assurance by the Prime Minister that "we are determined to maintain the value of sterling externally as we are to maintain the value of what the pound will buy, what sterling is worth, internally."

At \$1.0355, an effective weighted depreciation of 32.3 per cent. from December 1971 levels, sterling closed more than two cents above Wednesday night's value, rising in late deal to around \$1.04 on commercial demand in New York.

There were a number of market experts who thought that following the 6 per cent devaluation of sterling in the past week, the pound was in any case due for a recovery yesterday morning.

The optimistic noises from the Bank of England about the U.K.'s chances of an export-led economic recovery.

But these theories were quashed by the strong wave of concern with which markets reacted initially to news of the Government's Wednesday night defeat in the Commons on the public expenditure cuts.

There was persistent selling of sterling yesterday morning from European centres, Japan and the Far East, and the Bank of England is estimated to have spent another \$200m. supporting the rate at around the \$1.0110 level after a one-stage hit on Wednesday of \$1.0000.

The cost to the reserves of the run on sterling during the last week has now risen to \$1.1bn.—equivalent to the bulk of the \$1.1bn. loan recently drawn from the International Monetary Fund towards financing the U.K.'s overseas payments deficit for the whole of 1976.

French official sources are blaming the upsets caused by the pound for the huge revival of pressure on the franc, which was supported to the tune of up to \$800m. yesterday.

The revival of currency unrest also affected the Italian lira and the Belgian franc, on a day which was echoing with market rumours about a re-adjustment of the franc/German D-Mark parity within the currency band—the so-called "snake"—in

Continued on Back Page
Lardinois attacks EEC Minister, Page 6

Amalgamated Investment put into compulsory liquidation

BY QUENTIN GUIRDHAM, PROPERTY CORRESPONDENT

AMALGAMATED INVESTMENT and Property yesterday became the first major quoted group to fail since the decline in the commercial property market started in the autumn of 1973.

Its directors took the decision to cease trading and place the company in compulsory liquidation. Many of the creditors, including Barclays, the British bank with the largest amount outstanding, will appoint a common receiver.

Mr. Mark Homan of Price Waterhouse, to the properties of which their loans are secured.

Mr. Peter Olberg, chairman and managing director, said his Board believed that there would be "insufficient funds to pay all creditors in full at the end of the day. In these circumstances it is the directors' clear legal duty not to carry on."

Despite Amalgamated's liquidation being initiated by its directors, rather than banks forcing it into receivership, the implications for property values are potentially serious. The book value of Amalgamated's properties was £208m. in the last balance sheet and it is now unable to match assets to

borrowings of £110m. Despite sales which, Mr. Olberg said yesterday, have realised £34m. in the past year, this still implies a drop in the value of Amalgamated's portfolio of around 40 per cent. Its last valuation was carried out in 1973, with developments included at cost.

The present shortfall between assets and liabilities was revealed while accountants Price Waterhouse were making an investigation of the company's affairs prior to Amalgamated trying to negotiate fresh agreements with its bankers. Last year many of the 40 banks involved had agreed a moratorium, with the company rolling up some interest payments, until its financial year-end on March 31.

Mr. Olberg said that the margin by which assets fell short of £110m. was "very, very close thing." Lazard's banking advisers to the company, said the figure was less than £10m.

The Bank of England had been kept informed of the company's position. Mr. Olberg said that "As a general rule I have found the attitude of the banks both in the U.K. and overseas, to be perfectly reasonable while of

course seeking to protect their own positions, as is their duty." Yesterday there were fresh denials that French banks had caused the collapse, breaking a Bank of England understanding that major property groups should be supported. The main French loan is the nearly £20m., raised by a syndicate headed by Credit Lyonnais, on an unlet office currently being completed in the Paris suburbs.

While more than half Amalgamated's shares, which were suspended on Tuesday at 16p, are in institutional hands, it is not thought that any one body held more than 5 per cent.

The unusual method of compulsory liquidation which has been adopted is due to the holding company carrying no floating charges against which a creditor could have placed it in receivership. The liquidation will be instigated by setting a creditor or shareholder to petition for liquidation.

Mr. Olberg said he believed the banks would continue to be "reasonable and responsible" with a view to an orderly disposal of the group's assets during the course of time. He explained the group's problems as stemming from an absence of development funding in 1973-74, the reduction of rental values and the weak letting market.

Ironically, it is thought that contracts will be exchanged shortly to lease a large part of one of AIP's largest unlet buildings, the former Port of London Authority headquarters close to the Tower of London.

Property shares fell further yesterday, with Land Securities closing at 173p, down 5p, M&P at 75p, down 4p, British Land at 271p, down 3p, and Capital and Counties 121p, down 2p.

Another major import deal is for Lazard. As a result of the labour dispute of January, Metal Box and the Reed Group contracted from the U.S. nearly 15,000 tonnes of double-reduced Unplate.

The Department of Industry has now applied to the Common Market Commission to relieve these temporary imports of the normal 7 per cent duty and, with Commission approval, this is now to be considered by the nine member Governments next Thursday.

The imports, it was stressed yesterday, were on a one-off basis to supply a particular shortfall and, with production rising again in the Corporation, should not have to be repeated beyond the regular marginal quantities imported by the main consumers of this product.

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مكتبة الأصيل

WORLD TRADE NEWS

Jeddah port surcharge raised

By John Wyles, Shipping Correspondent

BRITISH SHIPPING lines operating into the Saudi Arabian port of Jeddah have imposed a 50 per cent congestion surcharge following the withdrawal of priority berthing facilities by the Saudi authorities.

The U.K. Red Sea conference lines are now anticipating delays of up to 120 days in loading cargo because of Jeddah's inability to cope with Saudi Arabia's mounting import requirements.

Priority berths gave the conference lines a slight advantage in that their ships were subject to about 50 days' delay. But the Saudis have apparently decided, without prior consultation with the lines, that allocating berthing facilities to other shipping lines would mean longer delays for all other shipping lines.

It is claimed that a "free for all" will mean average delays of about 90 days. The U.K. lines are sure, however, that delays will be longer.

The surcharge for Jeddah, at 55.12 per cent, already stands at a record level and the increase coming into effect next Monday will substantially increase Saudi import costs. U.K. conference lines operate three sailings in three weeks to Jeddah, whose port management was taken over at the beginning of February by the British company Gray MacKenzie.

● Saudi Arabia has granted an operating license to a new company, Marine Transport International Ltd, in which Manchester Liners, a partially owned subsidiary of Furness Withy, has a 24 per cent stake. Chairman of the new company will be Sheikh Fahd Mohamed Alreza, whose family group has a 51 per cent stake. The company will have the majority holding.

HK mass transit loan guarantees

HONG KONG, March 11.

THE LEGISLATIVE Council has approved a resolution raising Hong Kong Government guarantees on loan arrangements for the mass transit railway.

The maximum guarantees for export credits to finance contracts placed in Japan were raised to \$340m, from \$100m, in West Germany to \$241.5m, from \$200m, and in Sweden to \$150m, from \$120m, while the maximum for loans arranged by Wardley in Japan was raised to \$150m, from \$120m.

Financial Secretary Mr. Philip Haddad-Cave told the council no amendments were required for France and the U.K. which are covered by bilateral agreements. He added that on March 1 the MTR let a further seven international civil engineering contracts worth \$120m. He said additional guarantees will be required for the six remaining local contracts which are expected to be let by June, Reuter.

Swedish unit for Comecon

By John Walker

STOCKHOLM, March 11.

FIVE NORTHERN Swedish forestry industry concerns have formed a joint sales company to market their product in Comecon.

The company—Laxoexport—will officially start trading on March 15. The five companies behind the project are Ari, Bruks, Mekanska, Lagesunds Bruk, and Trävar.

Between them they can provide complete installations such as saw mills as well as "know-how." One of the problems when dealing with Comecon countries is that involved with currency. Small companies also have problems when there is a question of a better deal and the joint venture is designed to make it easier for them. The new five-year programme in Poland, Czechoslovakia, Bulgaria and Romania all forecast a demand for equipment for the forestry industry.

Export awards

Financial Times Reporter

The five winners of this year's Export Award for Smaller Manufacturers were announced by the Earl of Limerick, President of the Association of British Chambers of Commerce and a member of the British Overseas Trade Board, at a presentation held in London yesterday.

The award winning companies are: Concorde, manufacturers of temperature-controlled insulated containers; Greve Chemicals, manufacturers of herbicides and surface-active agents for the textile industry; Jet-Lube Lubricants, manufacturers of special greases and jointing compounds for the oil drilling industry; Mecbema, manufacturers of inorganic chemicals; and Arthur F. Organ (Packaging Machinery) manufacturers of automatic weighing and counting machines, associated packaging machines, for filling boxes and electro-magnetic paralleling of associated components.

WORLD VALUE OF THE DOLLAR

This major service by Bank of America appears every week on Friday in the Financial Times

See page 29 today

BANK OF AMERICA
NATIONAL TRUST AND SAVINGS ASSOCIATION

Japan's exports recovery may falter, bank warns

BY CHARLES SMITH, FAR EAST EDITOR

TOKYO, March 11.

JAPAN'S NEW export boom, which has been widely billed as providing the answers to the country's domestic economic problems, is patchy and could fizzle out before it has produced a genuine recovery from recession, according to a report just published by Mitsubishi Bank.

Mitsubishi quotes figures which show that although exports, and particularly advanced export orders have begun to pick up recently, most of the recovery is concentrated on the U.S. market with rather weak performance by Japanese exports in areas such as the Middle East and South East Asia.

The bank also emphasises very strongly that the export boom which Japan began to experience a month or so ago, was confined to consumer durables and has yet to spread to heavier items such as steel, chemicals and ships.

The detailed picture presented by the report runs roughly as follows: Japan's exports to the U.S., which were running far below the levels of the previous year during much of 1975, turned the corner around the end of the year and were up 18 per cent in January. In the same month there were also very sharp rises in exports of cars (up 53 per cent on a year ago) and TVs (up 51 per cent.). But these two items were overwhelmingly concentrated on the U.S. exports and 60 per cent. of TV sets going to the U.S.

The import demand for consumer durables in the U.S. was exceptionally strong early in the year, the bank says, because inventories were being built up after a long decline in 1975. Actual sales, however, are doing less well—for example sales of Japanese cars in America in February were 10 per cent. below the level of a year ago. So the question arises how long an export boom based on inventory increases can be maintained.

Mitsubishi Bank says the test of Japan's export recovery will be whether or not capital investment begins to pick up strongly enough in America in the next few months to produce a real recovery in demand for heavy exports such as steel and chemicals. If this fails to happen the early 1976 export boom could peter out, the bank warns. A

previous occasion on which Japan's exports started to recover sharply but then lost ground again was in the 1958 recession when Japan enjoyed a sharp recovery of textile, radio and miscellaneous exports, but these failed to spread to other areas, which collapsed in the following year.

Looking at the export situation in markets other than the U.S. and in commodities other than consumer durables, Mitsubishi Bank paints a rather depressing picture. Japan's exports to the Middle East were up 8 per cent. in January over a year ago, but this was a far smaller increase than at any time in 1975. Exports to the Middle East in the first quarter of last year were running 147 per cent. above the level of a year earlier, while in the succeeding three quarters the increase—were 88 per cent. 57 per cent. and 23 per cent. respectively.

Japan's exports to South East Asia, which at one time overtook the U.S. as its largest single overseas market, were actually down modestly in January. Sales

to Communist countries, which were very strong in the early part of 1975, were down in the same month by 15.9 per cent. from a year earlier.

The big three Japanese export commodities—chemicals, steel and ships—showed falls of 31.7 per cent., 31.8 per cent. and 23.2 per cent. in January, compared with the previous year.

Mitsubishi does not specifically say that Government officials have been wrong in predicting that Japan's economy will undergo an export-led recovery. This prediction could turn out to be right in the end, it is conceded, if only because Japan appears incapable of generating any forces for recovery from inside the economy. However, the bank's assessment does appear much less optimistic than several recent statements by officials. It conflicts particularly strongly with a forecast made yesterday by the Minister of International Trade and Commerce, Mr. Toshio Komoto that the economy could expect to be well on the way to recovery by early summer as the result of rising exports.

World Car Markets

Japan leads U.S. imports

FINANCIAL TIMES REPORTER

THE SHARP decline in German car sales in the U.S. apart from the "specialist" Mercedes-Benz and BMW models, has intensified so far this year.

Although the first two months are not necessarily a guide to the full year, the detailed sales figures for January and February show a big fall for Volkswagen, Audi, Ford Capri and Opel.

Toyota and Datsun showed much smaller declines, while Honda, the fastest-growing Japanese importer, increased its sales substantially.

The conventional small car market is thus tending to be increasingly dominated by the Japanese. An indication of the change is General Motors' decision to import a new small car to be known as the Opel Isuzu; it will be introduced next month by selected Buick dealers.

British Leyland, because of its concentration on sports cars and

luxury models, is in a relatively strong competitive position. It made a deliberate decision to phase out the Marina (sold under the Austin name in the U.S.) in the first two months of this year sales of this model amounted to less than 400 units, compared with over 3,000 in the same period of last year.

This was offset by considerably higher sales of Jaguar models, so that the overall B.L. figure was only slightly down on last year.

LEADING U.S. IMPORTS

Jan.-Feb. 1976

units units

1975 1976

Toyota 42,252 45,101

Volkswagen/Audi 35,440 61,074

Datsun 34,264 34,385

Ford 9,009 14,243

Honda 19,167 12,732

British Leyland 8,911 9,298

Other 1,000 1,000

Source: U.S. Customs

Figures in thousands

Figures in thousands

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AMERICAN NEWS

Venezuela expected to borrow heavily

The Venezuelan Government is expected to borrow heavily at home and abroad to finance its \$2.4-bn. share in the 1976-80 Development Plan approved this week, writes Joseph Mann from Caracas.

The Government will reportedly seek loans from the private bank sector to finance its spending in steelwork, aluminium smelting, hydro-electric power and railway construction.

The private industrial sector is projected to complement the Government's \$2.4-bn. investment programme with investments of \$18.5bn.

Under the development plan the Government is seeking to reduce the country's dependence on the oil sector which accounts for around 80 per cent. of Government income at the moment.

Emphasis in the plan is being laid on the development of the agricultural sector which has for long suffered from neglect by the Government.

Canada constitution difficulties

Renewed attempts to give Canada its own constitution instead of the British North America Act of 1867 have run into difficulties, writes Our Ottawa Correspondent.

Mr. Pierre Elliott Trudeau, the Prime Minister, has told reporters that he is prepared to make the matter an election issue if agreement cannot be reached with the ten Canadian provinces.

The last attempt to "patriate" the constitution, as the proposal is called in Canada, came to nothing in 1971 when Quebec would not agree to the proposals.

The matter has recently been reopened. Unofficial contacts between Ottawa and Quebec appeared to open up the prospect of a compromise in the dispute which, fundamentally, concerns the question of who may raise what taxes, and who controls welfare policies.

Bill 22 challenge

Chief Justice Jules Deschamps of the Quebec Superior Court has ruled that ten Protestant school boards of the province may go to court to challenge the constitutionality of Bill 22, the law designed to make French the official language of the province, writes Robert Gibbons from Montreal.

The ruling merely upholds the right of the boards to have the matter tested—it was not concerned with the substance of the case. Bill 22 has caused much concern to the English-speaking business community in Montreal.

It has also attracted criticism from the Canadian federal authorities in Ottawa, though they have made it clear that they are not prepared themselves to challenge its constitutionality.

Mrs. Peron concedes

President Isabel Peron has given up her fight to force through a law leaving her newest wage and price freeze full of loopholes, UPI reports from Buenos Aires.

Mrs. Peron has decreed a 20 per cent. wage increase instead of the 12 per cent. salary rise announced last Friday when the emergency economic plan was launched. She also conceded that a special commission would be set up to adjust salaries in keeping with the cost of living, and that collective bargaining regarding "working conditions" would be allowed.

The National Bureau of Statistics reported that in February alone the cost of living rose by 19.3 per cent., giving Argentina an inflation rate of 423 per cent. during the last 12 months.

Soyabean move

The U.S. will take strong and vigorous action against a decision of the European Community that will reduce buying of U.S. soyabean oil to two deliveries.

Walker, President Ford's No. 2 trade negotiator, AP-JD reports from Brussels. He told a news conference yesterday: "We have communicated to appropriate authorities here in Brussels—in the Community—the concerns we have and the objections we see to this decision which was taken by the Council of Ministers. We have communicated our disapproval and our intention to react vigorously."

Mr. Walker would not say just what President Ford's administration is planning to do. U.S. officials said before the action was decided on Saturday that the case would be taken before the General Agreement on Tariffs and Trade (GATT).

Chicago's Mayor Daley may return as kingmaker

BY JUREK MARTIN, U.S. EDITOR

WASHINGTON, March 11.

MAYOR RICHARD DALEY of Chicago is threatening to upstage next Tuesday's Presidential primary election in the State of Illinois. It is quite possible that the most significant outcome of the voting in Illinois will be to

re-establish Mr. Daley as one of the main kingmakers inside the Democratic Party.

There are, in fact, five important contests in the State. President Ford is expected to knock Governor Reagan out of serious contention in the Republican preferential primary and to garner most of the Republican delegates also to be chosen. Messrs. Carter, Wallace, Harris and Shriver are competing in the Presidential preference poll on the Democratic side. But there is also a contest for Democratic delegates, pitting these four candidates with state pledges to Senator Adlai Stevenson from Illinois and Governor Daniel J. Walker. Finally, there is a gubernatorial Democratic primary, pitting Governor Walker against Mr. Michael Howlett, the Illinois Secretary of State.

The key battle in all this is that between Mr. Walker and Mayor Daley. The Stevenson slate of delegates is in fact a Daley slate. Senator Stevenson is not running for President, does not campaign, has 14 delegates and Senator Jackson, who has disavowed all connection with the effort. But he is unable to stop Mr. Daley,

using his formidable machine, from getting the state registered on the ballot. Mr. Howlett, too, is Mr. Daley's man.

The Mayor and the Governor have been at loggerheads since 1972, when Mr. Walker considered a rank outsider, upset the Daley machine, largely by campaigning tirelessly all over the State as a reform Democrat and living up to his nickname of "Walkin' Dan" Walker.

Relations between the two have gone from bad to worse in the last four years. The Walker strategy as Governor has been to try to go over the heads of the party establishments, epitomised by Mayor Daley, directly to the people, which might have proved a brilliantly successful tactic had Mr. Walker not turned out to be far more conservative than his original campaign had suggested he would be. Thus he has alienated not only the party regulars but also a good number of Illinois liberals.

But just as Mayor Daley wants Mr. Walker's blood, so the Governor is determined to wrest control of the state party from the Mayor. Thus in the Democratic delegates contests to choose 155 Illinois delegates to send to the national convention, Daley is running 152 candidates, technically against Governor Stevenson. Senator Stevenson, and Governor Walker, almost as many, pledged to himself.

This has somewhat discouraged the Presidential candidates from the current bettings, is that he will then be back in business as a major power broker. Who he will back, however, is anybody's guess, though Senator Hubert Humphrey must have hopes. If Governor Walker wins, then his support will be critical at the convention with Mr. Carter having perhaps the best chance of getting it.

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EUROPEAN NEWS

Lardinois attacks EEC ministers over farm policy

BY REGINALD DALE, COMMON MARKET CORRESPONDENT

STRASBOURG, March 11.

MR. PIERRE LARDINOIS, the EEC Commissioner for Agriculture, today warned that the Common Agricultural Policy would fall apart if order was not soon restored to international currency markets. The Common Market in farm goods had just about reached the end of the road, he told the European Parliament here.

In a tough attack on the EEC Finance Ministers, Mr. Lardinois said that their failure to put an end to monetary chaos had reduced the farm policy to a point where the system was "hardly acceptable" and "hardly possible" to maintain. The Ministers of Agriculture were often attacked for their decisions, he said, but other Ministers took no decisions at all.

Introducing the latest EEC farm price package, Mr. Lardinois pointed out that every percentage point decline in the value of the pound cost the EEC Farm Fund 20m. units of account (about £10m.) in extra monetary compensation amounts. In the U.K.'s case, these mainly involved subsidies on EEC food exports to the British market to compensate for lower tariffs than exporters as the pound declines.

The decline of the Italian lira would necessitate a supplementary EEC budget of perhaps 150m. units of account this year, Mr.

Lardinois reminded. Although there was no formal ceiling on farm fund expenditure, there was a limit to what was politically feasible, he stressed.

Mr. Lardinois's statement came as both Tory and Labour MPs attacked the farm price deal concluded at the end of last week's Brussels marathon. Mr. Mark Hughes, of the Labour party delegation, said it was "curious" that Britain, which had the highest rate of inflation in the EEC, would have to bear the highest rate of increase in food prices.

This would do little to promote economic and monetary union, he argued. Instead of being the "engine of togetherness," the CAP had become the greatest force of division, and national and social disharmony in the Community, he added.

For the Conservatives, Mr. James Scott-Hopkins said he found the arrangements agreed for the dairy sector "unacceptable and idiotic," and Mr. Ralph Rowell complained that nothing had been done to end the Community's chronic dairy surplus.

Mr. Lardinois agreed that the dairy arrangements were "not adequate" to solve the milk surplus problem, but he hoped ministers were now on the right path with their undertaking to

make dairy farmers partly responsible for the surplus. This could take the form of a levy on producers of 2.5 to 3 per cent of the milk price, he suggested.

Lord Walton, for the Labour delegation, urged that limits should be set to intervention buying and called for early remedial action to future as soon as surpluses began to appear.

Mr. Lardinois declared to give Mr. Scott-Hopkins assurances that plans to distil an extra 4m. hectolitres of wine into alcohol would not adversely affect producers of industrial alcohol, which was centred mainly in Britain and Germany. Industrial alcohol was a by-product that cost the producer virtually nothing, and in any case less wine would be distilled this year than last, he replied.

The Commissioner once again sharply criticised Britain, Ireland and Denmark for the high rate of excise duty they levied on wine—roughly six or seven times the amount paid to the producer. He thought that steps would have to be taken to end this "evil" when new wine-producing countries joined the Community—thus ensuring that the impact of admitting new Mediterranean countries did not fall exclusively on France and Italy.

Bid to revive Chunnel rejected

STRASBOURG, March 11.

THE BRUSSELS Commission has made it clear that it does not think the time is ripe to revive plans for the Channel Tunnel with the aid of EEC funds—although it still approves of the project in principle.

The Commission was replying to an attempt to re-open the issue in the European Parliament by Mr. Cornelis Berkhouwer, a Dutch Liberal and former President of the Parliament, with the backing of the British Conservative delegation.

In a boisterous debate in the early hours of this morning, British Labour MPs poured cold water on the idea. The money could be better spent on other projects, for example, the development of Southern Italy, and the need for the tunnel had not been proved, they argued.

According to Mr. Berkhouwer, the tunnel would not add to congestion in South-East England but help to relieve it by allow-

ing people to move to the Continent. The issue was to be pushed through his resolution calling on the Commission to re-examine the question. After procedural deadlock developed, with the 10

MPs still present split five to five, the vote was adjourned indefinitely.

Soviet boots order

Norvic Shoe has negotiated a contract worth over £1m. from Russia for 95,000 pairs of women's fashion shoes and 25,000 pairs of women's warm lined boots.

Portugal names new assembly

PORTUGAL'S new legislative chamber of deputies, due to be elected next month, is to be called the Assembly of the Republic. This was decided last night by a unanimous vote in the Constituent Assembly, which is drawing up a new Constitution.

The Socialist Party proposed

"Legislative Assembly," the Centrist Popular Democrats "Parliament" and the Communist Party "Chamber of Deputies."

But these suggestions were withdrawn in favour of the "Assembly of the Republic," which was backed by an independent group of deputies.

Call for direct Euro elections by 1978

By Reginald Dale

STRASBOURG, March 11.

THE EUROPEAN Parliament today formally called on next month's EEC summit in Luxembourg to finalise plans for the Parliament's direct election to start in May 1978. A large majority, was in response to widespread fears that the summit may not reach agreement, at least partly as a result of political difficulties in France.

Reflecting the line-up of the opposition in France to direct elections, the French Communist representative here today attacked the plan as unacceptable "supra-national." The Gaullists, having announced that they would abstain, left the Chamber before the vote.

The Gaullists finally withdrew their own motion drawing attention to the Rome Treaty's stipulation that the elections should be organised according to "uniform procedures" throughout the Community. With no hope of agreeing a common electoral system in the foreseeable future, hard-line Gaullists in France have been trying to use the Treaty as a device to delay the elections indefinitely.

Abstained

Today's vote also split the British Labour delegation roughly down the middle. Half of Labour MPs abstained, either in protest at the federal overtones of direct elections or because of the difficulty of arranging them in Britain by 1978. The remainder voted for the motion, along with a dozen Liberals, Conservatives, Christian Democrats and the rest of the Socialist group. The Italian Communists did not vote.

Mr. Schelle Patlin, the Dutch Socialist responsible for the Parliament's own proposals on direct elections, warned that the May 1978 target date would be jeopardised if there was no final agreement at the April 1 and 2 summit. The Parliament would consider that any government that said "No" in Luxembourg had rejected Parliamentary democracy in Europe, he stated.

POLITICS IN THE VATICAN

Berlinguer at the gates

BY DOMINICK J. COYLE, IN ROME

THE VATICAN is engaged in a determined campaign to prevent movements which, even in differing form, are based on Marxism. Rome, the City of the Popes, from falling under Communist domination in the municipal elections scheduled for June, even though many observers of the Italian political scene would say it is akin to trying to hold back the tide with a sieve.

Following the Communists' sweeping gains in last year's regional elections, Rome is the last of the major Italian cities in which the Communists, either directly or in coalition with other Left-wing parties, do not have a decisive voice. The Vatican is seeking to keep it like that, although acknowledging privately that the odds are not in the Church's favour. The electoral shift is obvious, and indeed an impartial analysis of recent electoral trends suggests that the PCI may well, in fact, emerge in Rome as the largest single party next June.

The attitude of the Vatican is prompted by two main considerations: firstly, there is a feeling of fairly obvious embarrassment that a city so closely associated with the centre of Roman Catholicism should fall under Communist domination, but an even more important factor, in the view of many top Church leaders, is the Pope himself, is the need to take publicly "some initiative" to try to reverse the growing popular feeling in Italy that the emergence of the Communists as the largest single political party following the next national elections is almost inevitable.

Ugo Cardinal Poletti, the Papal Vicar for Rome, and hence the man seen to be in the vanguard in the counter-attack against the Communists in Rome, is not true that the Communist advance is irreversible. Indeed, he justifies his own direct and open intervention into the political fray by asserting that for the Church to remain silent would be to give credence to the view that not only was the Communist advance incapable of being arrested, but that the Party's growing popular support (as evidenced in last June's regional elections) somehow represented approval.

Nothing, of course, could be further from the truth, and the Italian Bishops' Conference at the end of 1975 came out with an unambiguous declaration that "one cannot be simultaneously a Christian and a Marxist." A Christian and a Marxist, the profession of the Christian faith is incompatible with the adherence

to or support for those movements which, even in differing form, are based on Marxism. The Vatican (using the collective sense) picks its words carefully on most issues, and the Church's stance here was Catholic. Church influences over Italian political affairs exercised any suggestion that Italian Com-

munists are a breed unto themselves untainted with, or at least unimpressed by, the real Moscow-oriented credo. In fact, of course, the PCI repeatedly asserts its essentially Italian character, its commitment to democratic principles and to personal and religious freedom. And it is, he said, whether by conviction or design, the least anticlerical of all the Italian political parties, although anticlericalism in Christian Democratic ranks is generally expressed very much *ad vocem*.

The Communist leader, Sig. Enrico Berlinguer, stressed the Party's respect for all democratic rights, and all individual and collective freedoms, including religious and cultural ones, in his "we've outgrown our Masters" speech to the Soviet Party Congress two weeks ago, but Cardinal Poletti remains unimpressed. His response was renewed appeal for vigilance, and he complained of the great confusion generated by the "soft" attitude of part of the Catholic world towards Communism.

Referring specifically to St. Berlinguer's comments in Moscow, he charged that the Party Secretary's words had only "tactical significance." The Communists, of course, are as well aware as the Church of

the essential confusion of the present electoral situation. Roughly one-third of Italian voters now support the PCI, yet the population is (at least notionally) almost 100 per cent Roman Catholic. Church influences over Italian political affairs exercised any suggestion that Italian Com-

moves towards more policies, started by Pope John, in his own words, to open the windows of the Church to give no signs of sanctification. "historic compromise." Indeed the present Pope's strategy suggests something moving back towards the restoration of Pope Pius.

Cardinal Poletti, however, more forthcoming on the immediate question of the Communists in government, wants to make it clear that if the PCI does a government role, it would not only be against the wishes, but against the tradition. The Pope himself let it be known that he fully shared the sentiments of Rome and in particular Communist administration city would be "unacceptable."

Unacceptable it may be, but the Vatican is now a real prospect for the Christian Democrats who have dominated politics for 30 years. A big Communist victory in following the Christian Democrats' major setback in regional elections and earlier divorce referenda could be the last nail in the Party's coffin.

The initiative would, with the Communists, if it did emerge as the largest party, or indeed if it was possible with the Social Christian Democrats. It knows (even without the aid of Chile, and in a way, that it cannot rule Italy by putting together a 2-3 overall majority in Parliament. The Social Christian Democrats, the main body of the CI without the Vatican, are the outright condemnatory Catholic Church.

It is unlikely, and in the Italian, regularly out much of their time managed to alternate as the enemies. It has never permanent commitment as though the people wish to close off any options to make any institution too strong. It has been giving clear lessons of late Christian Democrat Par have even indirectly Church) that it must change radically its way driven from office after. It may very well stop of handing the Commun thing like a clear mandat



Swiss Guards at the Vatican.

Further optimism on W. German economy

BY NICHOLAS COLCHESTER

BONN, March 11.

BOTH THE West German Economics Minister, Hans Friderichs, and the IFO Institute of Munich today provided fresh grounds for confidence in the economic upturn that is unfolding in Germany. The Minister told Parliament that GNP growth this year would be at the upper end of the 4 to 5 per cent. range predicted by his Ministry at the beginning of this year. IFO produced noteworthy evidence of confidence in Germany industry.

The Munich-based Institute published its yearly opinion poll of industry's expectations for turnover, investment and employment in the current year and in 1977. The 270 companies asked expected sales to rise by 9 per cent. this year and by 11 per cent. next year. After a 2 per cent. fall in 1975, their expectation was for a "sustained" economic recovery leading to a rather slower rate of long-term growth than they had experienced in the past.

On the other hand industry did not expect the recovery to have much effect on investment or employment until 1977. The companies estimated that they would shed a further 2 per cent. of their workforce in 1976 after last year's reduction of 6 per

cent. only next year would their workforce increase again—by 1 per cent. Similarly gross investment this year was not expected to be up by more than 1 per cent. in real terms, after falling by the same amount last year. In 1977 it would expand by 6 per cent. however.

A year ago this IFO exercise did much to discredit the official Government line that an economic upswing was on the way. This year it confirms the Government's careful optimism. Industry plainly expects the recovery to continue, and its plans for investment and employment will probably be revised upwards as and if its expectations are justified.

Together with his prediction of 5 per cent. economic growth this year the Economics Minister forecast that exports would grow in 1976 by a nominal 10 per cent. and that the year-on-year inflation rate would fall back to between 4.5 and 5 per cent. The GNP deflator would be 4 per cent. He saw an employment problem "into the foreseeable future," predicting that the average unemployment quota for the current year would be 4.5 per cent. and the figure at the end of the year around 4 per cent.

Greek industry policies defended

ATHENS, March 11.

THE GOVERNMENT and Opposition parties have reacted sharply to criticism by Greek industrialists of economic policies applied since the restoration of democracy in July 1974. The Federation of Greek Industries issued a statement last Saturday accusing the Government of allowing an obsession with socialism to pervade its decisions on economic matters and warning that the country's further industrialisation was being jeopardised by a climate of uncertainty.

The industrialists suggested that for reasons of political expediency, the Government, Opposition parties and the Press have launched a relentless campaign against large Greek enterprises accusing them of reaping excessive gains against the interests of the country. They stressed that they readily accepted the need to pay special contributions in the last two years.

They also claimed that the Government's decision to revise a large number of investment contracts, signed during the seven years of military dictatorship, has caused a widespread attitude from foreign investors undermining the country's speedy industrialisation, in view of Greece's application to become the tenth member of the EEC. Reuter

Carlos sees 'reform' ministers

BY ROGER MATTHEWS

THE TWO Ministers in the Spanish Cabinet most associated with democratic reform, Senor Jose Maria de Arelliza, the Foreign Secretary, and Senor Fraga Iribarne, the Interior Minister, both held unscheduled meetings with King Juan Carlos yesterday, heightening speculation that they were disturbed about the structure of the Government and the obstacles placed in the way of the programme they wish to follow.

The importance of the talks could be seen from the fact, that Senor Arelliza missed the weekly session of the special commission set up to elaborate a plan for constitutional reform during clashes with the police. Some Ministers are also keen to see the removal of Finance Minister, Villar Mir, whom they claimed has proved less than successful in his handling of the country's serious economic problems.

Controversy over the composition of the Government has been increased by the violence of the past fortnight during which seven workers have been killed during clashes with the police. Some Ministers are also keen to see the removal of Finance Minister, Villar Mir, whom they claimed has proved less than successful in his handling of the country's serious economic problems.

British commandos in Norway

BY FAY GJESTER

OSLO, March 11.

BRITAIN HAS offered to "ear mark" the 3rd Commando Brigade of the Royal Marines for service in north Norway in a crisis, the Oslo newspaper Aftenposten reported yesterday. The British offer "also includes other measures to strengthen Nato's northern flank" and will be discussed at a meeting here between British and Norwegian authorities today and to-morrow, the report said.

The 3rd Commando Brigade, some 5,000 strong, would be given special training for winter warfare, and a condition of the

British proposal. Aftenposten says is that Norway would make the necessary additional training facilities available, and possibly agree to build up depots of equipment for the brigade's use in an emergency.

The Marines' 45 Commando Group, numbering some 1,200 men, has for some years trained regularly in north Norway—about two months each winter. This group is now to be incorporated in the 3rd Commando Brigade, together with two other groups, a staff company, support and supply units and a helicopter squadron. David Buchanan adds: Informed

Whitehall sources said yesterday that the Oslo talks should be seen in the context of the U.K. defence last week. The regional council from Vittoria held a meeting with the Prime Minister to-day. The town council of Basauri, where a young man was killed by police on Monday during a demonstration, has also issued a strong statement protesting at the behaviour of the authorities. In Madrid, striking workers from the Osram factory have hit on a new device for raising funds. Some 500 of them turned up yesterday outside a hospital to donate blood, for which they receive payment.

Spain's two main opposition groupings, the Democratic Junta, headed by the Communists, and the Democratic Platform, which brings together the Socialists, Christian Democrats and Social Democrats to-day issued a joint statement demanding a full inquiry into recent killings by the police and the opening of a constituent period leading to full democratic liberties.

The two organisations stressed the peaceful nature of all strikes and demonstrations, adding that tension was caused by the unwillingness of the regime to open up genuine paths for the participation of all the people in the political life of the country.

They also asked for the citizens of Madrid to express solidarity with the people of Vittoria, the town where four workers were shot dead by police last week. The regional council from Vittoria held a meeting with the Prime Minister to-day. The town council of Basauri, where a young man was killed by police on Monday during a demonstration, has also issued a strong statement protesting at the behaviour of the authorities. In Madrid, striking workers from the Osram factory have hit on a new device for raising funds. Some 500 of them turned up yesterday outside a hospital to donate blood, for which they receive payment.

Yugoslav 'subversion' trials start

By Paul Lendvai

VIENNA, March 11. TWO NEW trials start this week in the Dalmatian region of Split and the Bosnia-Banja Luka against nine persons respectively accused of "so-called" "formalist" that is pro-Soviet activities. The group also maintained with two other pro-Soviet ground-centres in Novi Sad.

In all 26 people are being tried in camera for slanders for plotting to overthrow the Tito regime. While at Split was officially announced by the authorities, the trials in Bosnia, who have touch with Stalinist exiles in the Soviet Union.

So far the Yugoslav remained silent about the charges against the group and about an alleged action programme and of what the plotters are. The Yugoslav Party of Yugoslavia, against the chief of these groups, Colonel Dapcevic, who was last Brussels to Bucharest, Ki and brought to Yugosl summer, is rumoured to April.

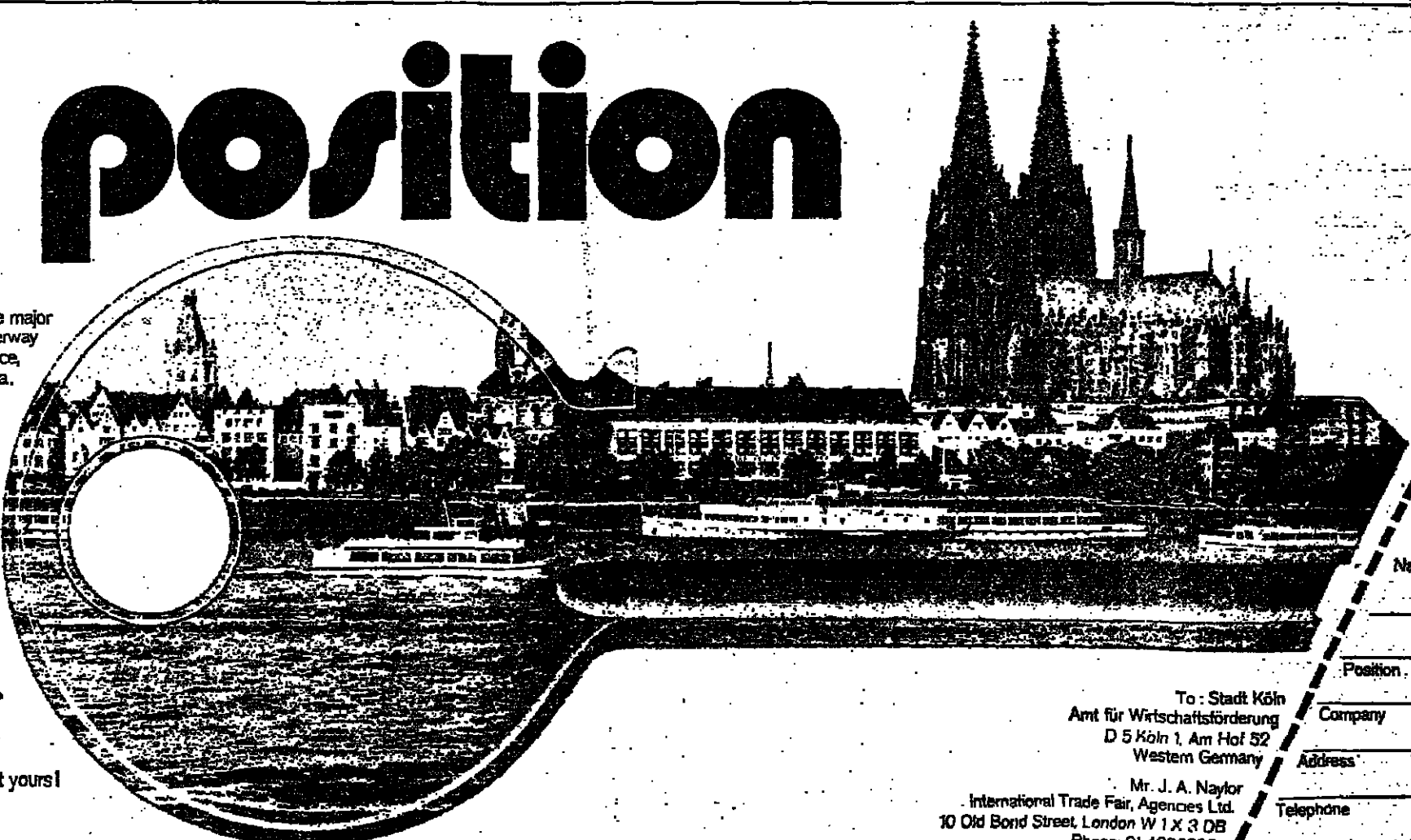
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10 Old Bond Street, London W 1 X 3 DB
Phone: 01 4090956

Put industry first, Ford chief tells politicians

PETER CARTWRIGHT

STRONG attack on the way in which the economy is being run by the Government was made by Mr. Terry Beckett, Ford's chairman, last night. He called for a bipartisan approach to industry, saying that the Government should be "a bit more realistic" in its approach to the economy. He said that the Government should be "a bit more realistic" in its approach to the economy.

Call for stronger Scottish assembly

By Chris Egan, Scottish Correspondent

LEADERS of the Labour Party in Scotland—both MPs and members of its Scottish executive—appear agreed on a list of demands to the Government for more powers to be allocated to the proposed Scottish assembly.

Last orders at Prunier's

BY ARTHUR SANDLES

PRUNIER'S, the sea food restaurant in St. James's, London, is to close next week. The restaurant, which has been in the hands of the Prunier family since 1860, is to be sold to a group of investors. The restaurant, which has been in the hands of the Prunier family since 1860, is to be sold to a group of investors.

Up-market

There is a strong case to be made that London has been overstocked with up-market restaurants in recent years. For a long time many were able to recruit low-cost staff from Italy, Greece and Spain, and many were living on freeholds or inexpensive long leases. The customers may not have agreed, but it produced a position in which it was easier to eat well cheaply in London than in many other capitals.

Public spending policies 'under-rated'

BY ANTHONY HARRIS

UNEXPECTED, though somewhat qualified approval for the Government's public spending policies appears to-day in the monetary bulletin of Greenwell. The bulletin, which is published weekly by the Department of the Treasury, contains a number of reasons.

Treasury estimates may be too high, and much of the payment can legitimately be covered by borrowing. While approving the programme in broad terms, the bulletin also contains a warning. "Maintenance of the cuts in future years depends very much on the strength of the Government's political will."

Recent Consolidated Fund figures, showing the progress of public sector revenue and expenditure, are "satisfactory." The bulletin also contains a warning. "Maintenance of the cuts in future years depends very much on the strength of the Government's political will."

while interest rates will fall only towards the end of the period—an assumption which they regard as cautious but not impossible. However, they feel it is unrealistic to take the debt figure as a measure of the burden on the taxpayer: adjustments are required to net out public sector receipts of interest and to allow for inflation.

Shoe company to close

HIGH CROSS Shoes of Leicester is to go into voluntary liquidation, with the loss of 60 jobs. Its sales have been hit by low cost imports, especially from the Far East. Most employees will leave at the end of the week, but some are being retained while existing orders are completed.

Accountants' work revised

ice code

Michael Lafferty, City Staff, says that the Price Commission is causing difficulties in the industry. He says that the Price Commission is causing difficulties in the industry. He says that the Price Commission is causing difficulties in the industry.

Rules of foreign exchange co-ordination 'unclear'

FINANCIAL TIMES REPORTER

CRITICISM of the "slender and informal institutional base" of the international co-ordination of foreign exchange authorities was voiced by Professor Fred Hirsch, in London yesterday. He predicted that the "fraternity of monetarists" would wake up to this form of global monetary expansion. When it did, it would be important to resist the instinct to restore the balance by wielding the axe on the credit operations.

banks, a stimulus was given to the "global base money" in the shape of international reserves. The link with the world money supply was flexible because of floating rates, but it still existed. He predicted that the "fraternity of monetarists" would wake up to this form of global monetary expansion. When it did, it would be important to resist the instinct to restore the balance by wielding the axe on the credit operations.

Furniture orders down in January

ORDERS ON hand in the U.K. furniture industry declined again in January, according to statistics published yesterday by the Department of the Treasury. The index of orders (end 1970=100) on a seasonally adjusted basis was provisionally 190 in January, compared with 194 in December and January last year, when orders were on a rising trend.

Publishing seminar

A SEMINAR on "publishing in survival conditions" is to be held at the London Press Centre on April 9. It is being organised by the Periodical Publishers Association, the British Printing Industries Federation and the British Paper and Board Industry Federation.

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Anglo American Industrial Corporation Limited

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PROVISIONAL ANNUAL FINANCIAL STATEMENT FOR THE YEAR ENDED 31st DECEMBER, 1975, AND DECLARATION OF DIVIDEND NO. 24 ON THE ORDINARY SHARES

Subject to final audit, the abridged consolidated income statement of the corporation and its subsidiaries for the year ended 31st December, 1975 and the abridged consolidated balance sheet at that date are as follows. These should be read in conjunction with the notes below.

CONSOLIDATED INCOME STATEMENT			CONSOLIDATED BALANCE SHEET		
	1975 R000's	1974 R000's		1975 R000's	1974 R000's
Turnover of operating subsidiaries	366 202	267 709	Issued share capital	26 461	34 472
Investment income	7 338	5 794	Share premium	143 941	139 759
Trading profits of subsidiary companies after charging			Non-distributable reserve	14 692	14 269
R13 (31 000 (1974: R9 093 000) for depreciation and R1 503 000 (1974: R908 000) for leasing charges			Distributable reserves	77 945	47 505
Interest earned	71 114	52 554		263 039	216 006
	1 288	1 173	Provision for deferred taxation	7 319	3 096
	79 940	59 521	Minority interests in subsidiary companies	48 329	27 055
Deduct:			Long term loans	319 087	348 197
Administration expenses	3 185	2 833		15 376	8 247
Expenditure on research and development	2 519	1 380	Represented by:		
Interest paid	4 506	3 434	Investments at cost, less amounts written off:		
Provision against possible losses on joint venture contracts	—	482	Listed—market value	47 577	50 089
	10 190	8 129	R56 152 000 (1974: R49 308 000)	23 315	19 630
Profit before taxation	69 750	51 392	Unlisted	71 192	69 729
Taxation and deferred taxation	23 753	17 754	Fixed assets including net premium on acquisition of subsidiary companies	173 512	126 981
Profit after taxation	45 997	33 638	Loans less provision	16 588	12 356
Deduct:			Current assets:		
Profit attributable to minority interests in subsidiary companies	5 080	5 174	Stocks, stores, raw materials and work in progress	79 978	55 491
Group profit, after taxation, attributable to Anglo American Industrial Corporation Limited	40 917	28 464	Debtors including joint ventures	131 959	88 257
Net surplus (1974: Deficit) on realisation of investments	822	(1 416)	Cash at call on deposit	25 361	8 620
Provision against loans and amounts written off unlisted investments and goodwill	(850)	(214)		237 296	153 368
	(8)	(1 650)	Current liabilities:		
Appropriations:	40 909	26 834	Creditors	125 016	79 335
Dividend No. 23 (interim) of 22 cents per share (1974: 20 cents per share)	5 321	4 895	Shareholders for dividend No. 24	10 851	9 177
Dividend No. 24 (final) of 41 cents per share (1974: 37.5 cents per share)	10 351	9 177	Bank-overdrafts	28 260	18 658
Transfer to non-distributable reserve	16 672	14 072		164 127	107 060
Transfers to distributable reserves	670	2 611	Net current assets	73 171	45 308
	12 006	6 654		334 463	254 404
	29 342	23 337			
	11 567	3 497			
Unappropriated profit—31st Dec. 1974	11 329	7 808			
Adjustment arising from changes in currency exchange rates	4 741	24			
	16 070	7 832			
Adjustments on changes in holdings in subsidiary companies	(329)	—			
	15 741	7 832			
Unappropriated profit—31st December, 1975	27 308	11 329			

NOTES:

- Number of shares in issue at the year end 26 460 639 24 473 751
- Earnings per share—cents 154.6 116.3
- Dividends per share—cents 83 57.5
- Included in the after tax profits are earnings of R3 002 000 arising in Zambia, Rhodesia and Malawi (1974: R2 469 000) of which R964 000 is remittable as dividends to South Africa (1974: received R1 055 000).
- The tax charge has been relieved by R2 165 000 in respect of non-recurring investment allowances on machinery and factory buildings brought into use during the year. (1974: R273 000).
- The results for the year ended 31st December 1975 include the results of Barratt's Industries Limited from 1st January 1975, Stafford Mayer Company South Africa Limited and Anglo American Board Mills Limited from 1st May 1975, and Aero Marine Freight Services Holdings Limited from 1st July 1975 (See notes 7, 8 and 9).
- Group commitments for capital expenditure at 31st December 1975 amounted to R11 594 000 (1974: R19 574 000).
- During the 1975 financial year to date, a total of 1 987 888 shares has been allotted and issued by Amic 1 780 488 of which were issued as a result of the acquisitions made during the year, and the balance of 227 400 to participants in the Amic Group Share International Limited, which is wholly owned by Amic.
- Barratt's Industries Limited ("Barratt's"): In terms of a scheme of arrangement sanctioned by the Court on 29th July 1975, Barratt's became, with effect from 1st January 1975, a wholly-owned subsidiary of Board International Limited, which in turn is wholly owned by Amic.
- Stafford Mayer Company South Africa Limited ("Stafford Mayer") and South African Board Mills Limited ("SABM"): In terms of schemes of arrangement sanctioned by the Court on 29th August 1975, these companies became wholly-owned subsidiaries of Amic with effect from 1st May 1975.
- Aero Marine Freight Services Holdings Limited ("AMFSH"): During the latter half of 1975, agreement was reached between Freight Services Holdings Limited (in which Amic has an interest of 56 per cent) and certain companies in the South African Marine Corporation Limited group for the merger of their activities, with effect from 1st July 1975. Amic's interests in freight and travel are now held through AMFSH in which it has an investment of 43 per cent, held both directly and indirectly. As a consequence of the introduction of a pyramid company, Redbury Holdings Limited, the AMFSH figures are included in the consolidated results.

Copies of this report will be despatched to all registered shareholders from the offices of the transfer secretaries in Johannesburg and the United Kingdom as soon as possible.

DECLARATION OF DIVIDEND NO. 24

Notice is hereby given that dividend No. 24 of 41 cents a share (Previous year 37.5 cents), being the final dividend for the year ended 31st December 1975, has been declared payable to shareholders registered in the books of the corporation at the close of business on 2nd April 1976.

This dividend together with the interim dividend of 23 cents a share, declared on 10th September 1975, makes a total of 63 cents a share for the year (1974: 57.5 cents).

The share transfer registers and registers of members will be closed from 3rd April to 15th April 1976, both days inclusive, and warrants will be posted from the Johannesburg and United Kingdom offices of the transfer secretaries on or about 8th May 1976.

Registered shareholders paid from the United Kingdom will receive the United Kingdom currency equivalent on 27th April 1976 of the rand value of their dividends (less appropriate taxes). Any such shareholders may, however, elect to be paid in South African currency provided that any such request is received at the offices of the corporation's transfer secretaries in Johannesburg or the United Kingdom on or before 2nd April 1976.

The dividend is payable subject to conditions which can be inspected at the head and London offices of the corporation and also at the offices of the corporation's transfer secretaries in Johannesburg and the United Kingdom.

The effective rate of non-resident shareholders' tax is 15 per cent.

Transfer Secretaries:
Consolidated Share Registrars Limited,
62, Marshall Street,
Johannesburg 2001
(P.O. Box 61061, Marshalltown 2107).
Charter Consolidated Limited,
P.O. Box 102,
Charter House, Park Street,
Ashford, Kent, TN24 5EQ.
11th March, 1976.

By Order of the Board
G. W. H. Rely
W. F. Boustred
Directors
Registered Office:
44 Main Street,
Johannesburg,
2001.

HOME NEWS

Delay parcel rise Post Office told

BY DONALD MACLEAN

THE POST OFFICE should defer for six months the proposed 25 per cent. increase in parcel charges from April 26, the Post Office Users' National Council said yesterday.

If there was a delay, the Post Office replied, there should be a Government subsidy. The parcel service has been running at a heavy loss and in 1974-75 suffered a £42.6m. deficit.

The Post Office was attacked by Lord Peddie, chairman of POUNC, for not having supplied all the information on parcel activities that the council had requested.

It expects that the 25 per cent. price increase will result in a 12 per cent. loss in volume, but it has not told the Council the projected turnover figures.

The council, which has been told by big users of the parcel service that there would be substantial withdrawals of custom in the event of a 25 per cent. increase in charges, said that there should be no increases in charges on inland parcels and letters weighing more than 100 grammes for at least six months.

Behind the discussion of the parcel service now going on is

the fear in some quarters that the Post Office might withdraw the service—a possibility—viewed with concern by the Union of Post Office workers, as well as the council.

The council said that the 25 per cent. proposed increase in the price of the postal service, would be the third in 13 months and the combined effect of the three increases would be to raise the price of parcel post by an average of 145 per cent. and in some cases by 180 per cent.

The proposals to increase parcel and inland letter packets over 100g. were announced on February 11, the day that details of the Government-trade Price Check Scheme were disclosed by Mrs. Shirley Williams, Secretary for Prices and Consumer Protection, included in the price check scheme are the Post Office services of letters under 100g. and telephone charges.

The Mail Users' Association, which represents 400 of the largest of Post Office customers, welcomed the council's call for a six-month delay. "Without such a period of stability, there is little hope of any long-term plan being evolved," it said.

Halifax assets rise 21.5% to £4.57bn.

BY MICHAEL CASSELL, BUILDING CORRESPONDENT

BRITAIN'S LARGEST building society, the Halifax, achieved a 21.5 per cent. growth in assets during 1975. At the end of January this year they stood at £4.57bn., a rise of £810m. over the 12-month period.

The society's liquid funds at the end of its last financial year were £904.3m., representing 19.8 per cent. of total assets. The liquidity ratio in the previous 12 months was 17.9 per cent.

During 1975, the Halifax took in £2bn. from investors, against £1.38bn. in 1974, while withdrawals were £1.13bn., compared with £925m. the year before. Net investment into the mortgage rate fund rose to a record of £940.8m., against £237m. in 1974.

Mr. Potter said that if any interest rate reductions in the near future proved premature and had later to be reversed, societies could be faced with very heavy expenses, running into "many millions of pounds."

He pointed out that while changes in investors' rates take almost immediate effect, the investment into the mortgage rate fund requires substantial notice.

Mr. Potter, who would not prejudge the April decision, thought the impression had been gained that societies were waiting for the Budget simply to see what any tax changes affected their own position. While this was important, the overriding factor was that possible effects Mr. Healey's decisions would have on the future course of the economy as a whole.

In announcing details of the results, Mr. Raymond Potter,

chairman of the Halifax and also of the Building Societies' Association, said that in deciding next month whether or not to reduce interest rates, societies had to bear in mind the drain on resources which rate changes could involve.

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Law Society setback on conveyancing

BY A. H. HERMANN

THE LAW SOCIETY suffered its first setback in its defence of solicitors' conveyancing monopoly in the Divisional Court this week when Lord Widgery, Lord Chief Justice, together with Mr. Justice O'Connor and Mr. Justice Goff, unanimously allowed the appeal of two partners in the Property Transfer Association against their conviction by Worcester Justices in June 1974.

The decision in favour of the two partners, Mrs. Doris Green and Mr. David Ashford, must, however, be taken together with an earlier unfavourable decision on the appeal of the third partner, Mr. Francis Reynolds. He was drawing up the transfer documents without taking any fees, which were charged by the other "transfer agents" for all the other work done in connection with the conveyancing.

These two decisions do not make the competition with the legal profession any easier.

Section 20(1) of the Solicitors' Act 1957 prohibits the preparation or drawing up, directly or indirectly, of instruments of

transfer and of some other legal documents. The Lord Chief Justice said that this could only mean "the use of mind to select words" and that only Mr. Reynolds had done that, and not Mrs. Green and Mr. Ashford.

The two were therefore not guilty of an infringement of the Property Transfer Association used the co-operation of Mr. Reynolds.

Mr. Reynolds, however, could not escape the prohibition by avoiding to take any fees himself. As the Divisional Court, also with the Lord Chief Justice presiding, decided on last July, it made no difference whether the fee went into his own pocket or that of a third party; he still worked for a fee even if this was not payable to him. The fine of £100 imposed by magistrates was confirmed.

In both instances the information was preferred by Mr. John Hoyle, of the Law Society. The Society is still considering the possibility of appeal against this week's decision. Its five or six previous prosecutions under Section 20 of the Solicitors' Act were all successful.

YACHTING

BY ALEC BEILBY

Italian sloop sunk by killer whale

THE ITALIAN YACHT *Guia III* has sunk while competing in the Whitbread Gold Tankard Race from Rio de Janeiro to Portsmouth.

She was hit by a 20-foot killer whale 750 miles south-west of the Cape Verde Islands last Monday, but news of the disaster did not reach the race organizers, the Royal Naval Sailing Association, until yesterday.

The 43-foot sloop, formerly the 1973 Australian Admiral's Cup team yacht, *Ginkgo*, was sailing in a 20-knot easterly wind when the whale struck her port bow making a hole six feet long and a yard wide.

Realising it was impossible to save the yacht the six-man crew, skippered by Jerome Poncelet, of France, launched their life raft taking stores and clothing sufficient for 30 days. They abandoned the yacht 20 minutes after the collision as it began to sink.

The crew were lucky for, although stranded almost exactly equidistant from the north coast of Brazil and Cape Verde Islands, they were sighted and picked up early on Tuesday morning after only 18 hours adrift by the merchant ship *Hellenic Ideal* on passage to New York.

It was from the rescuers' ship that the yacht's radio operator was able to send his report to Britain.

The race is the third in a series from France to Cape Town, Cape Town to Rio and Rio to Portsmouth. It was originally intended to be part of the Whitbread RNSA Atlantic multi-hull circuit, but this event was cancelled last autumn because there were insufficient entries.

This final race back to Britain was to have been an opportunity for mono-hull racing yachts to compete with multi-hulled trimarans and catamarans, but in the event there were no multi-hull competitors.

Meanwhile there is some concern for the well-being of the Italian schooner *Cs e RB II*, competing in the Financial Times Clipper Race. She left the Falkland Islands on February 5 and is equipped with only a short-range emergency radio having completed rigging repairs, but has not been contacted or sighted during the 35 days since then.

It is estimated that she is in the same area of the Atlantic as the nine yachts that remain racing for the Whitbread Tankard and the crews have been asked by the Whitbread organizers to keep a special visual and radio watch for her, as have all merchant ships in the same area and in the South Atlantic.



Mr. Harold Wilson, who was 60 yesterday, waves to onlookers as he bids goodbye to Wilson before attending a Cabinet meeting.

More cash sought for roads

By James McDonald

A DEMAND for a "drastic re-allocation" of transport spending—more to roads and less to railways—has been put to the Government by the British Road Federation, coupled with the charge that there has been a campaign of deception by rail unions and their supporters.

Mr. Tony de Boer, chairman of the British Road Federation, said yesterday: "It is clear that the Government has backed down before the relentless campaign of scare-mongering waged by the rail unions."

He accused Mr. Anthony Crossland, Environment Secretary, of "double-talk" in stating that roads were essential to the economy while it was the highway programme that had borne the heaviest share of cuts in the public spending White Paper.

He says in a letter to Mr. Crossland that the plans for transport "run counter to all the personal statements which you have made and further reflect the confusion and inconsistency characteristic of Government policy on transport."

To claim that freight and passengers could be transferred to rail was "as realistic as believing that the demand for platforms towards the end of the year."

Laing plans to make 1,300 P & O group.

Benn to consider a for Laing offshore

FINANCIAL TIMES REPORTER

THE GOVERNMENT is to consider giving financial support to the Hartlepool oil platform production base of Laing Offshore, which is facing a serious lack of orders.

Mr. Anthony Wedgwood Benn, the Energy Secretary, said in a letter to civic leaders that he had asked the company to put forward proposals for re-equipping the yard for diversification. The question of giving the company financial aid would then be considered, although this itself would not solve the yard's long-term problems.

Mr. Wedgwood Benn was replying to a letter from the Mayor of Hartlepool. He said talks were in progress with a number of oil companies on the possibility of platform orders. The lull had occurred because companies were making technical appraisals to decide the type and design of platforms needed.

Shop stewards said yesterday that, although Government support would probably supply work for only a proportion of the workforce, it would keep the yard open in readiness for an expected upturn in demand for platforms towards the end of the year.

Laing plans to make 1,300 P & O group.

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HOME NEWS

Journalists union says it is non-political

BY MICHAEL THOMPSON-NOEL

THE NATIONAL Union of Journalists yesterday reiterated its claim that it had no political ambition and no political policy. In no circumstances, the Royal Commission on the Press was told, would the union give instructions to its members on political issues or dictate the editorial line that newspapers should take.

Mr. Ken Morgan, N.U.J. general secretary, also told the Commission that the union would be totally opposed to the proposed Press charter being drafted by any Secretary of State. Such a move would be "absolutely intolerable," said Mr. Morgan.

"It follows from our view that Press freedom is not best safeguarded by legislation. It has not been an attribute of Governments to advance Press freedom," Mr. Morgan told the Commission.

He did not accept that the union's declared ambition of securing 100 per cent. membership in newspaper offices posed a threat to the freedom of the Press.

The recent progress of the Government's closed shop legislation had provoked much public concern on this issue, said Mr. Morgan, but much of this concern was "phony." It had been put forward out of political and commercial motives.

"Apartheid"

It had not to be demonstrated that there was an inherent conflict between the desire to preserve Press freedom and the desire of journalists to combine together in pursuit of conventional industrial objectives.

He said the union had a long record of working to preserve Press freedom and to resist Press censorship.

Greenwell Drydocks inquiry report due next week

BY OUR SOUTH SHIELDS CORRESPONDENT

THE INDEPENDENT inquiry into the almost complete closure of Greenwell Drydocks, Sunderland, which employs more than 300 people.

Mr. Richard Owen, the London management consultant who has been conducting the investigation, plans to submit his report to the Department of Industry by the middle of next week.

He said yesterday that leads to potential buyers of Greenwell had all turned out to be "insubstantial." One more prospect remained but he "did not know the strength of it."

"Some of these inquiries I have pursued into people possibly buying the yard proved to be near-total rumours," North-East Coast Ship Repairers, South Shields, the nationalised parent concern, decided to close the yard from the end of March because it had been a consistent loss-maker over the past three years.

The decision was accepted within the Department of Industry but after pressure from MPs and unions. Mr. Eric Varley, the Industry Secretary, agreed last month to hold an independent inquiry.

About 100 staff and workers have left the yard since January, leaving just over 300 still there. Most are under notice to leave on March 26.

Aerospace exports earn £80m. in January

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

WITHIN WEEKS of announcing record exports of £80m. last in January, taking £3.8m. more than in the month of the previous year, the Society of British Aerospace Companies says that this year has also begun well, with January exports of just under £90m., the second highest monthly total achieved by the industry.

Aircraft and parts accounted for more than £38.34m., while shipments of engines and parts amounted to nearly £37.4m.

Leading customer for aircraft and parts was France, but the figure reflected shipment of Concorde parts to the Toulouse assembly line which were counter-balanced by imports of Concorde parts from France for the Filton, Bristol, assembly line.

While it is too early to think in terms of another record year, the aerospace industry remains confident that, with the substantial orders it holds, the January performance will be repeated in the months ahead.

HARRIS TWEED INDUSTRY

Time for a new pattern

BY OUR STORNOWAY CORRESPONDENT

THE FUTURE of the Harris Tweed industry is to be decided within the next two weeks when the 550 self-employed weavers vote by postal ballot whether to accept proposals for restructuring the industry.

This was agreed at a meeting in Stornoway Town Hall when 130 weavers from all parts of Lewis and Harris heard the case presented by the Harris Tweed Association.

The industry is suffering its longest and worst depression. Five years ago there were 1,250 weavers and 900 millworkers; these figures have dropped dramatically to 550 weavers and 300 millworkers, and production has slumped from over 7m. yards to less than 3m. yards last year.

Discussions have been going on for more than a year concerning the reorganisation of the industry by a joint committee with representatives from the Highland Board, the HTA, the manufacturers, and the Transport and General Workers Union.

But agreement has been reached on certain proposals, including the need for the introduction of a double width power loom into the industry instead of the traditional single width hand woven Harris Tweed known throughout the world for its orb trade mark.

They also agreed that any changeover would have to be gradual and that there would still be a need for single width Harris Tweed, particularly in the American market.

Trust fund

It has also been suggested that instead of weavers working at their own homes, double width power weaving should take place in specially built weaving sheds, each with 12 looms, situated in the rural weaving communities, but not in Stornoway itself.

Weavers in these units would become class one employees and would be entitled to unemployment benefit, which is at present denied to the self-employed weavers. It was also proposed that the manufacturers would set up a trust fund for those weavers who became redundant with the introduction of power weaving.

This proposal has run into opposition from weavers, many of them middle-aged, who live in an area which already has the highest unemployment rate in Britain at 32 per cent.

Mr. James Shaw Grant, chairman of the weavers section of the TGWU, said yesterday: "The weavers are not responsible for the present position in the industry but now they are being asked to take the big decision which may affect its whole future and also cause further redundancies."

Vodka drinking up sharply at 2.89m. gallons last year

BY KENNETH GOODING

BRITAIN'S thirst for vodka continued to grow rapidly last year in spite of the big increase in duty on spirits imposed in the Budget.

Clearances from bond rose 12.8 per cent. above the 1974 level.

leaving vodka the only type of spirit to show a significant advance. Scotch, gin, rum and Cognac all fell in the wake of the Chancellor's onslaught.

According to Customs and Excise statistics just released vodka clearances moved up from 2,561m. gallons to 2,890m. gallons. The only other spirit type to show any improvement was brandy (as distinct from Cognac), up 0.26 per cent. to 739,000 gallons.

Scotch whisky remained the U.K.'s favourite spirit in 1975 and continued to account for more than half of all spirits taken from bond. But clearances dropped 6 per cent. to 16,341m. gallons from the 1974 total.

The fall for gin was not so severe. Duty payments slipped 4 per cent. to 5,29m. gallons.

Rum remained third in the spirits league with clearances last year of 3,33m. gallons, but this was a drop of 6.6 per cent. on 1974. Total brandy withdrawals from bond showed a 10.8 per cent. fall but this was mainly due to the more expensive Cognacs dropping by 15.3 per cent. to 1,55m. gallons.

The figures come hard on the heels of those which showed wine clearances in 1975 down for the first time since 1969 to 77.5m. gallons, a 6.1 per cent. fall.

Together the statistics bear out the wine and spirit traders' insistence that the Chancellor—who added 94p to the retail price of a bottle of whisky or gin and

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Child care tax plea for solo parents

LONE parents who work full-time should be allowed to claim child care costs as a tax-free expenditure, a Royal Society of Health conference on childminding and day care was told in London yesterday.

Mr. A. Astill, chairman of Gingerbread, an organisation for one-parent families, said lone parents relying on supplementary benefits are allowed to earn £4 without reduction of benefit. They may also claim the costs of day care for their children. But those who wish to work full-time have to pay for child care.

In ten families in the U.K. are headed by a lone parent; there are 620,000 of them struggling to bring up 1,080,000 children. The average income of these families is less than half that of the two-parent families and 43 per cent. of them are living on supplementary benefit. This is about £17.10 a week plus rent for a parent with two small children.

Local authority housing policies often discriminate against them in points systems and residence qualifications. These families therefore often have to pay high rents for low-quality private accommodation.

In the opinion of Mr. Cyril Smith, the Liberal M.P. if society considers children important, it must be ready to support one-parent families.

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We come from both world wars. We come from Kenya, Malaya, Auen, Cyprus... and from Ulster. From keeping the peace no less than from war we limbless look to you for help.

And you can help, by helping our Association, BLESMA (the British Limbless Ex-Service Men's Association) looks after the limbless from all the Services. It helps, with advice and encouragement, to overcome the shock of losing arms, or legs or an eye. It sees that red-tape does not stand in the way of the right entitlement to pension. And, for severely handicapped and the elderly, it provides Residential Homes where they can live in peace and dignity.

Help BLESMA, please. We need money desperately. And we promise you, not a penny of it will be wasted.

Donations and information: Major The Earl of Ancaster, R.C.V.O., Ltd., Midland Bank Limited, 60 West Smithfield, London EC1A 9DX.

British Limbless Ex-Service Men's Association "GIVE TO THOSE WHO GAVE—PLEASE"

New Fuel Economy Fords reduce petrol consumption in town traffic.

Cortina 1300 town traffic economy improved by around 15%. Cortina 1300 also breaks 40 mpg barrier in touring economy test. Valuable savings for Fuel Economy Escorts, Capris and Granadas too.

Remember the 1975 Popular? Now Ford introduce more new Fuel Economy Models: Escort 1100's, Cortina 1300's, Capri 1300's and Granada 2000's.

They're still the same well equipped cars that you know except that they've been specially developed to reduce petrol consumption.

The technical side of the story is covered in the diagram (right). The car described is a Cortina 1300, but similar modifications have been made to the other Fuel Economy Models.

The new cars cost no extra and, as with all Ford cars, you get a 12 month warranty with unlimited mileage, so they're now better value for money than ever.

Where do you save and how much?

Most cars give reasonable fuel consumption on open roads. It's in town traffic, where you're always stopping and starting at traffic lights and crossings, that your engine gets really thirsty.

This is just where the Fuel Economy Fords save most. Take the Cortina 1300 for instance. In stop go traffic conditions, like you'll often encounter driving to work or out shopping, we've measured improvements of around 15%. Add that up over a year.

In another test during which it was driven 240 miles the Cortina 1300 broke the 40 mile per gallon barrier. To be precise it did 40.34 mpg. The journey included varied road and traffic conditions and was officially observed by the RAC.

Our engineers estimate overall improvements of 10% for the Cortina, 8% for the Escort and Capri, and 6% for the already very economical Granada 2000.

Obviously your savings depend to some extent



on how you drive and where you go. The biggest improvements of all will be achieved in town traffic conditions.

How is performance affected?

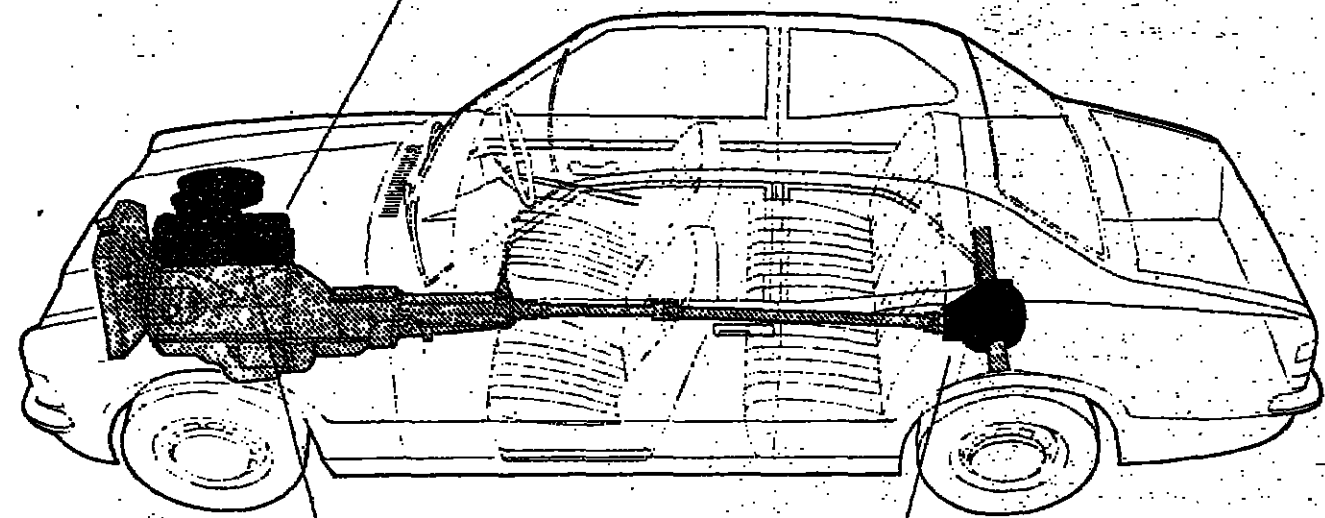
There is a very slight difference. But because this is a thoroughly engineered package, not a bolt on extra, you'd really need a stop watch to notice it.

The Fuel Economy Escort still does 76 mph, the

New Sonic Idle Carburettor

The Sonic Idle Carburettor is fitted to Cortina and Capri 1300's and to the Granada 2000. It won a Design Award for technical innovation. It saves petrol at idling speed and also reduces exhaust emissions. This is done by increasing airflow to sonic speed which improves fuel atomisation and reduces the amount of fuel needed. The venturi on all Economy Model carburettors has also been modified to speed the air/fuel mixture, so that it burns more efficiently allowing the jets to be recalibrated to supply less petrol.

Design Council Award 1975



Special inlet manifold and cylinder head

To get the very best from the carburettor changes, Ford engineers increased the gas speed into the engine by reducing the size of the inlet manifold. This gives more efficient mixing of air and fuel. It also stops fuel droplets forming on manifold walls and produces more even distribution of mixture between cylinders for smoother performance.

Higher rear axle ratio

The carburettor and engine changes have allowed the engineers to raise the axle ratio to give lower engine revs for the same road speed. This in turn gives additional fuel saving coupled with quieter and more relaxed driving on the open road.

Cortina 82 mph, the Capri 85 mph and the Granada 91 mph.*

If you want to use less petrol but you don't want to drive a cramped car, one of the new Fords is just the car you need. Why don't you call at your dealer and arrange a test drive? Incidentally if you're in the market for a Transit you'll be interested to hear that it now has a new highly efficient 1.6 litre engine, which gives valuable fuel savings too.



Ford have the knack of producing the right cars at the right time



هكذا من الأفضل

LABOUR NEWS

Miners back demand for TUC congress on economic policy

ROY ROGERS, LABOUR CORRESPONDENT

THE NUM executive unanimously supported a demand for a special TUC congress on economic policy yesterday. The union's executive, which met in London, backed the demand for a special TUC congress on economic policy. The NUM executive unanimously supported a demand for a special TUC congress on economic policy yesterday. The union's executive, which met in London, backed the demand for a special TUC congress on economic policy. The NUM executive unanimously supported a demand for a special TUC congress on economic policy yesterday. The union's executive, which met in London, backed the demand for a special TUC congress on economic policy.

Ford negotiating body faces inter-union split

BY LORELIES OLSLAGER, LABOUR STAFF

ONE OF Ford Motor's most extremely difficult and cumbersome achievements in some time to follow. Yesterday's decision by the union-side of the committee came after years of agitation by Ford craftsmen against the dominant position in the negotiating machinery of the Transport and General Workers Union—which represents mostly semi-skilled and unskilled workers. One of their main complaints is that as a result their pay differentials have been eroded. The craftsman's complaint is not about the composition of the committee as such, but about the preponderance of TGWU stewards on the Ford joint works councils and on the vital national convenors' committee which oversees all national negotiations. The TGWU stewards recently confirmed their reluctance to give the craftsmen any seals on these bodies as of right. The craftsman in turn asked for a separate convenors' committee.

Toolmakers' walk-out could halt Rover production

By Our Labour Staff

ALL EIGHT of British Leyland's Rover plants in Birmingham and Cardiff, which employ nearly 20,000, are threatened with a progressive shut-down as a result of the walk-out last night by all 400 toolmakers. The toolmakers say that they are entitled to extra money on premium rates ranging from a few pence to £2 under a national agreement which provides better rates than Rover rates. They want the pay backdated to last year's agreement.

Train drivers give back-to-work call a mixed reception

BY LORELIES OLSLAGER, LABOUR STAFF

DRIVERS ON British Rail's Eastern Region gave a mixed response yesterday to their union's call for a return to work pending further talks with British Rail on the controversial cuts in services that sparked off the stoppages. Mr. Michael Foot, the Secretary for Employment, appealed in the Commons to the drivers to heed the call from their union, the Associated Society of Locomotive Engineers and Firemen, but gave no indication that he was considering intervening in the dispute. Drivers at Leeds, Bradford, Scunthorpe, Knottingley and Gateshead (Newcastle) decided at mass meetings to return to work, but at London's King Cross station the men voted to stay out until Monday morning. Drivers at Howe will meet again today to discuss their attitude. Many Eastern Region services are expected to improve tomorrow, but services from Kings Cross, particularly for commuters, will remain severely disrupted. In presenting their claim on Wednesday, the unions said that they were prepared to remain within the pay-policy guidelines this year but the National Union of Railwaymen said that it intended "to seek to restore railwaymen's living standards from British Rail at a later date."

Women seek bigger trade union role

OUR LABOUR STAFF

TRADE unionists among women were demanding a much bigger role in the union at work in the employers' time, and urged more to help women with families to meet and more encouragement to be more active in union affairs. The conference was split, however, with some union officials, ever when some unions' members, shop stewards, and conferences should be abolished on the ground that it was outdated, divisive and regarded by women as a harmless "hen at the annual TUC party."

ALGO moves to halt pay policy support

AVID CHURCHILL, LABOUR STAFF

FOR the withdrawal of the next stage of the pay policy for the Government's in light of the Government's policy will be discussed at a meeting on unemployment and public expenditure. Mr. Ken Gill, Communist leader of the 540,000-strong National Union of Public Employees, Eastbourne, there will also be a call by Scottish gas members for the TUC to mount a publicity campaign against the cuts and motions saying that for the union's executive to co-operate with the Government has broken its original industrial action in the Social Contract by protest. In spite of the threat to withdrawing an "unacceptable draw from the Social Contract, unemployment," and the form of future pay claims, the union should not will also be disputed. Rival policy of pay restraint, motions have been tabled arguing will urge the union to take in favour of either flat-rate motion against the pay or percentage increases. This year's TUC Congress. The TUC's own economic policy also comes under fire with support wage restraint, a resolution from the Leeds joint, NALGO's exec branch for a "reappraisal" in favour of a special conference of policies which deal with the "primary causes of inflation" to determine which are not wage-related.

Today in the City

After Angola, first assessment of what the aftermath of the African civil war means for De Beers. Private investor's route into Wall Street as stockmarkets round the world have taken interest in overseas shares. In the first in a series, we look at unit trusts which specialise in Wall Street stocks. Small taxation: Chancellor of the Exchequer has indicated that he wants to lighten the tax burden on those earning between £4,000 and £8,000 per annum. But at the rise of those whose income comes from savings? Analyse the options open to Mr. Healey. C Company Analysis Service: week the IC covers some 100 companies and sets 27 company reports including Carrington, Allied Textile, Donald Macpherson, Howard Machinery and Dunford & Elliott.

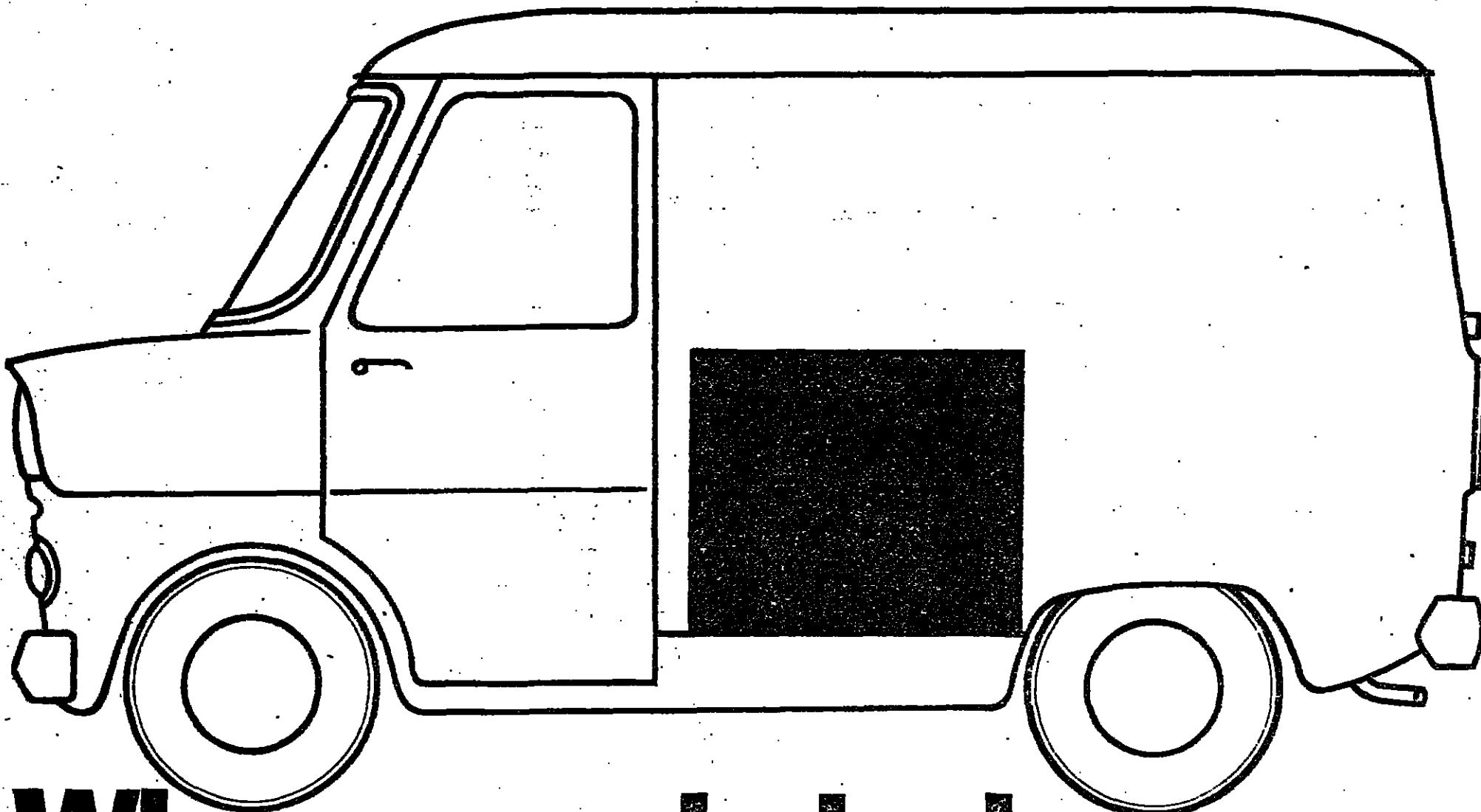
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Drivers' ban 'threatens £1m. deal'

A CAR delivery company warned its drivers last night that their ban on handling foreign cars could mean the loss of a lucrative overseas contract, as well as 70 jobs. Mr. Derek Beaumont, managing director of Cartransport BRS, based in Leamington Spa, said that a £1m. a year contract with Flat was on a knife-edge. "If we do not get Fiat cars delivered before the end of March, it will be critical," he said. About 36 men at the company's Coventry storage yard say that they will not handle deliveries of foreign cars until they have cleared a backlog of British Leyland cars, as they are backing a British company against its competitors. The dispute worsened yesterday after three Fiat dealers drove away Fiat cars. Mr. Beaumont said: "Yard handlers have now stopped deliveries of British Leyland cars as well as foreign cars."



Why use a sledgehammer to crack a nut?

The biggest mistake most people make about buying a van or a pick-up is that they buy a big one when a little one could do.

And still, no-one has produced a better small van or a better pick-up than the®Mini.

A Mini Van's load capacity is really amazing for its size—46 cubic feet. And, if you need it, you can get an extra 12 cubic feet by simply removing the passenger seat.

The pick-up version offers you 26¾ cubic feet, plus all the height you need.

And both models can carry up to a quarter of a ton.

Of course, you also get the Mini's fantastic economy.

No other manufacturer offers such a combination of load capacity, reliability and

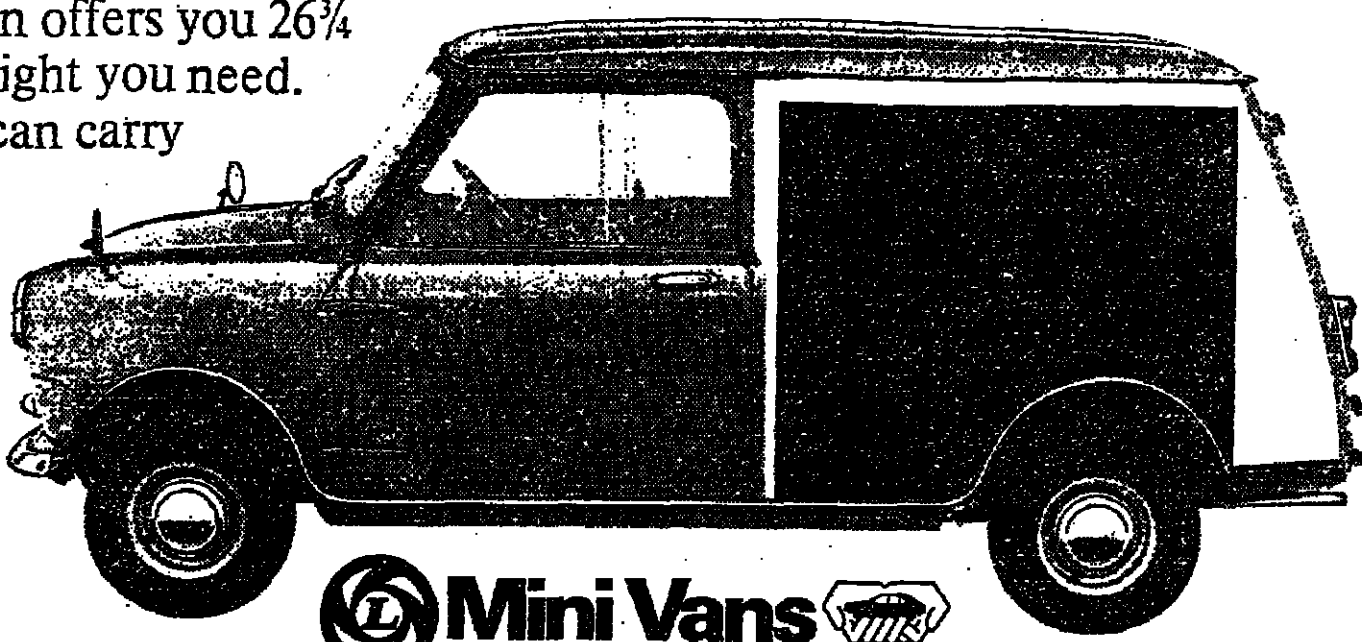
economy in such a small, nippy package.

And no other manufacturer offers you the choice of either a van body or a pick-up. Or protects both with Supercover.

What's more, they're both readily available at your local Leyland dealer.

So, if you want the right nut-cracker for your smaller loads, all you have to remember is one four letter word: Mini.

It makes the most of a little.



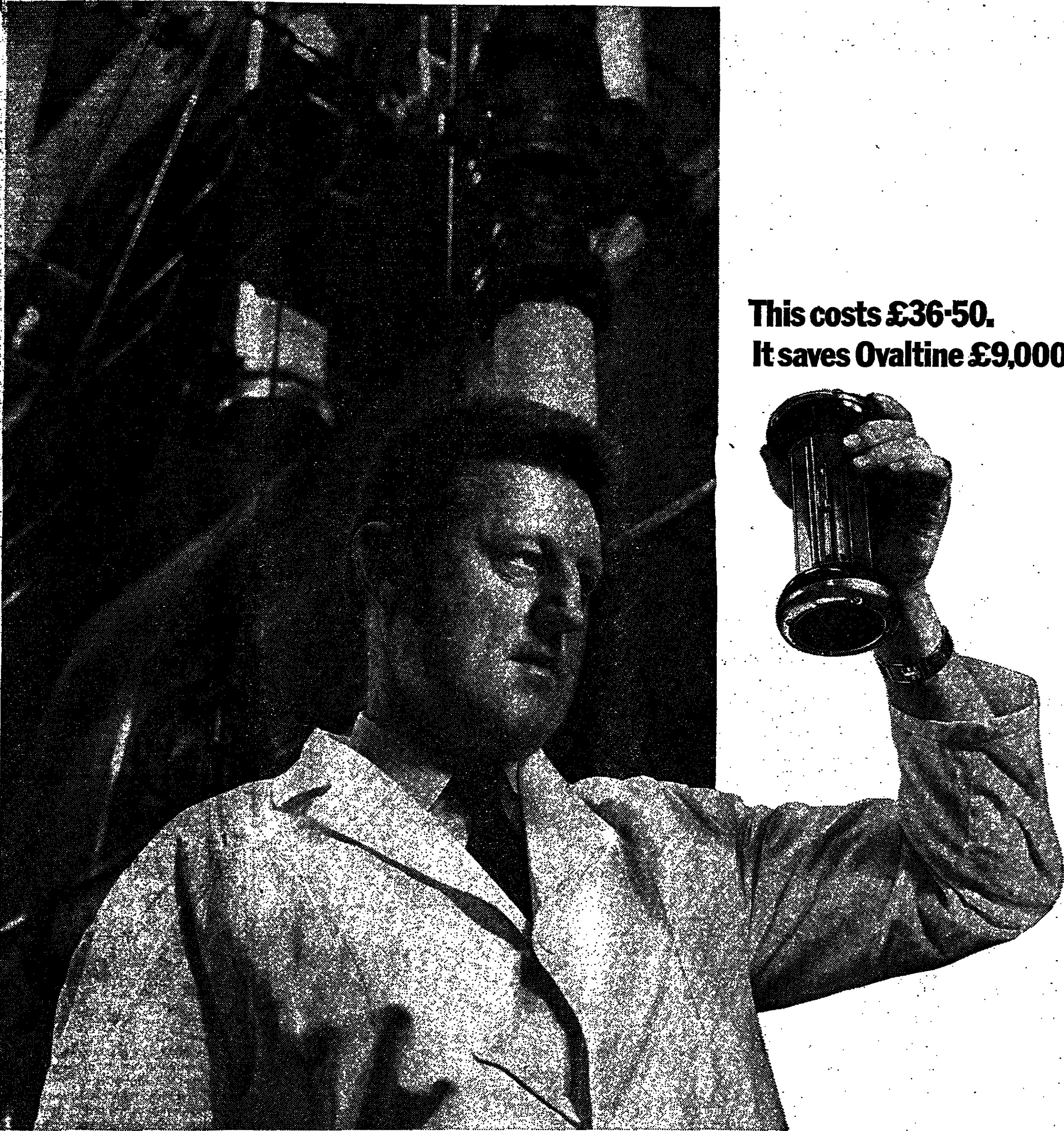
Mini Vans
From Leyland Cars. With Supercover.

*Mini is a registered Trade Mark.

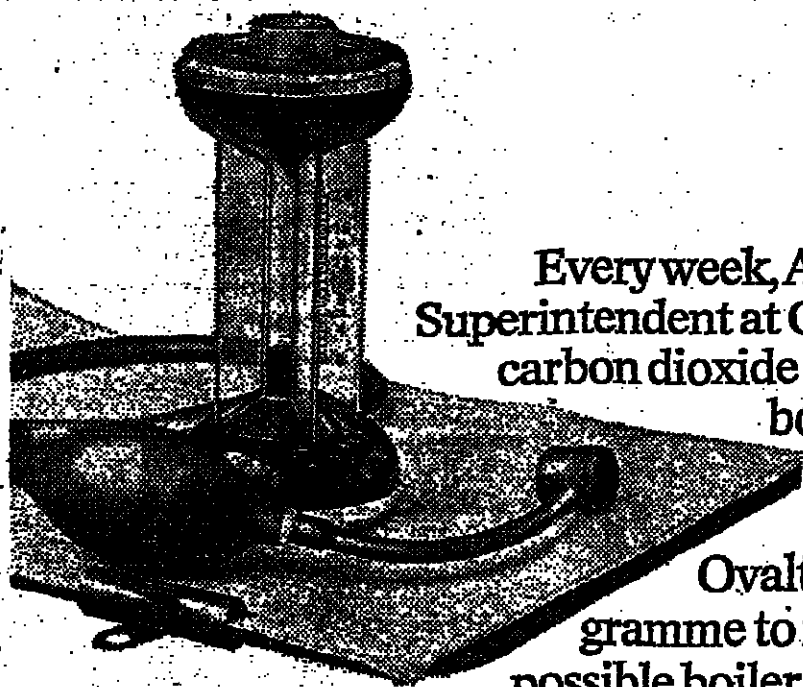
Mini Van from £1,231.20, Mini pick-up from £1,250.64, including VAT and front seat belts. Delivery charges and number plates extra.

BY C. P. SNOW

have said that "Bell's book makes Mrs. Thatcher sound like a committed socialist." He proceeded to reproach the writer reviewing it in the New York Times for his, unacceptably "tender... tone of voice." Bell was, I feel, previous in saying that the 1950's "witnessed the final rupture of the intellectuals from Reality."



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Every week, Alan Plumeridge, Services Superintendent at Ovaltine, checks the level of carbon dioxide in the flue gases from the boiler with this portable CO₂ analyser.

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Then there's the quality control of the feedwater. Boilers work like kettles, and if the feedwater isn't correctly treated they can get just as clogged with fur.

Deposits also build up on the gas tubes. But by regularly testing the temperature of the flue gases, Ovaltine can work out when the deposits are beginning to impair heat transfer. Which means it's time for a clean.



This procedure ensures week-by-week efficiency. For the longer term a maintenance contract makes sure that the burners are properly serviced.

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Department of Energy.

NEW BOOKLET

In the last five years, Communist bloc countries have considerably stepped up their car production. Terry Dodsworth examines the fruits of Fiat's Polish link

Poland's drive into new car markets

A PERENNIAL fear of the European motor industry is that Russia and its satellites will one day turn on the taps and flood Western markets with cheap cars and trucks. So far, this vision of an export-oriented production machine fired by low-cost labour, boundless raw materials and subsidised factories remains little more than pure fantasy. Nevertheless, the Communist bloc has changed direction radically in the last five years on the production of consumer goods and its rapid move into the motorised age is being accompanied by a keen eye to exports

Repressed

Nowhere is this more true than in Poland, a nation of 33m people in which consumer industries were severely repressed until the ascetic Mr. Wladyslaw Gomułka was ousted from Party leadership five years ago. Since then Mr. Edward Giersek has pushed the country's economy deliberately in the direction of consumer goods, with the car—and closely related truck—industry, almost inevitably, playing a dominant

role. Some 25 per cent. of all Polish engineering investment over the last five years has gone into the motor sector.

The results, in purely statistical terms, are impressive. In 1970, Poland produced about 60,000 cars. Last year, the figure was little under 200,000, while, if all goes to plan, it will virtually double again by 1980. Overall, this would give Poland a motor industry of at least medium rank in terms of the rest of Europe. Even in the West, such a headlong rush into motorisation has been rare: in the planned economies of Eastern Europe it is being paralleled only by Russia.

Change at this pace inevitably strains the resources of any industrial structure. The Poles' answer has been to turn to Western technology to an unusual degree. More than any other East European country, it has sought agreements with established Western manufacturers in an attempt to conserve its own limited technological base and leap-frog several stages of development. Thus, Fiat was chosen to supply the foundation of the new style car industry. In the

late 1960s, the Poles made two basic models, the two-litre Warszawa and a noisy two-stroke called the Syrena. Both were outdated and produced in minimal volumes. To develop cars to the standards prevailing in the West would have demanded a large and time-consuming investment in research and development. The Poles decided they could not wait.

On its feet

The agreement with Fiat gave the Poles several of the things needed to set their industry on its feet. First, they got models that could be put straight on to the production line and built up with no real development snags. And, second, they were provided with a large amount of the tooling, shipped out from the old production lines in Turin, and they also received a Fiat model—the 125—which had a proven record of acceptability in Western markets.

The final point was a key one, since the Poles needed to earn hard currency with their own exports to buy the Western expertise required to speed up

industrialisation. And the motor car was the perfect large volume, large turnover article for collecting sizeable amounts of foreign earnings.

From the beginning, the Polski-Fiat 125 plant has been export oriented, with about 70 per cent. of its production going overseas. In Britain, where Polski-Fiat is aiming to double its sales to about 4,000 this year, these exports will go some way to balancing the deficit caused by heavy Polish spending on engineering and chemical plant products.

Future plans are equally ambitious. The Poles are already converting the Syrena production lines to another Fiat model, the 126, which will be sold basically at home (the Poles are apparently excluded from selling it in Fiat's traditional Western markets). The plan is to expand output from about 30,000 units last year to 200,000 in 1980.

At the same time commercial vehicle production will go up just as quickly, again with help from the West. Steyr-Daimler-Puch, the Austrian company, has agreed to construct a diesel engine plant and license heavy

truck production; Massey-Ferguson, through its British subsidiary, Perkins, is to build a diesel engine plant for agricultural tractors; and Saviem, Berliet, the French concern, is co-operating on bus production.

Another agreement, which could be worth several million pounds to Vauxhall, General Motors' British subsidiary, is in the process of being negotiated for light trucks and van production. Euroeconomica, the Paris-based research organisation, has estimated that Poland's commercial vehicle capacity will rise from 87,000 vehicles last year to 210,000 by 1980 and 250,000 by 1985.

Whether the Polish industrial system can accommodate this pace of change remains to be seen. But Poland's strategy is already demonstrating some strong points.

Bridgeheads

First, unlike most countries which have purchased Western motor technology, the Poles have retained ownership and control of the venture. They have thus avoided the kind of problems faced by some infant



Fiat 126 bodies on Poland's former Syrena production lines. This model will basically be sold at home, but the Polski-Fiat 125 is already making significant inroads in Western markets.

motor industries—such as the Argentinian, which exporting experience behind it, wrecked the Polish-Fiat has now established bridgeheads in Iraq (4,000 vehicles last year), France (3,500), West Germany (2,500) and the U.K. (3,500). Having exported 70,000 cars last year the company is planning to tackle the U.S. market in 1977.

Second, by limiting their range of vehicles, the Poles are able to achieve economies of scale even in early stages of manufacturing. This is fundamentally different from the South American pattern, where many small plants, each producing at uneconomic levels, have been the bane of the industry.

Third, the Fiat 125, despite its age, has sufficient life left in it for Polish purposes in over-

the-British industry. He also works a longer week than his U.K. counterpart.

Productivity

To some extent the advantages the Poles gain by low wage rates are lost again by poor productivity. Polski-Fiat last year produced about 120,000 cars with a workforce of 17,000, a rate of output of roughly seven cars a year per man. Despite the advantages of being a one-product factory, this is lower than even a relatively inefficient Western manufacturer like British Leyland manages.

Whatever the validity of these claims—and the argument over dumping is endlessly confused by the obvious artificiality of the East-West exchange rates—it is clear that, in turn, the Polish's low prices stem from even lower comparative wages rates. The average Polish motor industry worker earns about £600 a year, nearly one-sixth of the rate prevailing

Some parts of the factory, such as the body shop, are still heavily labour-intensive. The hope of the Polish managers is that productivity will improve radically as more automation is introduced. If Poland is to achieve the ambitious rate of growth it is demanding from its motor industry, it will have to see whether this can be achieved now the big question.

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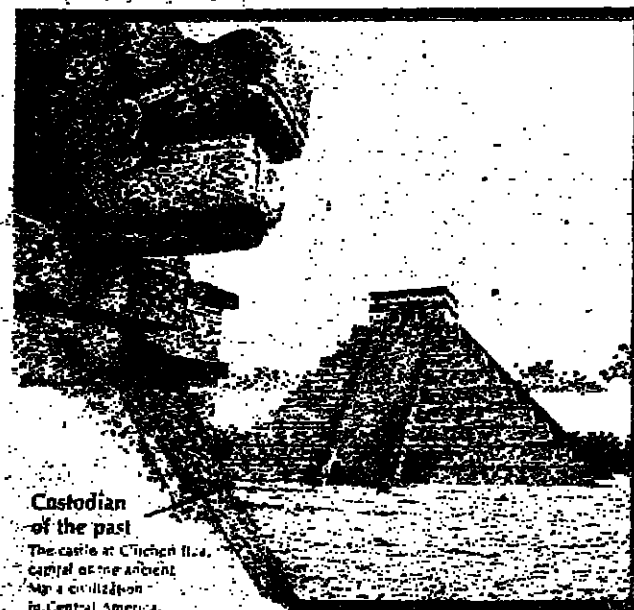
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مكتبة الأصيل



University grant higher than expected

By Michael Dixon,
Education Correspondent

THE UNIVERSITIES are being granted £581m. for current expenditure over the 1978-79 academic year, Mr. Fred Mulley, Secretary for Education, announced in a Commons written reply yesterday.

This is more generous than the University Grants Committee expected at one time but it will not be subject to a cash limit and not raised as the present year's grant was—to cover increases in salaries, or in prices.

But Mr. Mulley added that "if the rate of inflation were to turn out substantially higher than that allowed for in the cash limits, we would have to take stock of the position in the light of all the circumstances of the time."

He did not explain whether the inflation allowance included in the 1978-79 grant is based on a notional forecast for the coming year, or provided as compensation for the unusually high rate of inflation of the past 12-month period.

The current year's grant which is not directly comparable since it was calculated on a different, special price-base, totals £523m., including the £58m. supplement to academics' salary increases.

London jobs aim assurance

By Justin Long,
Parliamentary Correspondent

ANXIETIES OF London MPs on both sides of the Commons over the situation for manufacturing industry in London were met by assurances from Mr. Harold Wilson, Prime Minister, yesterday that one aim of Government policy was to improve this position.

Labour back-bencher, Mr. John Cartwright (Woolwich E.), stressed the increasing concern at the employment prospects in the area, brought about not least by the rundown of manufacturing industry.

Mr. Wilson acknowledged that the pattern of employment had changed "considerably." Manufacturing industry in Britain generally has been declining for some 15 years and the Government's policy is to reverse that trend and increase the manufacturing base.

Complementary to these plans would be the development plan of the Greater London Council, the Prime Minister indicated.

Boundary reviews

By Peter Hennessy,
Lobby Correspondent

MR. ROY JENKINS, Home Secretary, yesterday announced that the Parliamentary Boundary Commission for England is to begin a general review of English constituencies. Mr. Merlyn Rees, Secretary for Northern Ireland, made a similar announcement regarding the Boundary Commission for Northern Ireland.

Both commissions are required by statute to report between 1978 and 1984. No dates have yet been fixed for the commissions for Scotland and Wales to begin their reviews.

Employment Act procedures

By Our Labour Staff

TWO BOOKLETS explaining the procedures for handling redundancies and the insolvency provisions of the Employment Protection Act were published yesterday by the Department of Employment.

Next week's business

MONDAY: Development Land Tax Bill second reading; Motion on the Local Loans (Increase of Limits) Order.

TUESDAY: Resumed debate on broadcasting the proceedings of the House; motion on EEC documents on energy policy.

WEDNESDAY: Debates on private rented housing and use of the housing stock, and commuter rail services; Housing (Amendment) (Scotland) Bill, Education (School Leaving Dates) Bill.

THURSDAY: Trade Union and Labour Relations (Amendment) Bill, Lords amendments; Consolidated Fund (No. 2) Bill, second reading.

FRIDAY: Private Members' motions.

Social services 'too generous'

SOCIAL SERVICE departments "are not tough enough" in helping only those who are in real need, Mr. Rex Johnson, deputy-director of social services for Lancashire, told the Royal Society of Health, meeting in London yesterday.

He said social services were intended to provide help for all of the people all of the time, taking responsibility away from families, relatives and local communities. "We should be selective in our response."

Confidence in our policies at stake, PM warns

Left accused of 'unholy alliance'



Cabinet Ministers, Mr. Anthony Crosland, Mr. Michael Foot, Mr. Eric Varley and Mr. Roy Mason, leave 10, Downing Street, resolved to face a vote of confidence in their policies.

minds wide support throughout the country.

He told the Labour rebels that they themselves, in their attitude to the anti-inflation policy, were out of step with the TUC General Council and the Labour Party conference decision.

"They are undoubtedly out of step with the great mass of people, including the great majority of trade unionists, if this is how they feel."

"They may luxuriate in the odour of sanctification, but I appeal to them not to sully that sanctification by giving aid and comfort to the Tory Opposition, particularly one like this."

Of the Tories the Prime Minister declared: "They have nailed to the mast what the Conservative leadership has proclaimed as the opportunity to be unequal. I have never heard any Tory leader say that in the last 30 years."

Mr. Wilson claimed that sterling had been relatively firm for some months. "While there has been a good deal of disturbance in exchange markets affecting other countries in recent weeks, sterling enjoyed a welcome period of calm."

"But we have to face the fact that the sterling exchange rate is determined basically by market forces. Although we have made very substantial headway in bringing inflation down in this country over the past months, our inflation rate is still above that of other important countries. It was inevitable at some stage the market should exert some

downward pressure on the exchange rate."

"In line with our concern to minimise disturbance domestic and internationally, we have shown our determination by appropriate intervention to restore stable conditions."

"The Government is prepared to assert its full determination to provide whatever protection is necessary."

But the key to the future was control over inflation. The attack on inflation had been the Government's primary task. A statutory incomes policy had been rejected.

"Our policy has been accepted by the country because... it is based on agreement, consent and co-operation."

Mr. Wilson said that with this majority support in the country the Government had the right to ask the House for the vote of confidence in its financial and economic policies which it was seeking.

Amid loud Tory cheers Mrs.

Some birthday...

Mr. Wilson's first Tory questioner in the Commons yesterday lost no time in taunting him about his absence from the chamber the previous night after the Government defeat.

"Why," asked Mr. Norman Tebbit (C, Chingford), "was the Leader of the House, Mr. Edward Short, left to answer on the future of the Govern-

ment while you sat skulking in your room with the door locked and the lights out, hiding?"

Mr. Wilson, who was 60 yesterday, replied: "If the door was locked and the lights were out it was nothing to do with me. It was because I had gone to my birthday party."

"In this, he totally failed."

Mr. Wilson had revealed unwittingly the wide gulf which separated the two wings of the Labour party. "What he has, in fact, is a coalition of Socialists and near-Marxists. He and only he is responsible for the failure to keep his own party behind his own Government. That is why he is so angry today—because his own failure is on trial."

Mrs. Thatcher added: "There is no precedent for defeat on such a major matter of supply. The defeat was not on some minor matter. The Government has been defeated on major economic strategy. It is a resigning matter."

A vote of confidence could not and was not meant to "paper over" a fundamental divide in strategy which goes to the root of all policies. Even if Mr. Wilson got his vote, the MPs who had abstained would still disagree with his basic strategy and still intended to go on doing so unless it was changed.

"The rift is still there and would still be there in spite of any vote to-night. It is a rift which goes to the root of the Government's policies. Between the two wings of the Labour Party—supporters of a mixed economy and of a totally controlled economy—there can only ever be conflict."

Mrs. Thatcher declared: "Mr. Wilson is asking to stay in office. He is asking for a vote even though he cannot command the authority to govern."

"Last night's vote was a vote of no confidence in his strategy. To-day's vote is a device to keep him in power—power without authority, power without principle, a position admirably suited to the Prime Minister."

Mr. Jeremy Thorpe, Liberal leader, said that the Prime Minister's problem was that he was dealing with irreconcilable forces. He was supported enthusiastically by the social democrats who believed in Europe, but also by socialists who believed the contribution of private enterprise to the economy was minimal and that investment must be State-controlled and largely State-instigated.

These socialists were "in favour of a level of public expenditure which would have a catastrophic effect on the economy." When the 25 pay limit came to an end in July, there would have to be tough measures "which may well command the support of the TUC but which I very much doubt will command the majority of the

Parliamentary party."

There had been cross-party support on issues such as Northern Ireland and Europe. The economy of the country was no less important. The collapse of the currency, with the pound falling below \$2, would have been regarded as an impossibility if it had been prophesied two years ago.

Mr. Thorpe said he was not suggesting a coalition or anything comparable to it. But, cross-party unity, as on Europe and Northern Ireland "is something commendable to the people of this country."

This depended on investment, investment depended on stability, and stability depended on political continuity.

Mr. Thorpe said that everyone knew that the White Paper "is not what the Chancellor wanted

principles of socialism were the answer to the present crisis and "not the expedience of desperate individuals."

Mr. Litterick said the Chancellor was like Mr. Micawber. On education, to be loyal to "good old Denis" and "good old Michael," he said: "I do not believe in legends and I do not believe in loyalty to individuals."

The Government front bench automatically expected to control its backbenchers. "The very first time we fire no more than a warning shot across their bows, we are accused of entering an unholy alliance."

He remembered the recent past "a number of unholy alliances between the entire membership of the Conservative Party and a minority of the Labour Party."

But I do not recall anybody on these occasions being accused by the Labour leader of entering unholy alliances, even though the will of the Labour party was being totally nullified by them."

"I have no doubt who was damaged by these alliances—my constituents, and the working people of this country. It seems that the Prime Minister is rather partial in his ability to observe an alliance."

It was now necessary to make a distinction between the Labour party and the Government front bench.

Mr. Litterick said that Mr. Hesley talked about an up-turn just as Mr. Micawber did. "He has no idea when it will happen, if, indeed, it will happen. It is a pathetic posture for a Cabinet Minister who would have us believe that he is a Socialist."

Labour heading for break-up, says Grimond

By Peter Hennessy,
Lobby Correspondent

MR. JO GRIMMOND, former leader of the Liberal Party and MP for Orkney and Shetland, last night predicted that the Labour Party would break up in the near future under the strains of a serious economic crisis.

He told a meeting in Colne Valley that Labour faced a showdown between its Right wing, which recognised that the State could not encroach still further on the private sector without endangering freedom, and the Left wing which continued to urge greater Government intervention.

Mr. Bob Mellish, Government Chief Whip, has 37 lost votes on his mind.

and it is not what the Cabinet wanted. It was a much as they thought they could get away with and maintain the support of their Left wing."

Mr. Wilson, had to show "whether he is the pawn of the Tribune Group, or whether he is the tribune of the people."

"If he is going to take the view that his first priority is to the Tribune Group, then he doesn't deserve the confidence of this House."

Judging from the contents of Mr. Wilson's speech, the Liberals would not give him a vote of confidence.

Mr. Tom Litterick (Lab., Selly Oak) told the House that the

All of these securities have been sold. This announcement appears as a matter of record only.

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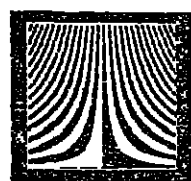
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The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOTTERS

• NORTH SEA OIL

Crane matches motion of the waves

WAVE MOTION causes shock loading and damage to goods, and sometimes to seamen, when loads are transferred from supply ships to offshore platforms. To solve this problem, the Gateshead-based marine and transporter division of Clarke Chapman has evolved a "motion compensation" system for the company's hydraulic and electric pedestal cranes.

The system is based on a study of wave motion at sea, which is taken to be basically sinusoidal. It has been found that although wave height and period may vary, the peak speed of travel, either up or down, is about 850 to 700 ft/min.

Maximum wave height in the North Sea at which unloading would be carried out is about 25 to 30 feet with a 10 second period, and this is assuming a steady sea state with no breaking water.

To enable a crane to take a load from a vessel riding such waves, Clarke Chapman has developed a double drive to the main hoist barrel, in which the "compensating" drive matches the wave rise and fall, controlled by sensors, until the main drive can take the load at a wave crest.

First the hook block, which may weigh up to a ton, is lowered near the vessel, then secured to it with a wire (hitch or whatever). As soon as the hook is fast, sensors are used either to check the tension on the falls or on the signal wire separately attached to the vessel. The sensors automatically control the compensating drive on the hoist barrel, so that the cable is paid in and out with the wave motion, maintaining a steady tension of about 1 to 1 ton on the hook.

Load slings are attached to the hook and tension is again maintained. The signal to hoist is given, and as the vessel reaches a wave crest, the main hoist motor raises the load, which has already been brought to speed.

The main hoist cannot engage

• MACHINE TOOLS

Eases tool changing

A SYSTEM designed to avoid risk of injury by preventing tooling from being ejected during quick manual changes or from inadvertently being allowed to fall out has been introduced by Newall Tooling, Fakenham, Norfolk.

Originally developed for the Newall group's own jig boring machines, it separates the application of force to unlock the nut from the eventual release of the tool, enabling the operator to take its weight safely as it disengages.

Instead of instantly releasing when the locking nut is turned the Newall-Rapidex quick change adaptor system requires two-thirds of a turn forwards followed by a one-third turn backwards to remove the tool. A self-holding taper is released by the forward rotation of the nut while the tool is retained by lugs overlapping corresponding grooves. The short reverse turn brings the lugs and grooves into line, allowing the tool to be extracted.

Versatile attachment

INFINITELY variable within its limits, a sine based wheel forming attachment has been designed for producing angles and radii on most types of grinding wheels.

It is universal between 0 and 90 deg. The attachment has adjustable centres if angle grinding of a tool is required between centres. In addition the unit, called a Cardinal Allform, can serve as precision measuring and checking equipment, and by using a magnetic holder it becomes a sine chuck.

Marked by Brooke Tools, Hellaby Industrial Estate, Denby Way, Hellaby, Rotherham, S66 1BU (070984 6431).

• PROCESSES

Plate edges cut with precision

STEEL PLATE with edges cut to a much higher degree of precision than is possible with flame-cutting techniques can now be supplied by Granges Oxelsunds Järnverk, S-613 01, Oxelösund, Sweden, which has installed computer controlled cutting equipment.

Both straightness of cut and edge profile are stated to be improved. Plate 4 to 25 metres long, 1 to 3.5 metres wide and 10 to 50 mm. thick will be supplied, although at present the limits on length and width are 18 metres and 3.3 metres.

Tolerances are stated to be: 0.2mm. straightness over 25 metres; 0.8 mm. width; 1.5 mm. in length up to 10 metres and 2 mm. for 10 to 25 metres; chamfer angles can be cut to an accuracy of ± 0.5 degrees and the tolerance for cut position in the plate edge is ± 0.5 mm. Both V and J weld preparations can be cut, and the upper and lower chamfer angles can be different.

On the edge-preparation line a roller conveyor feeds the plate into position at planing and milling stations. The long sides of the plate are planed using cemented carbide tools, and the short sides are milled.

Preparation of one long side and one short side is carried out simultaneously, then the plate is automatically turned through 180 degrees to prepare the other

sides. Two sets, each of four planers, allow planing in both directions, and two milling cutters heads are used.

The cutting machine was supplied by Rheinstahl Wagner, A.G. of Dortmund, and the cutting is controlled by an AEG 8010 computer—it is believed to be the first installation combining this cutter and computer.

Scundis Plate, Leon House, High Street, Croydon, Surrey, CRO 9XT (01-888 8114) is the U.K. sales company for Granges.

Pump has highest accuracy

METRI-PUMP type G developed by Metering Pumps is a large capacity accurate high pressure unit suitable for duties demanding constant reliability at high rates of flow and pressure.

This pump can be operated with either one or two plunger or diaphragm pumpheads and its positive return variable stroke mechanism is not subject to the normal working stresses of the pump, which ensures this accuracy.

Stroke length is determined by varying the throw of an eccentric controlled manually by a regulator wheel and indicated on a dial calibrated from zero to maximum full stroke. It can be varied when the pump is in operation or at rest or fully automated.

A selection of six operating speeds in each of two speed ranges is available and practice-

ally any type of liquid can be handled as the plunger type pumpheads can be of stainless steel, cast iron or stainless steel or polypropylene with glass plunger. The diaphragm type pumpheads are of stainless steel, cast iron or polypropylene, all with PTFE diaphragms.

By fitting one of 14 different sized pumpheads, either in a Simplex or Duplex form, a capacity range from 3 to 1,000 gallons per hour is available with maximum working pressures of 5,000 down to 80 psi.

An electric motor of 1 or 2 hp. at 1440 rpm, TEPC 380/440 volts, 5 phase, 50 cycles is fitted as standard. Other types of motor available include flameproof models. The pump can also be supplied with a bare shaft extension for high or low speed drive from an external source or with direct drive through an external reduction gear.

Details from Metering Pumps, Metring House, 83 New Broadway, Ealing, London, W5 5SD.

Reduces the unpleasant smells

FLUID BED driers with odour adsorber units that reduce emission of unpleasant smells from fluidised materials are available from Arthur White Process Plant, Stapely Manor, Stapely, Macclesfield, Cheshire, CW5 7J (0920 64185).

The units consist of a series of plug-in canisters containing activated carbon. Vaporised odours carried in the drier's

exhaust air are condensed in minute low-pressure pockets in the carbon, and are thus prevented from being discharged. In many cases, it is claimed, odour emission can be reduced to undetectable levels.

When the adsorber's original charge of carbon is exhausted, replacement canisters can be fitted in minutes, supplied under an exchange system. The adsorber is fitted downstream from the drier's secondary air outlet filter and is therefore protected from becoming choked with solids. The filter removes 89.9 per cent of 10 micron particles and 45 per cent of 5 micron particles from the exhaust airstream before it passes through the adsorber.

The fluid bed driers are of modular construction and are available in three sizes with batch capacities of 5, 10 and 20 cubic feet. Steam, gas or electricity can be used as the heating medium. Flameproof version, are available.

The driers are used for fluidising many types of particulate solids, pellets, crystals and granulated materials. Arthur White will fit adsorbers to existing driers of any make.

of the set ready for connecting to the main and air control supplies and for pneumatic connection to the remaining calipers.

A feature of the brake is the large retraction distance of the pad—adjustable up to 5 mm—when it is claimed allows more shaft end float than any other design. A secondary double-acting air cylinder is built into the end cap of each hydraulic cylinder in provide the large forward and retraction strokes of the pads.

Operation is timed in conjunction with flow-control valves so that the main hydraulic force is applied only after the pad have been moved into contact with the disc by the air cylinder. Retraction distance is set by adjustment in the control box.

An early application is of two units operating on a 1800 mm diameter disc to produce a braking torque of 240 kNm. The air/hydraulic intensifier. To ensure simultaneous operation one pneumatic master controller is used with each set of brakes. It is supplied fitted to one caliper

• SHIPBUILDING

Disc brake for marine drives

HEAVY DUTY caliper disc brakes for marine and industrial applications such as turbines, large conveyor crane systems, and winches, have been developed by the Greco Group, Ltd., The Greco, Twickenham, Middlesex, TW2 5AR (01-984 1161). A Sheppard Engineering group company.

The brake is available in two forms: as a hydraulically applied caliper and as a spring-applied "fail-safe" caliper in which hydraulic pressure is used to release the brake.

Each caliper is mounted on a pedestal and supplied as a self-contained assembly with a 20:1 air/hydraulic intensifier. To ensure simultaneous operation one pneumatic master controller is used with each set of brakes. It is supplied fitted to one caliper

of the set ready for connecting to the main and air control supplies and for pneumatic connection to the remaining calipers.

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• COMPUTING

New units from NCR

IN THE second quarter this year NCR will introduce the first members of a new family of medium or large general-purpose computers. These have been designed to function in transaction-oriented data processing systems and with distributed data processing networks.

Also to be unveiled later this year is a family of modular data terminals for banks and financial institutions, and there will be further releases in retail systems.

NCR is benefiting from the strong trend towards computerised supermarkets and department stores. Up to January of this year it had equipped over 1,400 supermarkets with computerised checkout systems, which involve a total of 14,000 NCR 225-point of sale checkout terminals. In recent months NCR in the U.S. has been converting an average of two supermarkets a day to computerised checkouts and it is expected that this pace will accelerate during 1976.

Worldwide installations of all types of NCR electronic retail terminals exceeded 180,000 at the end of 1975, establishing NCR Corporation as the leading supplier in this field, the company asserts.

Data entry processor

BURROUGHS new AE 501 entry data preparation unit will prepare business data for processing by a central computer functioning independently of this, and can be stationed at any convenient point.

With a single handling of source documents, instead of the multiple handlings required in conventional input devices, it edits, validates and captures ready-to-process data on magnetic tape cassettes for batch transmission to the computer. Errors are detected and corrected at the point of origin. This reduces time-consuming verification runs on the host computer. It prints a comprehensive journal to assist the operator and permit subsequent auditing.

The new unit, available now as a powerful processor non-large scale integrated (LSI) metal oxide silicon (MOS) circuits in both logic and memory.

Burroughs, Heathrow House, Bath Road, Cranford, Hounslow, M20 4R (01-759 6522).

By agreement between the Financial Times and the BIC, information from The Technical Page is available for use by the end of 1975, establishing NCR Corporation as the leading supplier in this field, the company asserts.

• PRINTING

For the smaller printer

A SMALL print down unit for the smaller offset printer, design studios, schools, and in-plant printing departments, has been introduced by Tor of Silverstone, Foxevor, Northants, NN12 8UN (0327 357256).

Called the Torrex, the unit is stated to be suitable for any offset plate up to 10 x 15 inches. Maximum print size is 11 by 14 inches, but a model for R30 size plates is being developed.

Typical applications include contact printing and processing, printing of artwork and 3M's Colour-Key materials. It is said to provide excellent definition for line or halftone work up to 175 screen.

The unit, which is only 13 x 16 x 27 inches high, can be inverted so that it can be used on the floor or table top.

• AGRICULTURE

Tropical use portable seed silo

DEVELOPED in response to a need in tropical "third world" countries is a portable seed silo which stores the seed in airtight conditions and protects it against rodent and insect attack, and pilferage.

Capable of holding up to two tons, the silo consists of a butyl rubber laminate sack, 0.050 in. thick, white on the outside, and sealed at the top by a simple clamp to exclude air and insects. The silo is supported by a 7 ft. 10 in. high, 4 ft. 2 in. diameter, cylinder of steel mesh.

As a further protection against rodent pests the silo is set in a circular wall of galvanneal corrugated steel, 7 ft. in diameter and 2 ft. 6 in. high, which is pressed into the ground. The space between the silo and this outer wall is filled with coarse gravel. The whole unit is stated to break down to make a convenient and compact package for storage or transport.

It is made by Chewell Valley Tools, the silo consists of a butyl rubber laminate sack, 0.050 in. thick, white on the outside, and sealed at the top by a simple clamp to exclude air and insects. The silo is supported by a 7 ft. 10 in. high, 4 ft. 2 in. diameter, cylinder of steel mesh.

A BAC One-Eleven twin jet aircraft with a different look. It is one of the first of this breed to be fitted as a freighter and, as can be seen, it has a large upward-opening hydraulically-powered loading door. In addition, the aircraft has a quickly-removable freight-handling system comprising a freight floor overlay fitted with longitudinal roller sections and ball mats in the door area to facilitate the carriage of international-sized pallets and containers. This aircraft is for the Sultan of Oman's Air Force.

• AUTOMATION

From logic diagram to test run

AS integrated circuit makers offer an ever-increasing functional "cost ratio," printed circuit boards become correspondingly difficult to test and the demand for faster, simply-operated automatic test equipment (ATE) rises.

With the appearance too of electronic intelligence in all kinds of new, or previously "dumb" products, the test problem can only become more significant.

There may already be about 300 computerised test systems installed in the U.K. However, for the users of some of them a new problem is beginning to show.

Board complexity signifies complicated test routines if unreliable products are to be kept away from production. These in turn mean that consumed on the ATE devising tests using a known good board. Frequently, however, the ATE time is totally committed to current production testing.

Nowadays the manufacturer may not even have a production board available—only a prototype together with an urgent need to assess its test time and cost and to establish routines ready for the first production pieces.

All these factors, claims Computer Automation of Rickmansworth can be critical in getting a product to the market place, so they have devised BigSim, a computer-based interactive test program simulator for which the starting point is the logic diagram of the board, not the board itself.

BigSim consists of one of CA's own minicomputers, floppy and fixed head disc storage, VDU keyboard terminal, and a printer.

The user first provides (via the keyboard or loaded in from card, tape, disc, etc.) a description of the circuit in the form of a coded

data base. The simulator examines this in relation to a built-in circuit element library and tells the user if he has to correct any errors. Duly corrected, the data base is filed on disc and by correlating this file with its element library, BigSim creates a mathematical model of the board.

The effect of test patterns on the simulated board can now be investigated by the test engineer. The system checks the effectiveness of these and combines them with the response of the "board" to create a verified test program and fault isolation flag—that is, the step-by-step instructions for the test operator on the ATE itself.

Designed mainly for CA's own "Capable" automatic test equipment, the simulator generates a complete and proved test package on floppy disc which can then be "played" on the ATE. It provides all essential documentation, timing analyses, etc., without the need for a circuit diagram or even the ATE system, or even the ATE system, or even the ATE system.

A bonus is that data derived from the simulation procedures can be used to indicate board design improvements that could be made before production starts.

An advantage, claimed by CA, for the simulator is that its software has been developed specifically for ATE applications and has been optimised for the minicomputer it uses. This is unlike the origins of many other logic simulators where the software has often been derived from a computer-aided design program produced on a mainframe processor and condensed into a minicomputer.

According to CA, electronics manufacturers who have already paid up to £70,000 for ATE will not be put off by the price of BigSim, which is £45,000 (for the full configuration). For those who cannot make such an investment, the company says it is considering a simulator bureau service. More from Hertford House, Denham Way, Rickmansworth, Herts WD3 2XD (09237 71211).

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FINANCIAL TIMES SURVEY

Friday March 12 1976

CONFECTIONERY

Confectionery sales are expected to top £1bn. this year. In part this will reflect further price increases, but there is welcome indication that volume is on the way to recovering from the recent depressed levels. Exports too are showing signs of recovery.

Better

BAR 1975 was when the public's proverbial out lost its edge in the inflation. Whereas 1974 was one of the worst years because of soaring commodity prices, and the year of getting supplies of materials, 1975 saw the yearly drop in consumption. While the continued to eat more per head than most, their appetite was fed by the cumulative of two years' unprecipitated price increases resulting in the explosion in confectionery prices.

74, when prices rose by 32.5 per cent. The home market held remarkably well and fell by 10 per cent. Last year, however, prices rose by a third, consumer resistance higher prices really bit a volume of sales in fell by 9.4 per cent. In rms, turnover was up 21 t. on 1974 because of the prices, but this was of comfort either to manufacturers, in this capital intensive industry, were still having the overheads on their filled capacity or to the laid off. Per capita consumption fell from 8.2 per head in 1974 to 7.4 per head—its lowest for five years.

Some resistance to higher prices was felt throughout the and sales of the British confectionery sold in this country, as the world's exporters of confectionery and assortment ranges which fell accordingly. Again, sales of the moulded chocolate came in 1975. In 1974, sales of the moulded chocolate

late bars, which Cadbury dominates, fell by 20 per cent., while the assortments market, which is disputed between Cadbury, Rowntree Mackintosh and Terry, dropped by 19 per cent. The biscuit count-like market, dominated by Rowntree's with market shares of the big companies showed little change—reflecting the smaller price

activity, however, was reduced both in anticipation of this fall and because of the cost they did in the giddy days at the beginning of last year, the reductions were accompanied by cutbacks in production which brought in their wake a short-time working for many July 1st. Under the present position as indeed has been the position

for the last five years. Cadbury and Rowntree continued to hold about 25 per cent. of the total confectionery market each with Mars taking between 15 and 20 per cent. Within the chocolate sector, Cadbury held on to its market leadership, closely followed by Rowntree, while Rowntree continued to dominate the more fragmented sugar confectionery market. Within 75,000 people, this meant that the sugar confectionery market several mergers were seen while the problems of Barker and Dobson was of more concern to the City than the industry.

Most companies did their of a recovery towards the end planning for 1975 on the basis of a severely reduced market. people regard the future with

much optimism. Though the industry's main raw materials are now costing far less than they did in the giddy days at the beginning of last year, the outlook is not without its problems. The new EEC sugar-price has since steadily fallen back to a level broadly comparable with pre-war consumption.

The removal of purchase tax in 1973 and the subsequent zero rating of confectionery, led to a brief surge in demand and consumption looked as if it could be climbing back to post-rationing levels. (Indeed, the big fall in demand last year has to be seen in the context of the increase which had taken place between 1970 and 1973.) But though there is some concern the enthusiasm with which the industry greeted the removal of purchase tax from its products was short-lived and in 1974 the Chancellor put VAT on to nuts, crisps, chocolate biscuits, set of prices, which in some chocolate and sugar confectionery, ice creams and soft drinks. The imposition of VAT was followed by the rise in the commodity prices and together the two events threw the industry into a state of depression.

The Cocoa, Chocolate and Confectionery Alliance has in the last few weeks again been lobbying for a removal of VAT from the industry's products on the grounds that successive Governments have recognised the principle of not taxing food covering food products were and that confectionery is an important part of the nation's diet. Zero rating these products, the Association says, would reduce their prices by 7.4 per cent. and take 1 per cent. require a wrapper six times its

of the Governments food index. In the industry's opinion the zero rating of all the foods now carrying VAT, would increase the volume of sales of all these products by between 5 and 10 per cent. thus creating as many as another 10,000 jobs.

Optimistic

Though most industry leaders claim to be optimistic that the tax will be removed, few would be prepared to put money on it. Meanwhile there are other clouds on the horizon. Substantial progress to converting confectionery products into metric sizes is planned for this year, as to whether all the necessary new machinery will be ready in time. The transition to metric sizes will mean that the public will be faced with another new crisps, chocolate biscuits, set of prices, which in some chocolate and sugar confectionery, ice creams and soft drinks. The imposition of VAT was followed by the rise in the commodity prices and together the two events threw the industry into a state of depression.

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Portfolio of leading brands.

Quality Street

Quality Street

BLACK MAGIC

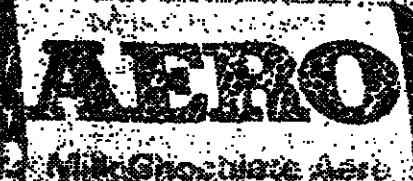


After Eight

After Eight

three walnut whips

three walnut whips



FRUIT PASTILLES



smarties

The First XI
Rowntree Mackintosh Confectionery U.K.

The strength of Rowntree Mackintosh lies in the success of the marketing strategy of establishing brand leaders in each of the several sectors of the market in which it operates.

In the U.K. confectionery market, this strategy has produced a portfolio of leading brands, each of which—a stable business in its own right—dominates the sub-sector of the U.K. market to which it belongs.

The portfolio contains Kit Kat, Quality Street, Smarties, Black Magic, Aero, Polo Mints, Rowntree's Fruit Pastilles, After Eight Mints, Dairy Box, Rolo and Rowntree's Walnut Whips. These eleven Rowntree Mackintosh brands are consistently among the leading

30 confectionery brands sold in the U.K.

On the Continent, Rolo, After Eight, Quality Street, Smarties and Kit Kat have, through the same strategy, become leading brands in their own sectors.

In other countries, the Group's philosophy of brand leadership is also evident. In the top thirty confectionery brands in each country, the Rowntree Mackintosh Group has in Australia seven, in Canada nine, in Ireland twelve, and in South Africa no less than sixteen.

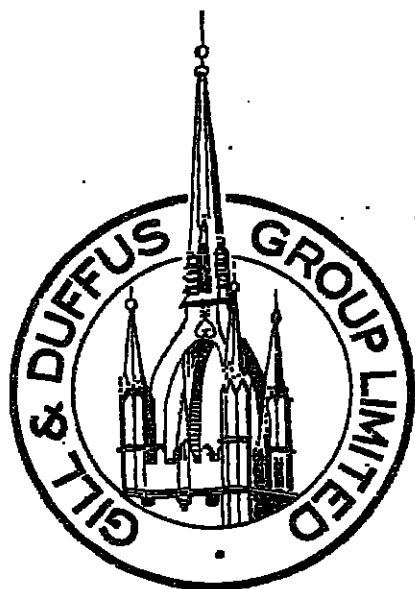
In exports, the same leading brands exported from the U.K. go to over 100 countries, finding new outlets and developing existing markets.



Rowntree Mackintosh



Suppliers to the Confectionery Industry Since 1907



The Internationals.

All the world has a sweet tooth — and international confectioners rely on Baker Perkins for their machinery.

In America and Japan, Iran and Brazil — all over Europe — Baker Perkins make confectionery a profitable business.

An international team, with well over half of sales overseas. Engineers who have automated the industry.

Makers of machines for producing boiled sweets, toffee, fondant, butterscotch, jellies, chocolate lines.

Baker Perkins and the modern confectionery industry grow up together. Today innovation in engineering gives the industry the latest in profit-making equipment.



Baker Perkins Limited
Confectionery Developments
Westwood Works, Peterborough, England

Taveners

Should be
The name that is on everybody's tongue.

Tavener Rutledge Ltd, Sweet Manufacturers, Beech Street, Liverpool L7 0HA.



CONFECTIONERY II

Solid profits in spite of constraints

DURING 1975 the share prices of the food manufacturing companies rose at a faster rate than the average for the stock market, and the confectionery groups were right among the star performers. Admittedly the sweet makers started from a very low base; they were savagely marked down during 1974. But the recovery shown last year by some shares—most notably Rowntree Mackintosh—was still impressive, and this helped to push the FT's food manufacturing index close on a quarter above the equity average for the equity market.

But share price cycles are notoriously fickle, and the upshot this year has been a renewed bout of time-marking. Not the equity market in general has progressed very far in overall terms in 1976. But if anything the two major confectionery companies, Cadbury-Schweppes and Rowntree Mackintosh, have managed to underperform the average. The City would probably rate both shares as a longish term hold, though Rowntree's 3.3 per cent yield is clearly something of a disadvantage, against a stock market average nearer 5½ per cent. Rowntree currently yields 7 per cent, and at George Bassett the return stands at 8½ per cent. But these two dividend yields lack the high level of earnings cover afforded at Rowntree where cover is over fourfold.

The confectionery industry's profits background is currently buoyant. Last month the small, Stockport based manufacturer Squirrel Horn unveiled 1975 profits of £332,000 before tax, against £145,000 for 1974 and the previous year's best ever £180,000. And some very solid profit figures are due shortly from both Rowntree and Cadbury-Schweppes. Rowntree looks set to produce record profits for 1975 — despite lower sales volume in the U.K. where a combination of consumer resistance to higher prices, destocking by the trade and the long hot summer have all left their mark. Conversely, hot weather is something of a two-edged sword for Cadbury-Schweppes. This has a very favourable impact on the group's soft drink sales but it has the opposite effect on demand for sweets. But even Cadbury looks forward to a sharp upturn in profits for

1975—despite non-soft drink losses in Spain and Italy. However, the confectionary companies still have to labour under a number of trading constraints. Price and margin controls are today as firmly in force as ever, at the same time some of the industry's commodity costs have stayed volatile. It begins to look as though an upwards shift in the cycle has started for sugar, chocolate and edible oils. Finally, the long term sales trend for the confectionery trade has been weak for a number of years.

In recent years the cocoa price has been a distinct thorn in the side for the confectionary industry, while in 1974 the price of sugar finally had enjoyed for so long under the now defunct Commonwealth agreements. From mid-1971 to late 1974, the price of cocoa leaped more than fourfold to over £800 a ton, and it was during this period (in 1973) that Rowntree lost the £32½m. on the cocoa terminal market that was to do so much to weaken both its balance sheet and its share price.

Volatility

As for the industry's sugar difficulties, the U.K. was insulated against the extreme volatility of the sugar price until 1974. This volatility stemmed from the structure of the world trade in the commodity in that most sugar production is consumed within the country of origin with less than 30 per cent. available for export. Moreover, of the main trading blocks in the commodity the U.S. had an agreed, fixed quantity of imports each year while Russia relied on an agreement with Cuba.

At the same time the original six countries of the EEC were largely self-sufficient in sugar while the U.K. was cushioned by its Commonwealth agreements. Thus as a result of these various quota agreements little more than a tenth of world trade in sugar was conducted on a totally free basis. But the crunch started late in 1972 with the failure of the Russian beet crop which forced that country to strain Cuban output and on to the open market. As a result, total world stocks at the end of the 1972-73 season had fallen by 20 per cent. — and that

position led to a chain reaction of panic (and speculative) buying on an international scale.

For the U.K. it was unfortunate that this period coincided with final year of the Commonwealth agreements. The price of sugar has stabilised during subsequent seasons but it is clear that cost values for the confectionery industry will now remain at much higher levels than those historically enjoyed; the industry's attempts to switch away from sugar into sugar substitutes have not yet proved successful.

The sharp upturn in soft commodity prices coincided with the advent of price controls in the U.K. and at this stage the squeeze on the food manufacturers' margins began in earnest. The industry has recently been granted some relaxation in the tightness of the authorities' grip on prices in so far as companies are now getting price rises through the scrutinising boards at a faster rate. And this is happening at a time when commodity prices are relatively tranquil. But sterling has not been on the side of the food good progress in the U.S., Canada, Australia and South Africa.

For the current year, the pound is a particularly onerous ingredient these days given the relative importance of imported raw materials within the industry's overall buying structure. The squeeze may start to become a lot less satisfactory, though thanks to margins in the two years to 1974-75 is vividly illustrated by an analysis produced by stockbrokers Wood Mackenzie: this showed a drop from an average

of 3.5 per cent. to 3.7 per cent. over the three years to 1974.

Over the three years to 1974, total consumer expenditure on food ran at minus 0.7 per cent. plus 1.1 per cent. and plus 0.5 per cent., during 1975 the volume trend for the confectionery industry was weak in the U.K. but rising overseas, though Rowntree for one reckoned it managed to outperform the industry average usefully enough at home with a drop of just 7½ per cent. Last September, the 1975 interim statement from Rowntree was talking happily about an increase in profits for the year. Sales are expected to rise by around a fifth to over £300m. and profit margins (at the trading level, before interest or depreciation) were not expected to show any real deterioration.

Progress

Rowntree's profit cushions in the U.K. last year centred on the strength of count lines like Kif Kat. The group also achieved good progress in the U.S., Canada, Australia and South Africa. For the current year, the sales prospect could well be onerous ingredient these days given the relative importance of imported raw materials within the industry's overall buying structure. The squeeze may start to become a lot less satisfactory, though thanks to margins in the two years to 1974-75 is vividly illustrated by an analysis produced by stockbrokers Wood Mackenzie: this showed a drop from an average

tree to produce further gains for 1976.

Cadbury-Schweppes pre a good start to 1975 and October this showed that a six months profit is slightly more than before tax. For the half group sales volume rose similar sort of pace though within this demand for confectionery reported to have been. Profits at the pre-interim were £5.3m. higher for 1 month with the overseas and the U.K. (uprising by a combined £8m. Europe moved lower on stock write-offs in Spain). During the half of 1975 Cadbury's and a soft drinks business it looked forward to recovery in its overseas, especially in Austria.

The final results for the next month, and stockbrokers are going to profits recovery to over profits with growth in the profits in the region of for 1976. However, the profits expected for the earnings level, the U.K. Europe are ungrouped tax purposes and the tax is rising. Moreover, Ca rights issue will involve holders in some dilution.

Jeffrey F

Sweet

CONTINUED FROM PREVIOUS PAGE

present size. While there may be an element of exaggeration in this claim, there is genuine concern in the industry that it is being asked to do too much in the field of consumer information.

Even so, given the slowness with which decisions have been taken over unit pricing, it seems unlikely that the industry will be faced with legislative requirements to put all this extra information on their packs for some time. Moreover, Government officials are aware of the problems of putting additional information on small packs and will presumably try to take the industry's particular problems into account when framing any new legislation.

Meanwhile, the dental lobby, despite its relatively small budget, continues to rumble along in the background. The industry has gone to great lengths to produce evidence showing that sweet eating is not "the cause" of dental decay, but with the increasing emphasis on health education, it seems likely that the more conventional school of thought, which puts great emphasis on the improvement which could be made

in dental standards if sweet eating was reduced, will have more success in putting its views over than the confectionery industry. Not that the dentists' warnings have ever done much to dampen demand in the past but the action that Dr. David Owen has taken as Minister of State for Health on cigarettes, has shown that he is prepared to take a strong stand on what he considers major issues of health. Certainly, it seems likely that he would resist any moves to take VAT off sweets if it was thought it would increase consumption.

Demand

In the shorter term, however, the outlook for the industry is brighter than it has been for two years. Demand began to pick up towards the end of last year and Easter eggs have been selling in the shops at a very high rate.

Despite uncertainties over cocoa prices, the outlook for prices is relatively stable as indicated by the fact that the industry has agreed to join the Government's Price Check scheme and limit price rises to an average of 5 per cent. for the six months until the end of July. All the signs are that confectionery prices will go up far more slowly this year than the Retail Price Index. One company, for example, is expecting to put up its prices by around 6 per cent. this year as against a projected rise in the RPI of 16.9 per cent. The feeling is that if confectionery price rises can be kept well below the rate of increase for most other items in the shopping basket, consumption will show an increase. Chocolate confectionery sales might go up by as much as 5 per cent. in volume though it is expected that sugar confectionery sales may take longer to recover.

In view of this expected recovery coupled with further price rises manufacturers expect the total value of the confectionery market, currently standing at around £850m., to go through the £1bn. barrier this year—a pretty remarkable feat for an industry where the average unit price is still probably less than 10p.



Over 38,000 boiled sweets are produced each hour by this continuous "moulder" produced by the Baker Perkins subsidiary, Confectionery Developments.

Mars
Limited

Manufacturers of

Mars	Galaxy	Opal Fruits
Milky Way	Counters	Tunes
Bounty	Maltesers	Locketts
Topic	Treets	
Marathon	Revels	
Twix	Minstrels	
Fun Size	Pacers	
Ripple	Spangles	



CONFECTIONERY III

Export setback unlikely to last

EXPORTS WERE both a high-light, and a cause for concern, in the 1974-75 annual report of the Cocoa Chocolate and Confectionery Alliance.

The good news was historic. In 1974, when U.K. home trade sales declined by 4 per cent. in terms of volume—a 27 per cent. rise in sales value reflecting substantially increased costs, particularly for raw materials—exports were still moving ahead on both counts.

Volume gains of 6 per cent. for chocolate and chocolate confectionery, and 10 per cent. for sugar confectionery averaged out to a 9 per cent. increase overall. The 42 per cent. increase in value took exports to over £50m. out of a total industry turnover of £600m.

However, while the Alliance noted this with some satisfaction it had misgivings about 1975: "During . . . (1974) . . . however, the raw material supply and price position changed to such an extent that at the end of the period under review many exporters were losing confidence in their ability to maintain their export sales."

Inevitable

Preliminary figures for 1975 say that the exporters were right to be worried. These figures indicated an overall volume decline of 15.1 per cent. in a year when average values jumped from £739 to £988 per ton, a rise of 33.7 per cent. However, indications from HM Customs and Excise are that the final decline will be somewhat less steep; and neither the Alliance, nor the companies within it, seem to believe that last year was anything but an inevitable break in a long term trend.

Accentuating the positive the Alliance notes that, taking the EEC as a whole, the U.K. is responsible for more than one half of the exports outside the Community—giving it a very positive balance of trade in confectionery against one which was probably negative before the U.K.'s entry.

It also has some cautionary notes on one year's figures. The Soviet bloc, for example, has the habit of ordering in occasional, very large contracts, the incidence of which can make a considerable difference. Finland, which was a growth market, put temporary controls on imports, in an attempt to right its balance of payments problem. Its confectionery imports fell by around 500 tons last year—a drop of nearly a third and the biggest single influence where the decline in volume sales to EFTA countries was concerned.

The Alliance also points out that overseas manufacturing is an important, and growing element in the strategy of U.K. manufacturers; and that where the growth element is concerned, a move from exports to foreign production could also make a lot of difference—especially in chocolate and chocolate confectionery which is dominated by the big battalions like Cadbury, Rowntree and Mars.

Rowntree Mackintosh serves to illustrate both of these points. With a factory in Hamburg and three in France, export sales are only part of its international strategy. Rowntree also helps to throw some light on why chocolate and chocolate confectionery exports to the U.S. have dropped in tonnage terms for two years running, from 9,181 tons in 1973 through 7,817 in 1974 to 5,295 last year.

The company's biggest export line was Kit Kat, but since the early part of 1973 the U.S. Hershey group has been making this product under licence. Meantime, Quality Street and Rolo have been coming in as export lines while Kit Kat has been phasing into manufacture but one could not expect a rapid build up in the teeth of a world recession.

However, last year Rowntree reckons that it saw real signals of a U.S. recovery during the second six months. It would expect a big contribution from Rolo, going up the same sort of export slope as Kit Kat did in 1971-73. By 1978, Rolo could qualify for local manufacture with other lines—Toffo, for example—going into the export category.

In Japan, it is mainly a case

of local manufacturing: products like Kit Kat and Polo face major problems otherwise against a 35 per cent. import duty.

Cadbury has a similar U.S. story to tell, having opened a factory in Pennsylvania to make various king-sized blocks: however, in its own words it is "taking a range of products and rolling out westwards," which should mean that the decline in exports is strictly temporary. It is looking for a very big increase eventually at its main Bournville and Sonnerdale chocolate manufacturing plants, as the U.S. demand for its products outstrips local manufacturing capacity.

Cadbury will be surprised if the U.S. does not eventually match the U.K. as a market for its own sales. It also has big ambitions in Japan, where it is introducing a range of moulded chocolate and chocolate biscuit count lines—locally manufactured, for the same reasons as Rowntree gave. It sees France as a major growth area and Germany, with the same size of market as the U.K., as one in attack.

At Mars, the analysis is cool, and relatively detached. It could see no other way for volume to go in 1975 with a severe worldwide fall in consumer spending power, plus very high inflation of manufacturers' costs. But along with consumer resistance at the retail end to rapid price increases in 1974 and early 1975, Mars adds the wrinkle that many trade buyers overstocked ahead of the recession in demand. It would have taken some time for the stock position to work itself out.

Specific

Mars, then, merely implies that exports stand a better chance in 1976. But George Bassett, talking for the sugar confectionery majors, is more specific. In the early part of 1975, the alignment with the EEC on sugar prices meant increases in finished products prices to "third countries." The radical changes in the supply of sugar in the past few years, and the continuing debate over the future of the U.K. cane refining industry, would suggest that the outlook is uncertain, especially as the development of a chronic world

wide shortage of sugar by 1980 is being forecast by many experts. But in fact, if anything, the future availability of adequate supplies of sugar to the U.K. consumer seems even more certain than in the past, although the price to be paid may be higher. The cutback in cane sugar imports from 1.8m. tons a year under the Commonwealth Sugar Agreement to 1.4m. tons under the Lomé Convention means that Britain is even more detached from world market forces than previously, since it is less dependent on imports.

It may be argued that greater reliance on domestic beet production leaves Britain very vulnerable to the erratic climate that has brought two disastrous beet crops in 1974 and 1975. But it should be remembered that the European Community as a whole is rapidly moving to the stage of becoming completely self-sufficient in beet production, and may well become large exporters, bearing in mind the commitment under the

Lomé Convention to import 1.4m. tons each year. So even if the U.K. beet crop does fall again—something the British Sugar Corporation claims to be statistically very unlikely bearing in mind past performances—Britain now has the resources of the rest of the Community to call on in the event of an emergency. Significantly even though the Community beet crop as a whole last year was very disappointing, there are still more than adequate supplies available and substantial quantities are being exported.

Given an average yield in the Community beet crop, there is likely to be the development of a sugar "mountain" bearing in mind the increased acreage planted in recent years as a result of the sharp price rises granted to growers. The further 8 per cent. increase for sugar beet agreed in the 1976-77 price now account for between 30 to over 50 per cent. of the sweet-

eners used in boiled sweets. Growers keen even though it is apart from its sweetening properties, glucose has other attractions for confectionery manufacturers which should help maintain its underlying growth in demand even with more stable sugar supplies. But entry into the EEC, and the higher price of maize imports as a result, does not augur too well for future price trends.

It is felt that costly surpluses will result as the higher prices continue to subside demand and the Community might be faced with heavy losses in exporting sugar at subsidised prices onto the world market.

Opposition to the EEC drive for complete self-sufficiency in sugar comes from the developing countries, with economies dependent on sugar export earnings. They feel it is unfair for the EEC to pursue a selfish policy of expanding beet production to the probable detriment of cane producers, who may well be squeezed out of the Community eventually and also hit by sales of surplus EEC sugar on the world market. Against this the EEC can point to predictions that the predicted world shortage of sugar by 1980, as a result of investment in new production failing to keep up with growing consumption, justifies a general rise in output worldwide.

Whatever may happen in the unpredictable world market, it does seem likely there will be more than adequate supplies within the Community, given even reasonable weather. This year, with planting conditions almost ideal and a much larger beet acreage planned in Britain, there are hopes that U.K. prices may be reduced slightly, even allowing for the 8 per cent. increase just agreed in Brussels, since the British price is currently some £20 a ton above the intervention level.

While sugar is by far the biggest, in volume, terms, raw material used by the confectionery industry, one side effect of the shortage scare was to stimulate interest in alternative sweeteners, notably glucose syrups. The use of glucose in sweets has expanded greatly over the past 20 years; and they now account for between 30 to over 50 per cent. of the sweet-

Cocoa

Uncertainty also clouds the future price outlook for the other main raw material used by the confectionery industry—cocoa beans. In the past few years the price of cocoa has shot up as a result of production failing to keep up with increased demand. Despite the higher price levels, and a drop in demand as a result, supply prospects still look none too bright. London merchants, Gill and Duffus, in their latest authoritative market report are forecasting a net surplus of only 26,000 tonnes, and this is very much dependent on the hoped for upsurge in Brazilian cocoa output. If the Temporo crop in Brazil fails to live up to expectations, the predicted very small surplus could quickly disappear and prices move up sharply again.

High price levels may discourage cocoa consumption still further, but basically there is not much room for a big cut in demand since manufacturers at present are holding relatively small stocks and much of the potential fall in consumption has already taken place. One possible area of cutback, however, may be the Soviet Union and Eastern Europe countries if they are faced with having to concentrate on paying for large grain imports.

In the longer term it is hoped that production of cocoabeans will be stimulated sufficiently to enable stocks to be built up to more reasonable levels; and there are certainly expectations of big output increases in Brazil and Ivory Coast. But Ghana, the world's biggest cocoa producer, still shows no signs of tackling the basic problems that has brought a decline rather than a rise in output.

John Edwards

Outlook for raw materials

THE GREAT sugar "shortage" in 1974 came as a considerable shock to British consumers, including, of course the confectionery industry. Previously for many years the supply and price of sugar had been very stable. Under the Commonwealth Sugar Agreement the British Government controlled the imports of cane sugar that supplied some two third of U.K. requirements, and this control was extended to regulating domestic beet production, and the price of sugar overall.

Now this control has passed to a great extent to the EEC and the Brussels Commission, and the example of 1974 has raised fundamental doubts about the reliability of cane supplying countries, even if those doubts are somewhat unfairly based.

The radical changes in the supply of sugar in the past few years, and the continuing debate over the future of the U.K. cane refining industry, would suggest that the outlook is uncertain, especially as the development of a chronic world

wide shortage of sugar by 1980 is being forecast by many experts. But in fact, if anything, the future availability of adequate supplies of sugar to the U.K. consumer seems even more certain than in the past, although the price to be paid may be higher. The cutback in cane sugar imports from 1.8m. tons a year under the Commonwealth Sugar Agreement to 1.4m. tons under the Lomé Convention means that Britain is even more detached from world market forces than previously, since it is less dependent on imports.

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Acreage

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The advertisement is a large, stylized graphic. At the top, the word "Cadbury" is written in a large, cursive, white font against a dark, textured background. Below this, the words "Dairy Milk Chocolate" are written in a bold, serif font. At the bottom, the phrase "One of today's great tastes." is written in a large, bold, sans-serif font. The entire advertisement is framed by a decorative border.

مكنا من الأصل

CONFECTIONERY IV

The small man fights back...

THE RECENT RATE at which confectionery, tobacconist and newsagent shops have been going out of business has been over 1,000 a year. The large proportion of them have been the small, local shops in private hands, which are so familiar to us all.

Nonetheless, even at this rate of withdrawal from business, either through financial failure or from sheer disillusionment, Britain is in no real danger of not living up to its reputation as a "nation of shopkeepers," for while many shops go out of business each year, many new ones come along to take their place.

It is, however, true that times are pretty hard at present for some sections of the retailing sector and that many of what the trade calls the "CTNs" are among those most feeling the pinch. But in other areas, such as grocery retailing, there are many who will argue that the present set-up of things enables the small, one-shop family business to do very well.

In recent years two major changes have taken place which have been preceded by cries that the small retailer will not be able to cope; nonetheless many seem to have managed to do so. First was the introduction of decimal coinage and second was imposition of value added tax. The first innovation left the retailer with quite a large educative role to play as the general public adapted, sometimes grumblingly and with accusations that the change was inflationary, to a new type of currency, while VAT undoubtedly placed an extra ad-

ministrative burden on the small retailer.

At present the bane of the small retailer's life is metrication. While the final changeover date to bring Britain in line with its Common Market partners is not until the end of 1978, most retailers are being urged by such trade associations as the Newsagents' Federation to convert by the end of this year.

What this largely entails is conversion of scales at a cost of about £20, but, given the physical volume involved, there are some who feel that the time factor is too tight.

Educative

Still to be accepted, also, is what weight should replace the quarter pound. The Metrication Board is going for 100 grams, which is less than a quarter pound, while much of the retail trade would prefer 125 grams. There are psychological reasons behind this argument, since—faced again with an educative role as far as the general public is concerned—the retailer may prefer to trade up to 125 grams and explain to his customer that he is getting a little more for the extra money, rather than drop the weight and explain that a little less is being charged and that the customer is not being taken for a ride. (One could also argue, of course, that raising the weight (and thus the price) will lead to greater business, provided that resistance doesn't set in among customers.)

One real possibility resulting from metrication is that many small CTN businesses will give up trying to up-date themselves

with metrication as far as their sweet sales are concerned and, rather than bother with metric weights on weigh-out sweets, will merely stock pre-wrapped varieties. The effect could be considerable, given that weigh-out sweets represent 20 per cent of the current total annual sweet sales of about £800m. in the U.K.

Other problems which all small retailers would argue puts them in a more precarious position are rising rates and increased wages. In the last three years or so many shops have apparently had to cope with rates increases of 200 and sometimes nearer 300 per cent, and the result of this has been to drive many small retailers off the High Street. This is certainly true of the confectionery/tobacconist, which at one time formed a generally small but integral part of the High Street scene but which is now becoming a rarity.

Then, on the wages front, the past 16 months have seen men's wages rise by about 48 per cent, while women's pay—as they have been brought in line with men as a result of equal pay legislation—has gone up by over 50 per cent. It can, of course, be argued that the increases have not been before time, since wages have historically been low. But, with another round of rate increases in April, together with wage rises due that month, which may result in between £5.50 and £6 being added to the average shop assistant's wage of £24, the rises in percentage terms will be stiff.

The difficulty of this situation cannot, however, be said to apply to all small retailers. With

so many of them being family businesses, the wages policies laid down nationally do not necessarily apply and while a living wage obviously has to be gleaned from the business, such families are generally in the trade for different reasons. They have greater flexibility, for instance, in having members of a family able to put in an hour or two's time in the shop when necessary, rather than having to pay a part-timer for a stipulated amount of time.

Worry

More recent developments on the tobacco front have added another worry. With costs of tobacco going up, the tobacconist has to find more money to finance the same amount of stock, and his insurance cover will also cost more on inflated stock. At the same time, on the last round of manufacturers' increases the credit period extended to the tobacconist was reduced from five weeks to four. While these tales of woe must lead one to wonder whether small retailing is worth it, there must clearly be attractions, even in today's hostile economic climate. These attractions certainly lie in being your own boss, and provided that adequate preparation is made when starting up, with sound business sense applied in terms of financing and stock control and type of stock, a good living can undoubtedly be made.

The same can be said for one of the other more prolific small retailing sections—the grocer. Here, though, there are those ready to suggest that his lot has been much better than that of the CTN through the present

economic depression, and even that the facilities now exist for him to be in a much sounder trading position than say, 20 years ago because of the organisations that he can link into to help him.

These include the voluntary trading organisations such as Spar, VG and Mace, which in effect act as the bulk-buyers for all the member shops. Thus, the small local grocer is able to maintain a large degree of independence while benefiting from the economies of scale which put supermarkets into such a strong position. In addition to pure cost advantages on products, the voluntary groups also organise promotional activities and help their members to carry these through.

Even those not part of such organisations can gain similar benefits from the growing practice of local cash and carry firms to build up close relationships with independent grocers as a way of creating greater volume for themselves—a vitally im-

portant point given that cash and carry businesses operate on gross margins of around 7 to 8 per cent, but net margins of an average 1 per cent.

While the small grocer is still a declining breed, his ability to operate with stock buying benefits and as a family unit, the members of which, like the CTNs, will have different incentives and objectives, has placed him in a relatively strong position. Also, his ability to provide a more personalised service can have its advantages. At the same time, however, he is as vulnerable as any to rapidly rising rates and wage levels.

Some of the greatest pressures have been felt by furniture retailers—who find it very difficult to compete with department stores and specialist stores which can offer large discounts—and also by small drapery shops, which again are in a very weak position because of the presence of the large stores.

Nicholas Leslie



Children in their local sweet shop in Woking, Surrey.

...but numbers decline

LAST YEAR confectionery prices rose by 35 per cent, and sales fell by 10 per cent, to around 7.3 ounces per head a week, only marginally above the lowest consumption rate ever. This year prices are likely to increase less than the overall cost of living and the market should pick up to around 7.5 ounces.

The difficult trading con-

ditions of 1975 intensified the swing towards the big battalions—the grocery multiples, the variety stores like Woolworths, and the big confectionery chains—and away from the small confectionery, tobacconist and newsagent shops. But as a sector the CTNs still account for 46 per cent of sales, as against 28 per cent through grocers and 26 per cent via a whole host of other outlets, from pubs to garages to cinemas.

The CTNs importance may be declining by about 1 per cent of the market a year but with confectionery such an impulse buy the manufacturers are taking pains to support as many outlets as possible. As Rowntree says "the small CTNs are important to us because of their big role in the maintenance of industry volume. We trade directly with the CTNs, and hope to continue to do so."

But obviously the major confectionery companies cannot subsidise calls and Cadbury-Schweppes, market leader with around 24 per cent of sales and dominant in chocolate lines with over a third of the market, has reduced its deliveries from 110,000 outlets ten years ago to 65,000 last year. A CTN will get one annual six calls from Cadbury if it takes £250-worth of merchandise a year.

Wholesalers

The corner sweet shop can get by without direct delivery because of the importance of wholesalers in the confectionery industry. Just over a half of manufacturers' production will be delivered directly to the shops. Of the remainder 22 per cent goes to CTN wholesalers; 15 per cent to cash-and-carry depots, which are getting very interested in confectionery; 6 per cent to symbol wholesalers; and 2 per cent elsewhere. Rowntree or Cadbury will supply the bulk of the lines direct to the shops but wholesalers are an important source as are the visits to the cash and carry warehouse.

The confectionery industry is rather like the grocery trade of 10 to 20 years ago, in its retailing sophistication. There is the same steady decline in the number of CTNs—down to 52,000 in the 1971 census, of which 41,000 were one-man-owned outlets, and almost certainly a further decline to around 45,000 all told since then. The small shopkeepers are going out of business or being absorbed by the multiple CTNs which have become the new force—companies like Martins the Newsagents; NSS; and the Imps subsidiary Finlays. Some of these chains are now over 400 shops strong and adding 20 or so completely new sites or acquired businesses a year.

The multiples can negotiate better deals with the confectionery manufacturers and therefore offer lower prices than the small man. They can also control deliveries and manage stock control better—the corner shop CTN faces the big problem of having its capital tied up in large amounts of slow-moving stock. Apart from bulk discounts the chains can also get the manufacturers to produce "own brand" lines which also offer a saving to the consumer. Martins (with NSS) the largest chain, with 420 branches now has 15 "own lines" although it is careful to ensure that they are not identical with the branded products of its suppliers.

The greatest competition to the confectionery chains will come from the grocery multiples which have increased the amount of their turnover from such products from about 1 per cent ten years ago to over 2 per cent of sales, and even more in profit. The big chains like Asda and Woolworth are negotiating with Cadburys and

other manufacturers to produce their own packaged lines, carrying the retailers name, and often offered on a special promotion.

This is especially true of the cut-price multi-packs which are an important development, and now represent 20 per cent of the count line turnover in some ventonational CTN, already multiples, although their popularity, especially among CTNs, is tempered by the cash they tie up. However, the grocery giants are now facing their own challenge from chains like Boots and other chemists which are diversifying into selling confectionery at quite favourable prices. W. H. Smith may be the next major multiple to experiment in this market.

Although the grocery companies are responsible for many new features in confectionery sales, such as the multi-packs, and "pick-and-mix" facilities for consumers, they also reinforce the trends towards a more limited range of brands, and pre-packed confectionery. Less than 50 per cent of sales now come from loose sweets and chocolates, and metrication, with its new language of weights, will intensify the attraction of the packaged lines. On average a CTN will stock around 300 lines and the selection is falling as retailers cannot afford to carry the slower moving brands. The bigger High Street shops, with a higher traffic flow, may be able to offer specialist counters but in the main consumers will experience a reduction in choice.

Last year was not at all conducive to the introduction of new brands, but, in the main, confectionery manufacturers acknowledge the fashion and novelty elements in their trade and either re-package old lines (Mars is currently relaunching Treets as Minstrels) or bring completely new ideas (often borrowed from abroad) on to the market. Cadbury, for example, has, in the recent past, tried out up to a dozen new brands, each in a different TV region, to discover in the field those with most potential. The new lines usually displaced the slower moving existing brands, and there has been considerable rationalisation in the number of products marketed. Now retailers are doing some stock shrinking of their own.

But new products, and new manufacturers, can still succeed with new marketing methods. Ferrero, the Italian company, has done extremely well in the U.K., especially with its Tic Tac lines which should reach £10m. turnover this year. Ferrero does not make or market over here. Food Brokers the leading broking firm, does all Ferrero's distribution for it, allowing the company to concentrate on the broader market.

ing objectives. The diversity in the confectionery industry ensures certain areas can prosper, others are in decline, chocolates, for example, are currently selling as count lines. This is a retail set up, since it is a ventonational CTN, already exposed area, which the expensive packs, which the extra profits multiple grocers get from the cheaper, impulsive buyers are reluctant to pay expensive lines.

The higher profit confectionery, at a time when grocery products are to both price control, notional competition, create its attraction multiple but there are some of the methods to the grocery trade: they have succeeded when at chocolates. Multipack offers a good-looking p are in the discount tr sales from count. li there does not seem "own label" products. in the main the trends are at work in industry. The corner losing business, as justly direct delivery some manufacturers of dent on the local cash for their stock and a confectionery multi growing in influence, confectionery wholes haps moving towards carry depots. And the Street multiples, who be trading in anyth groceries to books, their buying muscle an knowledge and public tion to add confection their broadening in goods stocked.

Antony Tho

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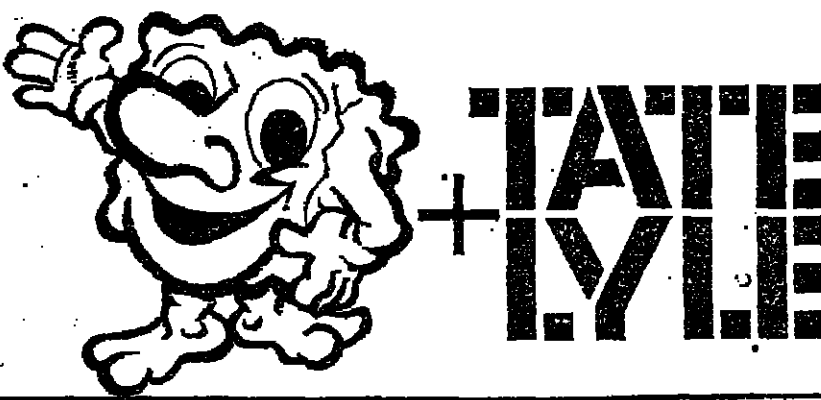
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The Executive's World

EDITED BY JOHN ELLIOTT

With 5,000 industrial tribunal cases due this year, employment law is a new risk area for companies.

Lawyers move into labour courts

AT THE end of this month a new High Court 1 open its doors for the first time. It is to be called the Employment Appeals Tribunal and is the TUC's and the Labour Government's answer to the Government's ill-fated National Industrial Relations Court which two years ago closed down the Industrial Relations Act. The job of the new Tribunal will be to act as a court of appeal from the decisions of the Industrial Relations Court. The spread of these new cases is being expanded with the introduction of new legislation on employment and workers' rights.

But EAT, as the tribunal is known, has a more basic significance than merely taking appeals. It is a special High Court which will serve to underline the recent growth in employment law. The complexity of these laws is so wide and their impact is so great that management's day-to-day dealings with workers are becoming weighed down by a complex web of legal restrictions. From the new redundancy pay legislation of ten years ago to this year's Employment Protection Act and proposals for new relations legislation, managers' freedoms have been curtailed.

In effect, what trade union leaders have always insisted should be a voluntary system of employer-worker relationships, without the law being used to inhibit unions' freedom to bargain, is increasingly becoming a lawyers' paradise. As a result, senior trade union policy makers are now reconsidering their overall strategy at the end of a decade which has seen trade union members gaining more from legislative advances than from traditional industrial bargaining. The issue for these union leaders is whether they should

push for further legislative improvements both for their own organisations and for individuals, or whether they should fall back on old-style industrial bargaining till the new laws have settled down.

This, however, is a long-term debate, hinged around the next general election manifesto and the years that follow. In the meantime there is the problem for management about how to react to the new laws and how to defend themselves when they are taken to industrial tribunals. From tribunals there will soon be appeals at the EAT with a possible final stage of appeal to the House of Lords since the EAT fits into the country's legal system like any other High Court.

The size of the problem is illustrated by the number of cases being heard by these tribunals, whose judges—panel members as they are known—are being increased from a total of 1,300 to 2,300. These people sit in three—two lay members each representing either side of industry with a legally qualified chairman—and last year they heard nearly 56,000 cases. This year, with the new laws, the total is expected to rise to 55,000, of which some 50,000 will involve cases arising from workers claiming that they have been unfairly dismissed, inadequately compensated for being made redundant, wrongly advised about their contracts of employment, unfairly discriminated against under the new Sex Discrimination Act, paid too little under the Equal Pay Act, or in some other way wronged under the Employment Protection Act.

It is intended that the hearings of these individuals' complaints (the occasions on which employers initiate tribunal cases are rare and are mainly limited to a small number of docks and training legislation issues) should be as brief, informal, simple and cheap as possible. This is partly in order to make it easy for an individual to assert his rights and partly, in

the interests of good industrial relations, to clear up squabbles which can upset a factory's relationship.

Anyone can appear on behalf of anyone else—husbands even plead for wives—or one can represent oneself. The tribunal clerk soothes and assists nervous individuals who are held to be right unless the

This in itself is not that remarkable. What did stand out, however, is that the employers' representatives were almost all lawyers—normally these are local solicitors although barristers are sometimes hired in the London area. Only 5 per cent. were employees of employers' associations who sometimes appear for companies.

has led to some suggestions that the courts' general legal aid scheme should be extended to tribunals for use by individuals: at present there is no provision for the State to pay for lawyers to appear at the tribunals although their services up to a ceiling of £25 can be covered for advice and other lawyers' back-up services.

mittee on the subject. One idea it is considering from the Department of Employment, is that a form of financial aid should be provided. The idea is that it would be available to pay for industrial relations as well as legally qualified people. This would not be out of place if it is argued in a tribunal which already has two lay members sitting alongside the legal chairman.

The basic problem however—and it looks insurmountable unless lawyers are banished from the tribunals—is that management quite logically hire the most expert help needed to protect themselves against the myriad of laws. And they are likely to do so even more now that the EAT is taking the job of hearing appeals away from the ordinary courts which have been dealing with them since the NIRC was abolished. The number of appeals from tribunals dropped from 4 per cent. to 0.8 per cent. when the easy-going informal and cheap NIRC appeals procedures were replaced by the slow, formal and more expensive ordinary courts nearly two years ago. The success rate for appeals at the NIRC was about 50 per cent. and the caseload can therefore now be expected to climb back.

But there is another problem. This is that the engagement of lawyers normally leads to the case being delayed while they pursue their normal course of seeking adjournments to prepare detailed facts. It also normally leads to the hearings being prolonged while they deploy legal arguments and produce far more witnesses than are normally needed in the tribunals which, unlike the courts, can accept hearsay evidence. Such delays neither help to settle industrial relations disputes quickly nor do they give the worker speedy redress—although there is some inconclusive evidence that the lawyers tend to win.

The question of legal aid is now being considered by Lord Chancellor's advisory com-

INDUSTRIAL TRIBUNAL CASES

Number of cases heard	Experts hired for hearings by:
1965 1,285	Employers 50% lawyers
1971 9,506	Individuals 23% lawyers
1973 14,523	5% employers' association staff
1974 16,461	18% trade union staff
1975 35,932	7% others
1976 55,000*	

*estimated

Figures are percentage of 927 cases at tribunals in part of last December.



Sir Raymond Phillips, the judge who is to be the Employment Appeals Tribunal chairman

employer concerned proves them wrong—in other words the burden of proof is on the employer who is considered liable or "guilty" unless he proves otherwise.

The result is that, instead of those concerned becoming gradually converted to the ease and speed of informal non-legalistic proceedings, in industrial tribunals have shown a tendency to attract a growing number of lawyers. Although there are no detailed figures to prove this, it also seems reasonable to argue that the new batch of employment laws will hasten rather than slow down this legalistic trend because managements are becoming increasingly concerned not to let any case which might set an expensive legal precedent go by default.

In one three-week period in December a survey of 927 cases at the tribunals showed that roughly half of both the individual-complainants and the employer-defendants had some form of special representation.

SSRC REPORT

Study of company responsibility

PLANS TO call leaders of both sides of industry together to assess the social responsibilities of industry under a research programme are being drawn up by the Social Science Research Council. This follows the publication yesterday of a report—The Social Responsibilities of Business—drawn up by an SSRC advisory panel established in 1974.

The document recommends areas for research, such as workers' health, employment practices, and safety of products, and suggests as a priority that there should be case studies of some recent efforts to impose social responsibility by law. The report is designed primarily as a document for discussion and the next major hurdle will be to translate what is essentially an academic treatise into a research programme to produce specific recommendations and guidelines. This is apparently what the SSRC council is now considering. It has been estimated that the research would cost about £327,000, and the SSRC panel feels that at least £150,000 of this might be funded by companies.

Provided the SSRC can raise the necessary funds, it is likely that the panel's suggestion of setting up an "executive panel" to take charge of a research programme would be accepted. This would bring in industry representatives, both management and union, to balance the academic membership. The SSRC panel suggests case studies of the effects of efforts to impose social responsibility by law "not only because of the intrinsic importance of state intervention as a means of raising standards of social responsibility, but also because so much harm can be done by

yielding to the pressure to legislate without sufficient examination of the problems created by doing so." The report prefaces its recommendations with various observations about the history of the different social and economic factors which have decided how socially responsible companies should be. In tracing the ability of business to adapt to social change, the report suggests that early entrepreneurs like Joseph Rowntree—who built the village of New Earswick—could please themselves about expressing social responsibility. Modern managers, on the other hand, however enlightened, are more likely to be conscious of potential conflicts between social and other objectives of the company.

The report also suggests that while social responsibilities may be encouraged by institutional structures which industry may choose or which the State might impose, this may also produce "blindness" to other responsibilities. "The institution of worker-directors, or supervisory boards including workers, might be thought likely to encourage attention to the wider social effects of the firm on its work-force, though some believe that it might militate against consumer interest," says the SSRC. Some evidence was received by the panel arguing that the most hopeful path to social responsibility was a gradual extension by the State of enforceable requirements about behaviour.

The Social Responsibilities of Business, A Report to the Social Science Research Council by an SSRC Advisory Panel. SSRC, 1, Temple Avenue, London, E.C.4. 50p.

Nicholas Leslie

John Elliott

BOOK REVIEW

Company mergers and the EEC

Acquisitions and mergers. Government policy in Europe: an EAG Business Research Study published by the Financial Times, price £50. F.T. Business Enterprises Division, 10 Bolt Court, London EC4.

BUSINESSMEN ENGAGED in merger negotiations must learn to treat the Monopolies Commission seriously and, if their case is referred to the Commission, to offer rigorous and carefully thought out reasons for the merger. "Vague promises and ill-prepared cases" are likely to be rejected.

This is stated in a new study of Government policy towards mergers and acquisitions written by Mr. Brian Chiplin

and Professor Dennis Lees, both of Nottingham University. After an analysis of recent Monopolies Commission reports the authors conclude that in the case of horizontal mergers a well-prepared case, based on a clear rationale for the merger, as long as it does not involve the combination of two active competitors in a highly concentrated industry, has a good chance of success.

The authors suggest that at some time in the future there might be a change in U.K. policy whereby proponents of mergers would have to satisfy the Commission that their proposal is positively in the public interest: under present rules the Commission merely has to satisfy itself that the merger is

not against the public interest. The European Commission's draft proposals, if implemented, would have their biggest impact on those EEC countries which, unlike the U.K., do not have a merger policy of their own.

The authors comment: "The Commission itself would become investigator, prosecutor and decision-maker, which one suspects will be a turn for the worse: the degree of uncertainty facing businessmen will be increased rather than reduced." The authors think it probable, however, that a compromise will be reached which will leave the U.K. authorities with considerable discretion in the majority of merger cases.

Geoffrey Owen

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FRIDAY, MARCH 12, 1976

Dog days for Labour

IN ONE of the earlier rounds of his long war with Left-wing rebellion in his own party, Mr. Harold Wilson was once rash enough to talk of dog licences. The Left operates rather on the principle that every dog must have his day, and picked the vote on the Government's public spending plans to celebrate its ritual mutiny. The reaction was that the Left were interested in the real world, should have expected: Sterling came under pressure again, at a cost to the reserves of some \$3m. per abstention; and the Prime Minister was driven to counter attack, with a far more inflexible commitment to the responsible parts of Labour's programme.

Narrow path

The fact is that the Left could hardly have laid on a more telling demonstration of how narrow a path the Government has been treading. The underlying situation, as the Bank of England has pointed out, offers a real opportunity of steady export-led growth, provided realistic policies are followed. However, there are two persistent illusions which threaten realism: the belief of the Tribunes that the economy grows stronger with every unproductive burden piled on it—an unholy mixture of Marx, Keynes and sheer moonshine; and the illusion of some trade unionists that growth can be achieved without profits. Both illusions have been repudiated by Ministers and the more responsible trade union leaders; but memories of the policies which the Left has been able to force on Governments (and not only Labour governments) remain. It is only reasonable if our foreign creditors decide to hedge their bets on a British recovery whenever the Left decides to go baying for the moon.

Since the Tribune group chose to stage its sit-down strike just after the authorities had for once blundered badly in their technical management of the exchange market, the effect on sterling was greatly magnified. The issue is now simply one of confidence. Talk of purely technical remedies—such as the City rumours of some manoeuvre to raise money market interest rates yesterday—completely misses the point. No interest rate will compen-

sate overseas sterling holders for the damage they would suffer if inflation were to accelerate away again. The question is not one of credit policy, but of credibility.

It is not an appeal by Mr. Wilson to the spirit of Ram-bouillet—and soon, it matters get any worse, to the spirit of Dunkirk—that will restore confidence, but Government action. The Budget stance, public spending policy and anti-inflation policy have now become a single, complex issue. The Chancellor has been torn between a sensible wish to do something to sweeten wage restraint for the unions and the brute facts of public finance—not to mention the commitments implied in his letter to the International Monetary Fund. There is no room to yield to calls to boost demand, a point underlined by the recent improvement in the economic outlook, but it is possible to help wage-earners. The issue is not only wage restraint; there is also the trade-off for trade union consent to urgently needed amendments to the price code.

Unnecessary peak

By far the best way to cut the knot would be to make an attack, even now, on the spending programmes for 1976-77, the unnecessary peak before the planned cut begins. The place to seek them is in housing policy, the ugly and misshapen sacred cow which the Cabinet decided to preserve from sacrifice (just about the worst possible choice). A cut of a few hundred million here—simply, perhaps, by switching the emphasis back from new building to rehabilitation, which generates more employment—would help confidence and buy room for fiscal manoeuvre. The second essential, whether further cuts are made or not, is that fiscal options should be kept open until it is known what hard commitments can be obtained from the unions: the opportunity for taking fiscal gambles vanished when the foreign exchange markets opened last Friday. Given firm policies of this kind, backed by a meaningful plan for cash limits on spending, Government can still win back the confidence which Mr. Healey has recently begun to earn. This week's events leave no alternative.

A defence of the institutions

THERE is a widely held view that the institutional shareholders have been failing the nation, either by not channelling enough funds into manufacturing industry or by neglecting to exercise sufficient control over the companies in which they hold shares. This view, together with the belief that inadequate investment is the main cause of Britain's economic weakness, lies behind recent proposals for re-directing institutional funds into industry: some new suggestions along these lines were contained in a Fabian Society pamphlet published this week. It also underlines the proposed "Equity Bank" sometimes regarded as the City's answer to the National Enterprise Board. The institutions themselves have been slow to react to these accusations: yesterday's speech by Mr. David Hopkinson, chairman of M. & G. Investment Management, was an attempt to correct the balance.

Management

Mr. Hopkinson admits that the owners of industry have not always been as active in the duties that accompany ownership as they should have been; they should do more, he suggests, to get to know the managements of the companies they invest in and to assess their performance. What happens when the investor comes to realise that the management in a particular company is bad? Mr. Hopkinson rightly rejects the notion that there is some duty on an investor, once he has made an investment, to stay with it permanently for some unspecified national interest. But there are cases in which a straight sale of the shares is, for one reason or another, impracticable or undesirable, and in which the institutions must take steps to ginger up the management, or replace it.

In Mr. Hopkinson's view, it is through a standing committee, the failure of the Institutional Shareholders Committee, set up at the instigation of Lord O'Brien when he was governor of the Bank of England, certainly supports his case. It did not tackle the really difficult question—Mr. Hopkinson insists—a bank and an insurance company which were suitable cases for treatment—and even its dealings with smaller companies did not apparently achieve a great deal. Mr. Hopkinson's preference is for ad hoc groupings to deal with specific cases; such arrangements need not reduce the personal responsibility of investors in their relationship with the companies in which they invest.

Bond market

Mr. Hopkinson referred yesterday to the fondness for new organisational gimmicks, distracting attention from more basic problems. It is still not clear that either of the functions intended for the Equity Bank—intervention in badly managed companies and the provision of finance to companies in temporary difficulty—requires the creation of a new organisation. It is perfectly true that the virtual disappearance of the corporate bond market has deprived industry of an important source of finance, but this has very little to do with the institutions; it is the direct consequence of Government policy.

If the current debate about the role of the institutions makes them more self-critical about their performance, in relation to their own policy, holders and shareholders and in relation to the companies in which they invest, that is all to the good. But it does not follow that the creation of a new organisation would automatically solve industry's financing problems.

The past two weeks, in which seven workers have died in violent clashes with the authorities, have made Spain's future look bleaker than at any time since the death of General Franco. A report from Roger Matthews in Madrid

The time bomb that threatens a Spanish explosion

RADICAL Labour leaders and more extremist Left-wing politicians are this week claiming that Spain is at the start of a revolutionary process led by the working class. The extreme Right is convinced, as ever, that the civil war has not yet ended and that a further crusade to save civilisation may have to be fought. The Government speaks with different voices but officially says it will not be deflected from its path of gradual liberalisation by the agitation of a few tiny minorities. The more moderate political parties from Left to centre-right talk, meet, divide, regroup and issue statements but until they are given both legal and the funds to organise seriously the truly democratic alternative they remain open to cheap jibes, not least from certain Government Ministers.

With seven workers killed during violent clashes with the police and para-military Guardia Civil in the past fortnight, already twice as many man hours lost through strikes this year than in the whole of 1975, nearly 100,000 workers under army discipline, rows within the Cabinet over the handling of economic policy, nine officers court-martialled for plotting military rebellion, the regional question rearing its head and priests of the Roman Catholic church accusing the police of murder, it is scarcely surprising that polarisation appears at this time a more potent force than moderation.

The legacy of Franco

Inevitably the legacy of General Franco was going to prove difficult not least because the institutions he erected were not meant to function as independent bodies but as polite echoes to the wishes of the master. Without General Franco, the Cortes, the Council of the Realm, the National Movement, the Government, and King Juan Carlos sometimes appear unsure of where and at what speed they should be heading. Indeed, some members of these august bodies want to stay just where they are.

There are two men in the Government however who do appear to know where they would like to lead the country. Senor Manuel Fraga Iribarne, the Interior Minister, and Senor Jose Maria De Arellano, the Foreign Minister, have flooded the media with forecasts of universal suffrage, Parliamentary elections, a two-chamber system, reform of the State-run trade unions and freedom for political parties—except, of course, Communists, separatists and anarchists.

But however sincere their statements, they are but two voices from within the Cabinet whose authority is strictly moral, having neither won a civil war nor been elected by the people. This is a fate which afflicts the entire regime, from King Juan Carlos down and must be at least in part responsible for the present troubles.

The killing of the worker in Elda and the four in Vitoria last week sprung directly from labour disputes. It is a cliché that the bulk of the Spanish working class enjoyed real increases in their standards of living for most of the 1960s and early 1970s but none the less a factor of crucial importance when Spain's growth rate for last year was around zero and unemployment steadily rising. Indeed, into that situation the absence of free trade unions, which inevitably thrusts working class discontent into the hands of the more militant political groups, and a speech by Senor Juan Villar Mir when he took office as Finance Minister in which he said that the labour force had been paid too much over the past couple of years, and again no one should be too surprised by what has been happening.

One of the temptations for Ministers, which some readily accept, is to present the country and even Europe with the stark choice of "us and our programming of reform" or "them, the Communists, anarchists, and separatists. Strikes, demonstrations and street violence might lend weight to such an argument among the more politically naive but it also serves to pro-

note the same polarisation that was so evident throughout the Basque provinces and parts of Catalonia during recent weeks.

The response of the Government to the deaths at Vitoria in particular, where the toll could easily have been much higher, has been two-fold: on the one hand it has tried to prove that the police opened fire only after gross provocation, stretching over more than six weeks. On the other hand Senor Fraga and Senor Martin Villa, the Minister responsible for trade union affairs, have striven to remove some of the more basic obstacles to labour peace. They appeared to have succeeded in part when a special mediator decided that workers sacked by their companies for taking part in strikes must be reinstated, although the issues of pay and conditions remain unresolved. But within 24 hours the political police moved in to arrest three members of the workers committee which had apparently been co-ordinating strikes in the town.

Such apparently contradictory actions are perhaps inevitable from a Government which lacks a strong unifying personality. What was rather less comprehensible from the point of view of the people of Vitoria was that no word of blame or reprimand was directed towards the Civil Governor of the province or the riot police commanders. With four people dead and another 50 wounded by bullets the omission was glaring. The 500,000 workers who struck in the Basque provinces on Monday, in the biggest anti-regime demonstration seen for decades, clearly shared this view and make it more difficult for the regime to blame all opposition on subversive minorities. Although several police officers were slightly hurt during the widespread demonstrations in the Basque provinces on Monday people find it difficult to cite a convincing reason why the Guardia Civil needed to open fire and kill an 18-year-old in the town of Basauri near Bilbao. When workers are allowed to hold authorised meetings or demonstrations they invariably turn out to be totally peaceful. Although the Government has

sent the Cortes a draft law permitting more freedom of meeting and assembly, its discretionary powers over what to allow would certainly be employed to prevent the sort of massive demonstrations that would follow if the Catalan and Basques were allowed onto the streets to demand local statutes of autonomy. That, according to Senor Fraga, is separatism, and will not be tolerated. Yet that is what is at the heart of the regional question. And as these two areas have a high degree of regional identity, and also a large part of the country's manufacturing capacity, it is not a question which can be solved with cosmetic concessions to local cultural and language peculiarities. These regions will obviously be in the forefront of the continuing recession.

There is no doubting the degree of alarm this combination of circumstances is causing within the country, which has been heightened by the spotlight thrown onto the court martial and sentencing this week of eight captains and a major for plotting military rebellion. The more enlightened military, especially those that have seen service overseas, tend to argue that, like the rest of Spanish society during the past two decades, the Army has not been united but merely passive. The jailing on Wednesday of the nine, for belonging to the Military Democratic Union (UMD) is the result of senior generals feeling that they had to make an example of "active democratic tendencies" within the Armed Forces—which smacked too much of events in Portugal. Whether they will have done more harm than good with the court martial is open to question, especially as the military suffered a recent rather humiliating withdrawal from the Spanish Sahara in the face of Moroccan pressure.

Contrary advice

Meanwhile, Senor Villar Mir's public utterances and the precipitate devaluation of the peseta, against a wealth of contrary advice, have aroused criticism from different quarters.

Apart from the domestic inflationary effect of devaluation, given Spain's heavy reliance on oil and other imported raw materials, it will be at least 10 weeks from the time the decision was taken for the complementary package of measures to be put into effect. Some of the Minister's own advisers argued strongly that the competitive edge given to Spanish exports by the devaluation would be wasted unless other West European and American markets were already showing positive signs of revival. If not, then inflation, with its parallel social consequences, would undo the benefits within six months.

With Spain likely to run a payments deficit of about \$2.5bn. this year—and perhaps more if tourists are frightened off by the violence—plus the fact that there is growing resistance in international markets to extending by very

much more the country's total external debt of \$20bn, there may come a time later in the year when harsher economic decisions have to be taken. Unless the Government can be seen by then to be more popular, and unless there is a Prime Minister who understands the correlations between economics and politics, further working class bitterness would seem assured.

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When one of Madrid's main daily newspapers begins warning from the day they took power, but with time rapidly becoming the critical factor. Either the can drift on with their leisurely, cautious or "prudent" programme of mild liberalisation, which is still more verbal than actual, or more critical decisions can be taken to restructure the Government and harness the support of what must surely be the vast majority of the public for a more rapid push towards democracy. Either way there are dangers. But some point a way of isolating the political extremes which at the moment offer threats far in excess of their numbers has to be found.

that, however irrationally, there is a case to come to terms with the Communist Party, these same generals would not permit the use of memories of the Civil War to leave the Comets as an illegal force given a greater potency than could ever achieve initially, the ballot box, and would under no circumstances accept any traditional reform.

Ever-present danger

There are signs, however, that the Spanish Communists, like their French and German comrades, have renounced revolutionary process and dictatorship of the proletariat would like to cool tempers a while. As usual, their present danger is from organisations further to the Left. During times such as these, with an important degree of labour unrest, has its base spontaneous resentment of economic conditions, they cannot afford to appear too far divorced from such aspirations. More dangerous from the moderate Left's point of view, and especially that of the mainstream Socialists, is that a hardening of Government attitude—and more violence—would push it, through necessity, into the arms of the better-organised and financed Communist Party.

Thus, the options of the Government and the King remain basically unchanged from the day they took power, but with time rapidly becoming the critical factor. Either the can drift on with their leisurely, cautious or "prudent" programme of mild liberalisation, which is still more verbal than actual, or more critical decisions can be taken to restructure the Government and harness the support of what must surely be the vast majority of the public for a more rapid push towards democracy. Either way there are dangers. But some point a way of isolating the political extremes which at the moment offer threats far in excess of their numbers has to be found.

MEN AND MATTERS

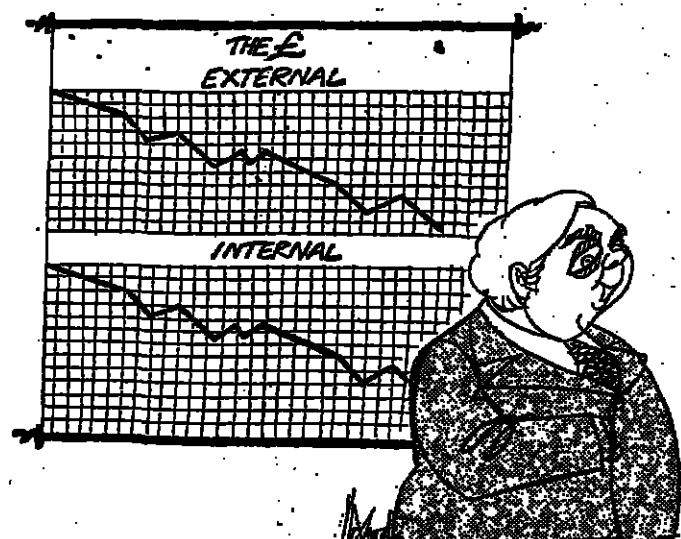
Once more unto the breach?

It would seem that strategic positions are being drawn up for what could promise to be the second Battle of Hastings. It was announced yesterday that the Battle Abbey Estate, which includes the site of William the Conqueror's victory, is to come under the auctioneer's hammer on June 24. Estate agents Strutt and Parker are very shy about the price that the estate will bring—if one can put a price on a site such as this—and were extremely reticent about the kind of buyer who would be considered suitable. At the reception yesterday they held to launch the sale there were mutterings about "a decent patriotic English gentleman" as the perfect buyer.

What would happen if, say, an oil-rich foreigner was the successful bidder at the auction remains to be seen. The Department of the Environment says that it is keeping an eye on the situation and will no doubt be informed by the vendors about any prospective purchaser. But it claimed poverty when it came to the question of buying the site for the nation.

Speculation about the possibility of an overseas buyer is rife. Front-runners at the moment would seem to be sentimental Americans who have some connection with England. No doubt the French, too, have a strong interest in this particular site! But it might be a bit much if they tried to do it all over again.

The property is being sold by the trustees of the Battle Abbey settled estates, acting on behalf of the beneficiaries of the estate. The beneficiaries will include Mrs. Evelyn Webster: her two sons and two grandsons are very sad about the decision to sell but



"We are determined to maintain the value of sterling as we are to maintain the value of what the pound will buy, what sterling is worth, internally."

have been forced into the decision because of, among other things, Capital Transfer Tax and the proposed Wealth Tax. The estate has been in the same family for 200 years apart from a brief spell in the 18th century when it was owned by the Duke of Cleveland.

There is little danger that the site would be changed or developed no matter who the buyer. Most of the buildings are designated of historical and architectural importance (Grade I) by the Department of the Environment, and present tenants, including Battle Abbey Girls' School, are protected under the terms of the sale.

A note for those with aristocratic ambitions. One bonus the buyer will find in his purchase is the lordship of the Manors of Battell, Barhorne and Agmerhurst.

In the mode

While the Germans and French dominate European car production, the Italians unquestionably lead the field in model design. They style anything for anybody, from the Innocenti Mini produced by Bertone for British Leyland in Italy, to the Peugeot 604 and the Rolls Royce Camargue, both done by the Pininfarina studio.

Pininfarina produced one of the more elegant designs at the Geneva Motor Show this year, the Lancia Gamma. This is a car for roughly the same market as the Peugeot, so the manufacturers clearly have great confidence in the commercial sensitivity of the designers. Fellow stylists probably rate Giugiaro, formerly with Bertone, and the designer of two Volks-wagen models, as the most venturesome of the modern school. His predilection for crisp lines

has influenced most of the latest German models including those produced by Ford, which became interested enough in Italian styling a few years back to buy the Ghia studios. The Ghia name, of course, is now used by Ford to distinguish its up-market cars.

British car manufacturers have not been unduly keen to use outside stylists, and for some years the only noted domestic design name was Ogle, which was responsible for the Reliant Scimitar. Ogle is now being supplemented by Panther Westwind, a design and production outfit run by an engineer and former fashion designer, Robert Jankel, who once worked for Frank Sanderson of Bovis fame.

Jankel's first public efforts, such as the Deville, were pure fantasy designs, but powered by XJ8 and XJ12 engines. As he has moved into larger-scale production, however, he has produced the more practical Rio, a luxury model based on the Triumph Dolomite, and there is little doubt that he would like to push his talents further into production of the mass manufactured motor car.

Capitol punishment

Roman history as it really happened: Brutus returned home one day to discover that his harder had been raided and a number of his favourite delicacies had vanished. Immediately suspecting Caesar he rushed to the Capitol, just in time to see Cassius and his friends plunging their knives into the unsuspecting back. The dying Caesar, turned, saw Brutus, and uttered the immortal words, "Et tu Brute." Brutus answered, "Liar. You've eaten at least four."

Observer

Prime News

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A cautious look at Mr. Wilson's offer

LAST WEEK the Prime Minister, speaking at the Liverpool Press Club, proposed a bargain between the Government and the Press. The Government would liberalise the laws of libel and contempt, and in return the newspapers and broadcasting authorities would adopt a code of practice guaranteeing the privacy of the individual citizen.

Now I am not in principle in favour of turning aside the hand of friendship, nor am I saying that all Mr. Harold Wilson's offers are dubious. Not every guest who accepted a dinner invitation from Caesar Borgia was carried away from the table with terminal indignation. But I profoundly hope that everyone concerned with freedom of speech and information will examine the proposition with the most ferocious scepticism—as I do now.

Libel law

Let us first consider the positive side of the offer. What is the carrot that Mr. Wilson is dangling in the cause of, as he puts it, "increasing the right of the Press and the broadcasting authorities to comment on issues of public concern"? The first of all, offering the implementation of the Faulks Committee on Defamation—a somewhat obscure body that reported last year. A big deal—except that the Faulks Committee took the most limited view of its subject and recommended almost nothing to help the workings of a free Press in the face of what is at present by far the most restrictive libel law in the Western world.

It specifically rejected, on very tenuous grounds, the one single reform which would have done most to help a responsible Press—the widely-supported

idea of giving newspapers qualified privilege to make statements on matters of public interest where they believe the statement of fact to be true and also exercise reasonable care. The only recommendation in Faulks of any great practical value to the Press is the proposal to remove the determination of the actual amount of libel damages from juries to the judge. This step would limit some of the fantastic awards made in recent years—but it is hardly a revolutionary concession which it is worth making vast counter-concessions to secure.

Mr. Wilson's other offer is at first sight more substantial. It is, in effect, that the Government will give its approval—and, more important, legislative time—to the recommendations of the Phillimore Committee on Contempt. Now this body, unlike Faulks, has some genuinely far-reaching suggestions to make; and its report, heavily influenced by the inability of *The Sunday Times* to comment on the Thalidomide case during the many months when it was waiting for the courts, will have (if it is implemented) a genuinely liberating effect on the freedom of the Press while still maintaining the minimum limitations on Press comment necessary to produce a fair trial.

This is a prize which it might be worth paying something for—if that were necessary. But is it necessary? For one thing, there is a formidable pressure of opinion from the legal profession to the effect that the present situation on contempt of court is unsatisfactory. Even the judges who are the main administrators, and to some extent the main beneficiaries, of the present rules, are apparently of this opinion. More

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Mr. Jeremy Thorpe (left) and Mr. Anthony Crosland (right): two politicians who feel their privacy has been invaded by the Press. The Prime Minister is the man in the middle with a solution on offer.

Younger Committee on Privacy (which Mr. Wilson quotes with approval when it suits him) remarked "so far as the mass media are concerned, despite the occurrence in recent years of a number of incidents which have led to complaints of intrusion into privacy, the volume of such complaints in relation to the scale of the operation turns out to be remarkably small. The evidence suggests that the standards of both the press and the broadcasting agencies have been rising and that the threat to privacy, far from growing, may even have been diminishing."

The trouble is that it turns out Mr. Wilson has nothing so modest in mind. What really concerns him is the problem of the "private lives, real or imaginary of public figures." He is good enough to add that public persons ought not to be protected in cases where "their public actions could endanger security in any way," or when protection might be instrumental in hushing up bribery and corruption at local or national level. But this is an exception drawn in a way which should never be accepted by a responsible press if only because it has been drawn with a narrow end in view. The Prime Minister is much preoccupied, as his minutes within the Government on this subject constantly (I am told) betray, with the efforts of the Press to turn up fresh evidence in the case of the famous slag heap and related matters. He is joined in his concern, to some extent, by other members of the Cabinet who have had unpleasant experiences with the Press in recent years. Mr. Edward Short was the subject of Press attentions over his relations with Mr. T. Dan Smith. Mr. Benn had trouble about the education of

Wide attack

It is extremely dangerous to mount a wide attack on a great principle—the freedom of the Press—on the basis of such considerations. Leaving aside the method with which the Press investigations in all these cases were conducted, and I have already remarked that this ought to be better controlled, the truth is that in all cases (with the exception of Mrs. Williams) the "private" or semi-private actions of Ministers were of legitimate public concern. In the cases of the slag heap and Mr. Dan Smith the Press was, and is, concerned about the possibility of corruption. In the case of Mr. Benn, Mr. Crosland and Mrs. Castle the charge was that these Ministers were not practising in their private lives the egalitarian principles that they were preaching in public. In principle both these categories of press investigation and comment ought not to be curbed and if the presentation has been tasteless or the results politically embarrassing that is not sufficient reason for calling the principle into question.

The realisation of what all this is about does not necessarily help the Press, of course. There is no doubt that we are more unpopular with politicians of all shades than at any time since the war; and if we do not

fall in with the Government's wishes we may get short shrift from the legislators. A moment in the country. Mrs. Barbara Castle and Mrs. Shirley Williams have both found intimate details of their life splashed around the public prints. And also, one might suppose, not very propitiously for refusing to these unwelcome intrusions say "snap" when the Prime Minister makes a gracious bid for a mutually advantageous arrangement.

Yet the public ought to comprehend what is at stake. It is not simply self-interest and arrogance that causes the media to resist further encroachments on their already very circumscribed freedom of action—although no doubt these traits play some part. The fact is that Press freedom becomes more and more important with every day that passes. As government becomes more complex, more powerful, more co-ordinated and more remote, it simply cannot be controlled without more comment, criticism and exposure. But the issue goes even deeper than that. If we are to abandon an elitist culture in favour of more direct democracy—and the legitimisation of the State under modern conditions is moving us inexorably in that direction—the importance of an educated and informed public opinion becomes more and more crucial. The Press certainly does not fulfil its function of informing and educating our new masters as well as it should, but there is no one else to do it and it is crazy as well as wrong to attempt to limit its ability to do the job if it would. Privacy is a great good, but it is no accident that countries which have adopted a privacy law have also freedom of the Press as an entrenched clause in their constitutions.

Letters to the Editor

Marketing and engineering

From Mr. P. Sharp.

Sir—The Institution of Electrical Engineers has just published the results of a survey of its members' salaries as at January 1976. The sample was a wide one, and the two-thirds response good. In the context of recent correspondence in your columns, it is very revealing, and unlikely to encourage marketing men in other fields, usually less qualified, to venture from consumer goods to capital equipment when they are setting basic salaries at least 50 per cent higher.

The relevant figures for sales and marketing show remuneration of fellows and members (Table 11) and associate members (Table 12). The upper quartile (independent of age) show respectively £6,600 and £5,250. As the general remuneration of mechanical engineers is slightly below that of electricals, it may be assumed that their marketing and sales men fare no better.

Ambitious marketing men turn to general management where the upper quartile for fellows and members jumps to £9,340, still well below most marketing remuneration for consumer goods.

Peter E. M. Sharp.

244, Dover House Road, S.W.15.

Courses for horses

From The Principal Lecturer, Dept. of Marketing Studies, Huddersfield Polytechnic.

Sir—I fully concur with P. Quinn's letter (March 8) that marketing efforts are too heavily weighted in favour of consumer goods and not sufficiently to wards engineering. While his remarks make sound sense, the situation is not perhaps as bleak as he suggests.

At Huddersfield Polytechnic we are doing something educationally to attempt to redress this imbalance. Five years ago we pioneered the first degree course in this country which linked marketing to engineering, in the form of B.A. (Honours) Marketing (Engineering). The first output of graduates was last summer. The course seeks to provide personnel who will fill the gap between production and the market, by educating and training students in marketing principles and equipping them with a broad knowledge of engineering technology.

Perhaps our course may be the beginning of what may prove to be a recognition by industry and the academic sector that a real need exists for this type of person.

G. A. Lancaster.

The Polytechnic, Queensgate, Huddersfield.

Balance and borrowings

From Mr. J. Setford.

Sir—It was announced on March 3 that the U.K.'s "official reserves" had increased by £239m. during the previous month to £7,024m. Taken at its face value this increase in our "Reserves" looks very healthy except that it was achieved by public sector borrowing of a similar sum from overseas.

Out of interest I sought for information on the total outstanding borrowings from overseas, by the Government, nationalised industries and public institutions. The total,

approximately £22bn., was made known in the House of Commons on March 4 in reply to a question from Mr. Smeethouse. Apparently this information is not published regularly.

What a nonsense it is to talk about "reserves" of £7bn. when we have long-term debts of £22bn. The use of the word "reserves" is quite inappropriate in present circumstances. In everyday parlance the £7bn. is nothing more than our current account balance.

Furthermore, although details of these reserves are published each month by the Central Statistical Office and widely quoted by Press, radio and TV, no such detail is given about our borrowings. If the man in the street is given only half the story he is to be forgiven for drawing the wrong conclusions. I do not believe that there is a deliberate intention to deceive, but rather that the answer is "because it has always been done that way." Perhaps when we were in a net credit situation that was acceptable, but under present circumstances it is not.

John Setford.

2, Oakton Coppice, Ashford, Surrey.

Decline and fall

From Mr. W. Jospert.

Sir—Last week it was said that it was a deliberate action by our rulers, including the Bank of England, to let the value of the £ on foreign currency markets drop, perhaps in order to gain foreign currency reserves to the tune of say £100m-£150m. Then on Tuesday—or thereabouts—the same men of wit were said to have bought foreign currency to about the value of £100m-£150m to steady the world value of the £.

Meanwhile the world seems to have lost all faith in British monetary policies. In Milan on Tuesday nobody wanted more than £20 in travellers' cheques. Of course, the people behaving so irrationally were Italians. After all, only a few weeks ago the newspapers were full of comment on the menace to international trade caused by the continuing fall in the value of the Italian Lira. That drop in value, I seem to recall, was to have dire consequences for Italy's industry.

Now, however, our rulers have decided to break the value of the £, that apparently is all to the good and will make Britain strong, prosperous, competitive and unloved by all her trading partners.

W. P. Jospert.

83a, Beltsie Lane, N.W.3.

Restrictive practices

From Mr. P. Heath-Saunders.

Sir—In the very week during which we lost one of our basic freedoms—the freedom of the Press—you reported on the back page of your edition of March 8 that the Bursley National Union of Journalists had in effect misused their powers by blacklisting journalists who were not members of their union, thus threatening to take away their livelihood. This was obviously what the debate in the House of Lords on March 3 was all about: the day which will go down as one of the saddest in English political history.

In the Hobart Paper No. 10 "Growthmanship," by Colin Clark (1981) he listed a summary, conclusions and recommendations; they were (amongst others) as follows: (4b) A vigorous effort to remove restrictive

practices from every part of the British economy—resale price maintenance and all trade agreements and practices on restraint of trade (4c) A more courageous effort to deny trade unions the power to enforce closed shops, employ intimidation and restrict the output of working people.

Colin Clark was not a right-wing Tory reactionary, but a one-time Labour parliamentary candidate in 1929, 1931 and 1935; he was also a lecturer in statistics at the University of Cambridge from 1931 to 1937 and has a number of publications to his name which would be of great benefit to this country if they were read by members of the trade union executive and members of the present Labour Government. Of his various recommendations, the only ones which seem to have been followed are those applying to the ending of resale price maintenance and trade monopolies. With regard to trade unions, their power has increased progressively from day to day until they now virtually call the tune as to how this country is governed.

Before they have their freedom to print what they like completely withdrawn, I think the national Press have a duty to warn the citizens of this country—daily if necessary—that we are quickly moving towards a totalitarian state of the left.

P. H. Heath-Saunders.

Investment and Financial Analysts,

36, Brackley, Queens Road, Weybridge, Surrey.

Parliamentary despotism

From Mr. L. Clark.

Sir—"There was no question of dictation," you report Mr. Michael Foot, obliquely, as saying (March 9), should he have to step in and make his own proposals in the event that "the various parts of the newspaper industry fail to agree among themselves." For he would have to "present his conclusions to the two houses of Parliament for their further concurrence."

This suggests that Parliament is independent of the Government of the day and its Ministers while through the party system the majority of the House of Commons (the only part which counts) is rigged in their support. This, Mr. Foot is better placed than most of us to know from experience.

As Lord Chief Justice Hewart wrote in 1929: "Despotism may be no less sinister, and perhaps even more mischievous, if it acts under Parliamentary forms than when it seeks to act in direct opposition to Parliament."

Laurence Clark.

6, Temple Gardens, Moor Park, Rickmansworth, Herts.

Futility of the closed shop

From Mr. M. Andrews.

Sir—The letter from Mr. Farmer, general secretary of the Institute of Journalists, to Mr. Michael Foot which you report on the home news page (March 10), seems to pinpoint the growing futility of the closed shop mentality in the Press. If journalists print public relations Press release information as a sort of favour to trade union colleagues, rather than because it contains something of interest to their readers, then professionalism has disappeared along with integrity. Is it any way practical to discover whether

every news item coming into a newspaper office was at some stage of its journey carried on "black legs"?

Surely this is the moment when the penny must drop, even at Mr. Foot's tangled feet.

Michael Andrews.

Littlecote Farm Cottage, Littlecote Lane, Esher, Surrey.

One solo chimney

From Mr. N. Jenkins.

Sir—Mr. J. Thwing Barker (March 8) is asking why industry is showing so little interest in energy and in the substantial cash savings that can be clearly demonstrated to be perfectly practicable. The answer, probably deceptively so, is really very simple. There are two facets to it: one that in most industries that are energy dependent they are not energy intensive. Their energy costs are from 1 to 5 per cent of selling cost per unit produced. To be asked to find, amortise and spend up to £50,000 or more to save from 5 to 25 per cent, of manufacturing costs just isn't on.

The other point of the answer lies in the prices plateau where all compete on equal footing whatever the price of raw materials, including energy (fuel). Raise the plateau and it does not affect the competitive position. If there is a possibility of finding £50,000 spend it on an increased publicity campaign and restore the sales position in spite of increased prices to the consumer. Can anyone prove the contrary?

The solution, internationally and locally, is recognition of the basic premise in converting fuel into energy. One-third of the U.K.'s fuel goes into electricity. For every kilowatt turned into useful power two more go to "waste" as heat. Reverse the emphasis, it is as simple as that: distribute the heat, generate electricity as the by-product: change the merit order from electricity to heat. The Plowden Committee is in favour of replacing the Electricity Council. We need instead an Energy Council to determine priorities and ensure smooth, rational working of clauses 10/11 of the proposed Local Authority (Miscellaneous Provisions) Bill which has now had its second reading.

If industry were relieved of the need to sex up its own boiler houses, and received heat and power as metered services, the savings would be automatic, no industrial investment duplicating that of the nation as a whole in its power stations' building programme would be necessary. For decades we have been paying double in order to throw away (waste as much heat as we could put to good use).

We have in fact spent far more than double in mis-directed national investment. For 25-30 years we authorised the building of one new town per year at a cost of £100m. each—on the basis of rehousing population. If, instead, we had aimed at promoting employment we could have had, as the nucleus of each town, a thermal power station, offering industries heat and power at the same cost as they would pay if they set up their own total energy power stations—as many have had to do—with no giant transmission lines, no acres of sub-stations and one solo chimney to control pollution, not promote it.

Norman Jenkins.

Whitehill, Eveshot, Farnham, Surrey.

To-day's Events

Sir Lindsay Ring, Lord Mayor of London, attends Cardmakers' Company dinner, Law Society, W.C.2.

PARLIAMENTARY BUSINESS House of Commons: Private Members' Bills.

OFFICIAL STATISTICS Building societies receipts and loans (February). Crude steel production (February).

COMPANY RESULTS Clayton Devandore Holdings (full year). Cope Altman International (half-year). Glenlivet Distillers (full year).

Dr. Munyua Waiyand, Kenyan Foreign Minister, and Mr. Nwiri Kibaki, Finance Minister, expected to leave London after talks with British Government.

La Scala Milan production of Simon Boccanegra. Royal Opera House, Covent Garden, W.C.2, 7.30 p.m.

English National Opera perform play Schubert piano duets, Purcell Room, S.E.1, 7.30 p.m.

Isabel Beyer and Harvey Dagul play Schubert piano duets, Purcell Room, S.E.1, 7.30 p.m.

MUSIC

Hallé Orchestra, conductor James Loughran, with Annie Fischer (

COMPANY NEWS + COMMENT

Harris and Sheldon outstrips forecast

INSTEAD OF the expected setback, Harris and Sheldon Group has increased its 1975 profit by nearly £200,000 to £1.2m.

For the first half the group was £237,000 profit, or 2.1p per share, and the directors then put the year's total in the order of £2.5m.

They also forecast a total dividend of 2.41p net per 25p share, and this they are meeting by paying a final of 1.20p. Earnings are stated at 5.5p, compared with 5.3p in 1974 when the dividend was 2.26p.

The group makes and sells luggage and travel goods, motor accessories, kitchen and bathroom units, garden supplies, sporting guns, passenger and goods lifts, office furniture and equipment, and a wide range of components for general engineering and plastic injection moulding companies.

comment

Harris and Sheldon's profits are nearly 51 per cent up on last year and some 23 per cent up on its own forecast at the half-way stage. Although the display equipment and store fixtures business usually accounts for a seasonal upturn in the second half, the profits increase here of 116 per cent over the first half (against a comparable £1.25m in 1974) was much more due to do with good performance in the final quarter by the luggage and travel goods company. Another factor was the sale of the British Luggage Group. Non-trading profit of £300,000 against a previous £160,000 was also helpful, however, and the company is in addition seeing the benefits of a rationalisation programme started in 1974 which involved 600 redundancies. Meanwhile, the overdraft is down £1.25m to around £1m, and the cash position remains strong. The shares up 3 to 4 1/2p yesterday yield 8.9 per cent, covered 2.4 times. The p/e is 7.1.

Sharna Ware expansion

ON HIGHER turnover of £8.42m, Sharna Ware expanded from £184,510 to £220,218 in 1975. Stated earnings per 20p share went up from 7.44p to 13.21p.

A single net final dividend of 2.6p is recommended compared with 1.5p in 1974—there was no interim in either year. A one-for-three scrip issue is also proposed.

Last October, the directors said reduced first half profits—down from £45,800 to £20,157—had been caused by rising costs which could only be partially absorbed. However, increasing sales were encouraging, they said, and they expected the full year's trading would enable a final dividend to be recommended.

Tax charge for the year is £124,302 (£71,415). An amount of £157,430 (£99,438) is retained. Liquidity at the year end was better than ever before. Bank borrowing was completely eliminated and a good credit balance built up.

The chairman, Mr. S. Orchard, says the first two months of 1976 show much higher sales compared with the previous period last year and he looks forward to record profits for 1976. He is confident that the group has an excellent future and is well prepared to benefit substantially when the present trade recession is eased.

The Manchester-based group trades as makers of plastic ware, and has interests in cash and carry wholesaling.

HIGHLIGHTS

Amalgamated Investment and Property has been put into compulsory liquidation in the light of legal and financial advice. Royal Dutch/Shell has come through a difficult year for the oil industry reasonably well and there are now signs of a recovery in demand. Lex also covers Ultramar which is making a £14.7m. rights issue of convertible stock while on the trading front profits are more or less in line with expectations. Harris and Sheldon's profits are some 20 per cent ahead of internal estimates reflecting a good final quarter in the luggage and travel goods company. The mooted bid for Robert Stigwood by Polygram has materialised while annual profits are 16 per cent higher.

Galliford Brindley growth

FIRST HALF (to December 31, 1975) turnover of Galliford Brindley expanded from £3.78m. to £4.61m., and pre-tax profit advanced from £274,000 to £349,000. Profit for the year to June 30, 1975, was £1,478,208.

The directors report that the current half-year is progressing well and an increased profit for the full year is anticipated, but not at the rate that the second-half improvement showed last year. The strong liquid position at June 30 last, has further improved.

Stated earnings per 5p share for the six months went up from 2.29p to 4.26p, and the interim dividend is raised from 0.7p to 0.75p net per share, and subject to legislation an increased final will be recommended. Last year's total was 1.753p.

The group is engaged in building and civil engineering, and engineering, heating and ventilation, and plant hire.

comment

Galliford Brindley's first half profits—83 per cent higher on an 82 per cent rise in sales—suggest that the group will maintain its record impressive growth record in the current year. The first time inclusion of Kettler and Heron probably accounted for around £2m. of turnover and almost £120,000 of profit but the main growth has apparently come from the civil engineering side and this seems to say a good deal for the group's negotiating skill when arranging contracts. The group concentrates mainly on short term contracts (about six or nine months) and plants at early completion. The plant hire and building interests both did better than was expected in the first half with the contributions of each holding contracts (about six or nine months) and plants at early completion. The second six months will compare with a very buoyant period last time but the group should still manage some improvement in profitability for a full year total of around £1.5m. pre-tax, and the shares which at 45p yield a prospective 8 1/2 per cent, covered 4 1/2 times, should derive extra support from the group's strong financial position—cash balances now stand in excess of £2m. against shareholders' funds of £2.6m.

Statement Page 27

Helene of London

Helene of London, leisurewear manufacturers and retailers, has announced that it is fully covered

were not effected until later in the year, says the chairman, Mr. R. G. Whitehead. A comparison with the half-year's results for 1974 is not therefore relevant. Turnover for that period was £1,707,000, and the loss was £57,000.

The chairman says that even in the present difficult climate, the directors anticipate a "satisfactory trading year" and intend to pay the maximum dividend permitted for the year.

A same again interim of 2.1p net per 50p share is declared. Last year's total was 5.506p from profits of £346,355, before tax.

comment

For any losses it may incur as a result of the decision by one of its trading partners, HGM (Coat Manufacturers), to go into voluntary liquidation. Mark Russell, a subsidiary of Helene, is claiming that it is owed some £250,000 by HGM which has asked Leonard Curtis, chartered accountants to begin winding-up operations.

Mark Russell will be making full provision for the £250,000 and remains solvent. It will continue to recover the £250,000 and the parent's liquidity is "not significantly affected."

Helene, which had a turnover in the year 1974 of £82m, and pre-tax profits of £370,000, claims that preliminary figures for 1975 indicate a profit, before tax and before the provision for any loss in HGM, of about £700,000.

The company, which specialises in the fashion end of the textile trade, has grown rapidly in recent years, and has made a number of acquisitions. Mark Russell was acquired in a complicated deal in 1973 and sells mainly to mail order and to high fashion outlets. HGM, then an associate of Mark Russell, was not acquired in this deal but remained as a major supplier to HGM.

HGM has remained a private company but its five directors are also directors of Mark Russell.

comment

Bemrose's 54th investment in transfer printing and a new security factory at Derby has started to pay off, particularly in the former operation where a high export content has helped to push exports up by 37 per cent to 18 per cent of sales. After a static first half, trading profits have risen by 31 per cent in the second six months on the back of improved margins, and the extra bonus of a one-third drop in interest charges, has powered pre-tax profits over 30 per cent higher, for a gain of over a third on the year. Packaging, about one-half of sales, had predictably tough time in cartons

comment

Turnover of seedman, Miln Marsters Group, amounted to £1,444,000 for the six months to November 30, 1975, and a loss of £242,170 was incurred.

Because of the seasonal nature of the trade, a loss position is customary at the end of the first half year, but on this occasion the loss is higher than usual as certain sales normally made towards the end of the period

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Amal Metal	8.75	May 25	8.00	13.87	12.06
Bemrose	1.44	May 25	1.35	2.45	2.3
Charmant	1.5	May 25	1.35	2.45	2.3
Coronation	1.5	May 25	1.35	2.45	2.3
Dolan Packaging	1.1	April 23	1.1	1.93	1.93
Falcon Mines	22.5	May 8	30	6.5	6.5
Free State Gold	120(a)	May 14	170	30	30
Gaskford Brindley	0.73	April 2	0.7	1.74	1.74
Hampson Ltd	0.25	April 2	0.25	0.5	0.5
Harmony Gold	30(a)	May 11	48	65	65
Harris & Sheldon	1.27	May 14	1.19	2.42	2.27
Johnson Cleaners	1.29	April 1	1.21	2.32	2.18
Macallan-Glenlivet	1.28	April 13	1.38	1.38	1.38
Miln Marsters	2.1	May 3	2.1	6.31	6.31
Needles	1.1	May 4	0.1	1.1	1.1
Padding Rubber	0.73	May 4	0.5	1.23	1.23
President Brand	105(a)	May 14	105	250	250
President Steyn	40(a)	May 14	60	125	125
Thomas Robinson	3.50	May 12	3.29	4.59	4.29
Royal Dutch	£15.50	—	1.5	8.75	8.00
Sharna Ware	2.0	April 30	1.5	2.75	2.75
W. N. Sharpe	1.85	April 30	1.45	2.72	2.55
Shell Transport	6.78	May 17	6.78	12.78	11.96
Tweefooten	5(a)	May 25	50	70	70
Welkom Gold	135(a)	May 14	30	55	55
Western Holdings	18.5(a)	May 14	225	475	475
Wilkinson Warburton	1.90	May 10	0.66	1.15	1.06
Yule Catto	0.4	—	0.66	1.15	1.06

Dividends shown per share net except where otherwise stated.

* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. (a) South African cents. (b) Rhodesian cents.

Bemrose up 26% at £2.07m.

RECORD TURNOVER, up 22 per cent to £2,070,000, and a pre-tax profit of £2,070,000, are announced by the Bemrose Group, which has expanded its publishing and printing operations to £2,070,000, against £1,685,000 in 1974.

An increased final dividend of 1.443p per 25p share makes a maximum permitted total of 2.450p (2.2881p). Stated earnings were 10.41p (7.63p).

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W. Sharpe upsurge to £1.86m.

TURNOVER OF fine art publishers, W. N. Sharpe, increased from £5,480,000 to £6,190,000 in 1975, and pre-tax profit expanded from £1,514,919 to £1,861,377, after a first-half downturn from £350,504 to £793,805.

Stated earnings per 25p share for the year advanced from 10.5p to 13.9p, and the dividend is stepped up from 2.551p to 2.725p, net with a final of 1.5465p.

Net profit came out at £978,641 compared with £739,999, after tax of £883,236 (£774,920).

Current year sales to date are lying below the level of the corresponding period a year earlier, the directors report.

comment

After striking a cautious note at the interim stage when pre-tax profits were 41 per cent lower, W. N. Sharpe has come up with a 57 per cent jump in second half profits leaving the year ahead by nearly a quarter. These results are better than expected, and initially the shares were marked higher. But the unsure attitude towards this year's sales are lower so far for 1976—restrained the reaction and they closed unchanged on the day 51p.

At this level Sharpe's ratios look more attractive than say Fine Art or Wilson. It has the highest yield and cover of 8 1/2 per cent, and just over five times respectively, while the p/e is the lowest at 3.5.

comment

The 1975 accounts have been prepared as if the scheme of arrangement with Consolidated Tin Smelters had become effective at the beginning of the year and the comparative figures have similarly been restated.

Sir John Saunders and Mr. M. F. Garner have been appointed to the Board.

comment

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Johnson Cleaners peak £1.43m.

FROM A record turnover of £1.43m. net of VAT, compared with £1.28m. pre-tax profit of £1.11m. to a peak £1.43m. for the year 1975, the fact that the year 1975, the first half, against £9.63p, for the first half, closed in 1974 and the lifting of commercial rent restriction. A further 30 shops were closed last year, and this should boost rental income in the current year which has started off on a very depressed note for the dry cleaning side in the face of the continued squeeze on income. A bull point is the company's strong liquidity position—the end-1974 overdraft of £270,000 has been turned into a "significant" cash holding. The yield of 10.2 per cent, covered over twice at 35p, is 2.5 points over Stacey's.

comment

Mr. John Crockett, chairman, says he considers the results to be "most satisfactory" bearing in mind the extraordinary economic climate of 1975, and the fact that price increases were considerably less than inflation, while wage increases equalled or exceeded inflation.

The towel hire division is making an "excellent" contribution to profitability while the Appraisement workwear rental service is in the development stage and is expanding rapidly.

Group liquidity showed a "marked improvement" as a result of detailed control of expenditure.

Results so far this year are showing a decline on the same period of 1975, primarily due to the inflationary squeeze on incomes which is affecting discretionary spending. It is, therefore, difficult to make a firm forecast for 1976.

But overall, the group is in "excellent" shape to take advantage of any economic upturn that may take place during the course of the year, the chairman declares.

comment

Contrary to expectations Johnson Cleaners has achieved record pre-tax profit with a 28.5 per cent increase on a turnover growth of 18 per cent. The impact came in the second half where profits were up 51.5 per cent, of the group turnover.

comment

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Because of the seasonal nature of the trade, a loss position is customary at the end of the first half year, but on this occasion the loss is higher than usual as certain sales normally made towards the end of the period

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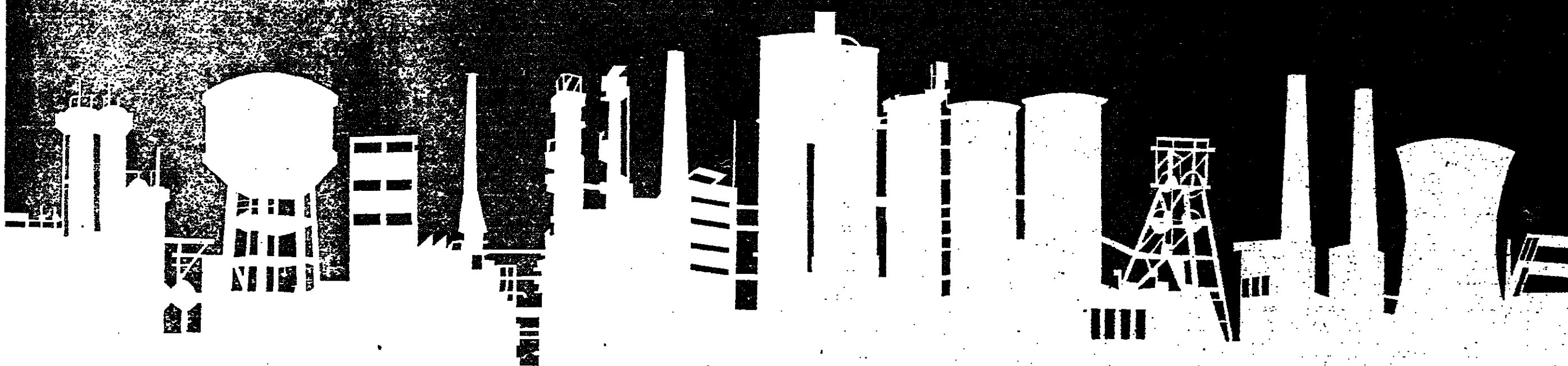
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"Midland Bank traditionally has close relationships with industry and we are well aware of the need to support the businesses upon which the prosperity of the country depends"



Extracts from the Statement of The Right Hon. Lord Armstrong of Sanderstead, PC, GCB, MVO, Chairman of Midland Bank Limited.

Group results

Group profit before tax for 1975 was £82.4 million as compared with £96.2 million in 1974. After providing for taxation, minority interests and extraordinary items, the net profit attributable to shareholders was £32.7 million as against £42.2 million for the preceding year.

Several factors have contributed to the lower level of profit this year.

All the companies in the Group have felt the impact of increasing costs, which rose steeply following the high rate of inflation. The total increase in the running expenses of Midland Bank itself was about 30 per cent and we have not recovered any part of the additional costs by increasing our charges for services provided to customers. However, we have now made successful application to the Price Commission to increase certain fees for services which have been running well below cost.

The clearing bank operations of the Group have also been affected by the lower average level of interest rates and the slack demand for bank lending.

Further substantial provisions have been made against possible bad debts.

The support operation for secondary banks continued during 1975. The provisions mentioned above include those raised in this connection.

The directors have declared a second interim dividend of 7.278p per share making a total for the year of 11.478p per share, the maximum permitted.

Capital

Shareholders' funds, which amounted to £474 million at the end of 1974, increased to £583 million at 31 December 1975.

The need for an adequate capital base has been emphasised in the past when the volume of the Bank's business was growing at a high rate. In those circumstances a large part of the resulting profit had to be retained in order that a proper relationship be kept between the capital base of the Bank

and the volume of business it supported.

The authorised capital of the Bank was increased in March to £150 million and immediately following this a successful rights issue of 28,627,741 new shares was made at 185p per share.

In November the opportunity was taken to raise further loan capital by the issue of Floating Rate Capital Notes maturing in 1982 to the value of US \$50 million. The issue was well received and a second issue of US \$50 million of Notes, also with a seven-year life, was made in February 1976. This met with an even more encouraging response from major financial centres all over the world.

The purchase of just over 7 million shares increased our stake in Standard Chartered Bank from about 4 per cent to almost 16 per cent. The investment strengthens and complements our international banking connections and I am pleased to record that the Board of Standard Chartered Bank welcome the closer association as much as we do.

The economic background

The retrenchment and readjustments which were the dominant characteristics of 1975 were felt by the banks in the United Kingdom no less sharply than by the rest of the economy which they serve. Recession, inflation, and their consequences all combined to produce an environment which was not conducive to maintaining the growth of the business of the Midland Bank Group at the level experienced over recent years.

The level of economic activity declined sharply with the fall in private industrial investment which reflected a general tendency to conserve cash resources in the light of doubts about the future.

As a result, there was a sharp reduction in the growth of bank lending to individuals, companies and financial institutions. Indeed, lending in sterling to the private sector actually fell, for the first time in about twenty years.

Branch operations

The domestic banking operations conducted through the branches of the Bank contribute the major share of Group profit and stem from the use of the payments transmission services. This has again shown a dramatic increase. We estimate that in all some £16,000 million worth of notes and coin passed across Midland Bank branch counters during the course of 1975, an increase of more than 15 per cent over 1974. This is an expensive service but we have hitherto been precluded by the Price Code from increasing our charges, which at present in no way cover the costs involved.

It is a reflection of the valuable service provided by the branch network, and the confidence of the public in the clearing banks generally, that the balances lodged on current accounts continued to grow during the year at a satisfactory rate.

By increasing our lending to the public sector and by developing our business in currencies other than sterling, the total advances of the Bank expanded by 8.7 per cent to £4,690 million at the year end. Advances by the Midland Group totalled £6,041 million at 31 December 1975 as compared with £5,579 million at the end of 1974.

Industrial finance

Midland Bank traditionally has close relationships with industry and we are well aware of the need to support the businesses upon which the prosperity of the country depends.

The overdraft for working capital purposes is well known, but we are also particularly conscious that, if the economy is to move out of the present recession, loan finance for industrial investment should be readily available. We have developed over recent years considerable expertise in the provision of medium term loans for this purpose and we are confident that we have the capacity to meet the needs of our industrial customers, subject

to any limitations which may be imposed upon us by the authorities. Indeed, even during 1975 our commitments to medium term loans for all borrowers have increased considerably, and the lending under sterling facilities made available, in one form or another, over a term of years now accounts for about one-third of the Bank's total advances.

Another example of the importance we attach to our industrial and commercial customers has been the establishment of a Corporate Finance Division within the Bank to ensure that the wide variety of facilities available within the Group is properly deployed to meet the increasingly complex financial requirements of the business community.

Broad international base

An important feature of our international business in 1975 was the continued development of International Division. The Division makes an increasingly significant contribution to the profits of the Group, as well as providing a broad international base to our earnings. The further development of that base, both in its quality and geographical spread, is an important part of our thinking about the future of the Group.

Many of the other companies in the Group have a significant proportion of international business—in particular, Samuel Montagu, Bland Payne and Thomas Cook—and we seek to ensure the fullest possible co-operation between all parts of the Group in the international, as well as the national, field.

The Group now has a majority interest in London American Finance Corporation Limited (LAFCO), which has built up over recent years great experience in the whole spectrum of specialised export financing.

Relationships with our fellow-members of European Banks International Company (EBIC) continue to be developed, particularly in respect of the jointly-owned banking investments around the world. These have all experienced very satisfactory growth in the difficult conditions of 1975.

Staff

Since joining the Midland Bank Group, I have come to admire greatly the professionalism and dedication of the staff and I am particularly pleased, therefore, in my first Statement as Chairman and on behalf of the Board, to record our acknowledgement and appreciation of the indispensable contribution made by the 62,000 men and women who work in the Group.

I am personally in favour of the maximum practical participation of all levels of staff in the development of our activities and if it becomes apparent that our employees consider some formalised staff participation scheme desirable, we are ready and willing to respond.

The outlook

There are a number of signs which encourage the belief that the economic decline of 1975 has come to an end and that a mood of greater confidence is emerging. This does not mean that recovery is imminent in the United Kingdom nor that it will be rapid when it does appear. Nevertheless, I expect that the general level of economic activity at home and abroad, on which so much of our business depends, will begin to increase during the course of the year.

When it does, the Midland Bank Group has the capacity and the capability to assist in the recovery of the economy as a whole, and I am confident that within a more favourable economic climate the Group can resume its own profitable development and growth. In the meantime we have to recognise that costs will continue to rise and must inevitably restrict our ability to improve Group profitability significantly during 1976.

If you would like a copy of Lord Armstrong's full Statement and the Report for 1975, please write to: The Secretary, Midland Bank Limited, Head Office, 27 Poultry, London EC2P 2BX. The Annual General Meeting will be held at The Chartered Insurance Institute, 20 Aldermanbury, London, EC2 on 7 April at 11 a.m.



Midland Bank Group

Principal Trading companies

Midland Bank Limited; Clydesdale Bank Limited; Clydesdale Bank Finance Corporation Limited; Clydesdale Bank Insurance Services Limited; Scottish Computer Services Limited; Northern Bank Limited; Northern Bank Development Corporation Limited; Northern Bank Executor and Trustee Company Limited; Northern Bank Trust Corporation Limited; Midland Bank Trust Company Limited; Midland Bank Group Unit Trust Managers Limited; Midland Bank Finance Corporation Limited; Forward Trust Limited; Midland Montagu Leasing Limited; Griffin Factors Limited; Midland Bank Trust Corporation (Jersey) Limited; Midland Bank Trust Corporation (Guernsey) Limited; Midland Bank Insurance Services Limited; The Thomas Cook Group Limited; Thomas Cook Limited; Thomas Cook Overseas Limited; Thomas Cook Bankers Limited; Samuel Montagu & Co. Limited; (Incorporating Drayton); Drayton Montagu Portfolio Management Limited; Guyezeller Zumont Bank AG; Northern Bank Finance Corporation Limited; Midland Montagu Industrial Finance Limited; Jersey International Bank of Commerce Limited; Bland Payne Holdings Limited; Bland Payne Limited; Bland Payne Reinsurance Brokers Limited; Bland Payne (UK) Limited; Southern Marine & Aviation Underwriters Inc.; Bland Payne Australia Limited; London American Finance Corporation Limited; British Overseas Engineering & Credit Company Limited; Drake (UK) International Limited; Drake America Corporation; Export Credit Corporation.

London City & W U.K. improvement

[illegible]

The two highest concentrations of the three Great Plains, Canadian and Yumeyo Plains (which were very dry) in the west of 1921, but one also showing fairly inverted.

Yumeyo, Canada, April 5, at 10 am.

Canadian, Canadian, 1921

Yule Cattle slips to £737,101

TURNOVER FOR the year to October 31, 1953, of Yule Cattle and Co. increased from £450,000 to £533,000, but netting profits dropped sharply from £100,000 to

At highway, reporting a rise from \$806,079 to \$841,366, the directors warned that pump oil prices had "come down sharply" and that it would be difficult to achieve the record

Results

rights issue and medium

With the additional funds provided by the proposed rights issue and the loan arrangements described above, the Group will be well placed to trade to best advantage. It is too early in the year to make a forecast for 1976 but these additional funds and the diversity of operations and geographical spread of the Group should assure a satisfactory result for the year. However, should the present adverse market conditions in many of the areas in which the Group is active persist, it may be difficult to achieve the record profit of 1975.

Distribution policy

Since 1965, the Company has followed the practice of making stock distributions to Ordinary Stockholders rather than paying cash dividends. This policy has helped the Group to carry out a substantial and widespread expansion programme which has contributed to the growth of earnings from £558,000 in 1965 to £13.9 million in 1975. It is the intention of the Directors to continue their practice of considering each year whether, in the light of all the circumstances at the time of the decision, they should recommend a share distribution or a cash dividend. Looking ahead, an important new factor will be the returns from the Group's investment in the liquefied natural gas project in Indonesia which are expected to begin in 1977 and to make a substantial contribution to profits in 1978.

Statement of net assets at 31st December, 1975		
	Notes	
Fixed assets and capital expenditure	2	£'000 £'000
Refineries		61,483
Vessels		5,759
Other operating assets		14,085
Oil and gas concessions	3	54,948
		<hr/> 136,275
Goodwill, being the excess of book value of shares in subsidiaries over the value of net tangible assets acquired		5,805
Long-term receivables		2,060
Net current assets		
Stocks	4	60,600
Debtors		62,488
Cash		1,836
		<hr/> 124,924
Less: Current liabilities (excluding all loans)	5	85,958
		<hr/> 38,966
Less: Loans	5	92,922
Deferred taxation		2,412
Unrealized exchange profits	6	5,504
		<hr/> 100,838
Net assets representing share capital and reserves		82,268

[illegible]

1. All foreign currency items are converted into sterling at rates of exchange effective at

2. Fixed assets are, in general, stated at cost less amortization, depreciation and depletion.
3. The Group follows the full cost method of accounting under which all costs related to the exploration for and the development of oil and gas reserves, whether productive or non-productive, are capitalized on a global basis. Depletion of expenses capitalized is computed on a composite unit of production method based on total estimated reserves. Expenses capitalized in Indonesia are further depleted by applying a major portion of the proceeds of cost recovery oil against such capitalized expenses.
4. Stocks are, in general, valued at the lower of cost and net realizable price.
5. All borrowings of the Group including the portion of term loans repayable within one year and revolving bank loans and overdrafts are shown under Loans.
6. Exchange profits arising on the repayment of Ultramar's foreign currency advances to subsidiary companies will be liable to United Kingdom taxation when realized.

11th March, 1976

Ultramar Company Limited

2 Broad Street Place, London EC2M 7EP

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DOFUND MEETINGS

[illegible]

The two largest investments were in Little Street Farm, Farnham, and Nunsey Farm (Hants), which were also very fruitful in the year of 1924, but now with increasing fertility

Yule Cat

**ships to
£737,101**

TURNOVER FOR the year to
October 31, 1955, of Yale City
and Co. increased from £400,000

to 15.00m, but prices were dropped sharply from £2000 to \$70.00.

At highway, respective, a rise from \$95.00 to \$101.00, the directors warned that pump oil prices had "come down significantly" and that it would be difficult to achieve the record

**Yule Cattle
slips to
£737,101**

WENTRUST

To allow shareholders of Wentrust the option to elect in part or wholly for scrip in lieu of the cash dividend, the directors will be postponing payment of the interim dividend until April 20.

Notice is hereby given that the Annual General Meeting of the Bank will be held at the Head Office of the Bank, 56 Rothschild Boulevard, Tel-Aviv, at 12.30 a.m., on March 21, 1934.

1. Approving the Financial Statement and the Report of the Directors for the year ended 31.12.76.
2. Declaring dividends.
3. Distributing bonus shares.
4. Electing directors.
5. Appointing auditors.
6. Miscellaneous.

Holders of share warrants to bearer of the Bank may attend the meeting and vote thereat on depositing the said warrants at the offices of the Bank not later than 12.00 noon, March 19, 1976 and such warrants will be retained in custody until the termination of the meeting.

Foreign residents may deposit share warrants to bearer on the same conditions as mentioned above with the London Offices of Bank Hapoalim B.M.

West End Office
8-12 Brook Street
London W1Y 1AA

City Office
22-23 Lawrence Lane
London EC2V 8DA

or with:
Charterhouse Japhet Limited
1, Paternoster Row, St. Pauls,
London EC4M 7DH.

If within half an hour from the time appointed for the meeting, a quorum is not present, the meeting shall stand adjourned to March 28, 1976, 11.30 a.m. at the Head Office of the Bank, without any duty on behalf of the Board of Directors to give notice thereof to members. If at such adjourned meeting, within half an hour from the time appointed for the meeting, a quorum is not present, the members present shall form a quorum and may transact the business for which the meeting was called.

Copies of the Financial Statement and Report of the Directors for the year ended 31.12.75 will be available to shareholders on application at the above-mentioned addresses.

By-Order of the Board of Directors,
G. Ehat,
Acting Secretary.

THURSDAY, MARCH 18th
SKYLINE PARK TOWER HOTEL,
KNIGHTSBRIDGE LONDON

This is the first of a series of New Environment Conferences for 1976, presented by the Warrington New Town Development Corporation.

PRINCIPAL SPEAKERS:
SIR DANIEL PETTIT
Chairman, National Freight Corporation
DR. MARTIN CHRISTOPHER
Cassfield School of Management
BRIAN MCKIBBIN
Managing Director, Planned Manufacturing Ltd.
FREDERICK JONES
Managing Director, Syntex Logistics Ltd.
RT. HON. JOHN DAVIES, MBE, MP.
Former Cabinet Minister

The conference starts at 10.00 a.m. and will conclude with a buffet lunch.

LATE APPLICATIONS

A few places are still available to the senior management of companies with a special interest in the problems of physical distribution in the U.K. and Europe. There is no cost or commitment; but please apply promptly.

Conference papers can be supplied to those unable to attend.

PLEASE TELEPHONE: Mrs. Shone, Warrington (0925) 46551. Telex 627275.

Chantiers and Alsthom decide on merger

PARIS, March 11.

Above all, however, the ideal of the merger has been inspired

PARIS, March 11.

To these factors must be added the dismal showing of the chemical and petrochemical interests of the group in 1975. Both of its major subsidiaries in this area, ATO-Chimie and ATO-Emballage, will report heavy losses for last year.

FRANKFURT, March 11.

growth

STOCKHOLM, March 11.

In January, managing-director Arne Wegerfelt forecast an 18 per cent. increase in sales this year with overall earnings keeping pace with turnover growth.

DÜSSELDORF, March 11:

the black

FRANKFURT March 11

1974 figures. while oil demand dropped from 638,959 tonnes to 599,238 tonnes. Natural gas sales in cash terms lay 2 per cent. under the previous year level.

•

The area which showed the most rapid rate of sales growth was the mail order branch. Here turnover rose by 15.9 per cent to DM1.77bn. (£360m.). Sales went up more slowly in the stores division, but still remained above the sector's average.

STOCKHOLM, March 11:

lower profits this year, but a upturn in the market during the second half should lay the ground for an improvement in earnings in 1977.

STOCKHOLM March 11

expansion with the narrow newsprint and printing paper sectors. Its share price rose by 85 per cent. on the Stockholm Exchange last year.

the weakening demand

Listed on the Amsterdam
Information: Pierson, Haidring

d have been determined

Group Net Profit before Taxation	212
Corporation Tax at 52 ⁰⁰ / ₁₀₀	110
Group Net Profit after Taxation	101

1 London Wall, London, EC2Y 5JX. Telephone: 01-600 6222. Telex: 8811837

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Copies of the Interim Statement can be obtained from the Secretary, Hampson Industries Limited, Brandon W. 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 91

کتابت من الاصل

BANK OF AMERICA
NATIONAL TRUST AND SAVINGS ASSOCIATION

World Value of the Dollar

The table below gives the latest available rates of exchange for the U.S. dollar against currencies as of Wednesday, March 11. These exchange rates have been compiled by Bank of America NT & SA's world-wide network of branches from various sources. Exchange rates listed are middle rates between buying and selling rates as quoted between banks. Where a multiple exchange rate system is in operation (in), the rate quoted is the official rate unless otherwise indicated. Currencies are quoted in foreign currency

units per one U.S. dollar except for U.K. sterling (and those currencies at par with sterling) which is quoted in dollars per sterling unit. These rates are asterisked.

All rates quoted are for indication purposes only and are not based on, and are not intended to be used as a basis for, particular transactions. By quoting the following exchange rates, Bank of America NT & SA does not undertake to trade in all listed foreign currencies and does not assume any responsibility for any errors in the table below.

SDRI = \$US1.16041

Country	Currency	Value of DLR	Country	Currency	Value of DLR	Country	Currency	Value of DLR
Algeria	Dinar	136.000	Guatemala	Quetzal	2.400	Paraguay	Guarani (in)	125.00
Argentina	Peso	16.000	Honduras	Lempira	2.400	Peru	Sol	3.333
Australia	Dollar	1.000	India	Rupiah	1.000	Philippines	Peso	20.000
Austria	Schilling	13.760	Indonesia	Rupiah	1.000	Poland	Zloty (in)	30.000
Belgium	Franc	36.363	Iran	Rial	2.400	Portugal	Escudo	200.000
Bolivia	Bohiano	2.400	Israel	Sheqel	3.000	Romania	Leu	16.667
Brazil	Cruzeiro	100.000	Italy	Lira	2.400	Rwanda	Franc	25.000
Canada	Dollar	1.000	Japan	Yen	100.000	S. Africa	Rand	1.000
Chile	Peso	500.000	Korea	Won	100.000	Spain	Peseta	166.667
Colombia	Peso	1.000	Malaysia	Ringgit	1.000	Sweden	Krona	4.000
Czechoslovakia	Koruna	100.000	Mexico	Peso	16.000	Switzerland	Franc	1.000
Danish	Krone	6.463	Morocco	Dirham	20.000	Taiwan	New Taiwan \$	37.000
Denmark	Krone	6.463	Netherlands	Guilder	1.000	Thailand	Baht	20.000
France	Franc	6.555	New Zealand	Dollar	1.000	Tanzania	Schilling	20.000
Germany	Mark	3.363	Nigeria	Naira	1.000	Uganda	Shilling	20.000
Greece	Drachma	200.000	Norway	Krone	4.000	U.K.	Pound	1.000
Hong Kong	Dollar	1.000	Pakistan	Rupiah	20.000	U.S.	Dollar	1.000
India	Rupiah	1.000	Panama	Balboa	1.000	Yemen	Rial	20.000
Indonesia	Rupiah	1.000	Paraguay	Guarani (in)	125.00	Zambia	Kwacha	2.000
Iran	Rial	2.400	Peru	Sol	3.333	Zimbabwe	Dollar	1.000
Israel	Sheqel	3.000	Philippines	Peso	20.000			
Italy	Lira	2.400	Poland	Zloty (in)	30.000			
Japan	Yen	100.000	Portugal	Escudo	200.000			
Korea	Won	100.000	Romania	Leu	16.667			
Malaysia	Ringgit	1.000	Rwanda	Franc	25.000			
Mexico	Peso	16.000	S. Africa	Rand	1.000			
Morocco	Dirham	20.000	Spain	Peseta	166.667			
Netherlands	Guilder	1.000	Sweden	Krona	4.000			
New Zealand	Dollar	1.000	Switzerland	Franc	1.000			
Nigeria	Naira	1.000	Taiwan	New Taiwan \$	37.000			
Norway	Krone	4.000	Thailand	Baht	20.000			
Pakistan	Rupiah	20.000	Tanzania	Schilling	20.000			
Panama	Balboa	1.000	Uganda	Shilling	20.000			
Paraguay	Guarani (in)	125.00	U.K.	Pound	1.000			
Peru	Sol	3.333	U.S.	Dollar	1.000			
Philippines	Peso	20.000	Yemen	Rial	20.000			
Poland	Zloty (in)	30.000	Zambia	Kwacha	2.000			
Portugal	Escudo	200.000	Zimbabwe	Dollar	1.000			
Romania	Leu	16.667						
Rwanda	Franc	25.000						
S. Africa	Rand	1.000						
Spain	Peseta	166.667						
Sweden	Krona	4.000						
Switzerland	Franc	1.000						
Taiwan	New Taiwan \$	37.000						
Thailand	Baht	20.000						
Tanzania	Schilling	20.000						
Uganda	Shilling	20.000						
U.K.	Pound	1.000						
U.S.	Dollar	1.000						
Yemen	Rial	20.000						
Zambia	Kwacha	2.000						
Zimbabwe	Dollar	1.000						

Not available. (in) Multiple exchange rate system. (in) Approximate rate. (in) Official rate. Dollars per sterling unit. * Approximate rate. Effective March 11, 1976. Exchange rate system varied.

NORTH SEA OIL REVIEW

BY RAY DAFTER

Encouraging ripples from an eventful fortnight

TWO SIGNIFICANT exploration wells just completed provide encouraging evidence that there is still a good deal more oil to be found in the North Sea. The first of these was on the Ranger Oil concession, block 23/27, some 160 miles east of Aberdeen; the second, announced on Wednesday, was on the Pan Ocean group's Brae Field on 16/7.

For Ranger, it was a case of third time lucky. The first two wells, drilled by the three partners in the concession—Ranger, Scottish Canadian Oil and Transportation (SCOT), and International Utilities—were apparently dry. The third, involving only Ranger and SCOT, seems to have found the structure they were looking for.

What was described as a "thick oil-bearing sandstone reservoir" yielded a flow of more than 3,000 barrels a day through a restricted choke. Some industry estimates indicate that so far some 30m. to 40m. barrels of recoverable reserves have been identified by the test.

Ranger, obviously encouraged by these results, is planning a further drilling programme to appraise fully the commercial significance of the discovery. At least two more wells will probably be needed to test the structure.

An interesting feature of this field is that it is primarily an oilfield rather than a gas-condensate pay zone like the neighbouring Cod and Lomond fields. As such, it is the first oil discovery in that part of the North Sea.

No doubt the Ranger result will have encouraged British Petroleum which, on February 20, began drilling on the neighbouring block 23/26. BP is hoping that its semi-submersible rig, Sea Quest, will find a completely separate reservoir. The fact that BP has relinquished its licence on only part of block 23/26 would indicate that there is something there worth exploring.

It is unlikely, however, that the finds will measure up to the size of Brae. Tests on the first appraisal well on block 16 indicate that the field is a bright prospect although reports in

some quarters that the find could be the biggest in the North Sea—even bigger than the Anglo-Norwegian Statfjord Field—seem to be wildly optimistic at this stage.

Nevertheless, the results do indicate that Brae could be one of the biggest fields in the U.K. North Sea with recoverable reserves of perhaps 1bn. barrels or more. According to Wood, Mackenzie, the results of the first well proved the existence of some 350m. barrels of oil and 2 to 3 trillion cubic feet of gas. The appraisal well tests indicate that the reserve potential could be nearer 800m. to 1bn. barrels of oil and 2 to 3 trillion cubic feet of gas. It is understood, however, that the partners are hopeful of proving even larger reserves.

The latest results certainly look encouraging. The well encountered a continuous gross pay interval of about 1,000 feet. Jurassic sandstone was encountered at 11,806 feet and was still present at the total well depth of 13,655 feet.

Further drilling is to be undertaken, starting again later this year, but it now seems that Brae is predominantly an oil field rather than a gas find with associated oil. The discovery well early last year found a gas oil ratio of 3,000 cubic feet a barrel in the lower part of the tested zone and up to 7,000 cubic feet a barrel in the higher region. These results added weight to the theory that Brae might be a gas field. But the most recent tests indicated gas/oil ratios ranging from 1,100 to 1,700 cubic feet per barrel.

The presence of this large volume of gas will probably add considerably to production costs once the field is declared commercial. A pipeline will have to be installed to transport the gas to the Scottish mainland, some 160 miles away, although it is possible that the line could be used as a trunk system, collecting gas from other structures which might be proved in that area. As it is, the development of the field is likely to be expensive. For it is long and thin, and several production units will be required. The funding of this operation could prove an interesting exercise for the part-

ners—Pan Ocean (32 per cent.), Bow Valley (28 per cent.), National Coal Board (20 per cent.), Sunningdale Oils (8 per cent.), Siebens Oil and Gas (8 per cent.) and Saga Petroleum (4 per cent.).

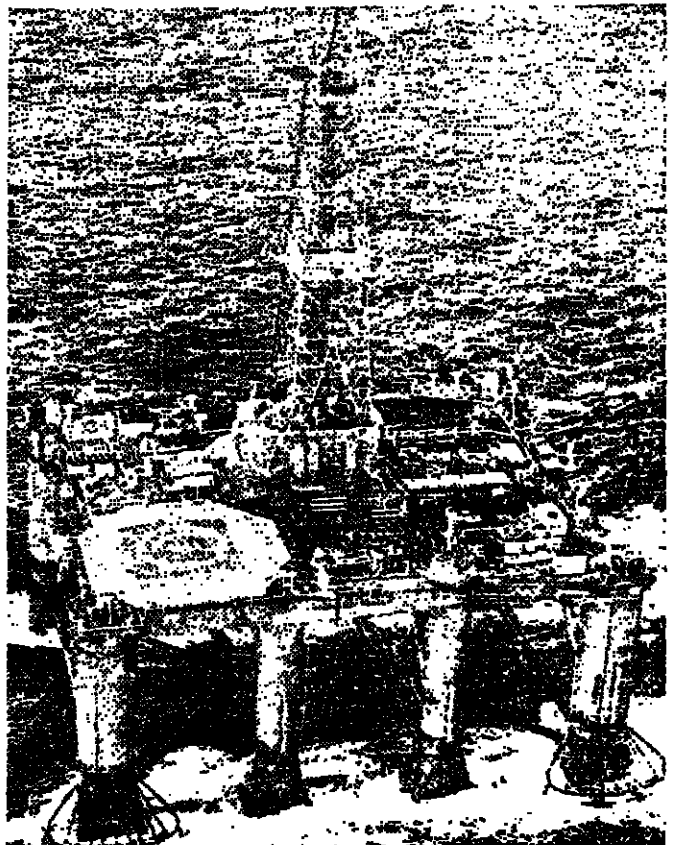
The Brae results top what has been an eventful fortnight for the British National Oil Corporation. The oil side of the NCB is the Corporation's first subsidiary; now it is learned that Burnham Oil Development is to be taken into the fold with the BNOG having a controlling interest. The deal, currently being negotiated, appears to be the typical British compromise. Burnham retains its link with development—albeit a more tenuous one—while the BNOG fulfils its ambition of building up staff and expertise. The Corporation will take effective control of the 250 Burnham Oil Development staff and the new company will have the responsibility of being the operator for the Thistle Field.

In addition, the BNOG has acquired all Burnham's assets in the Ninian Field. The latest appraisal well here indicated that recoverable reserves are much nearer the 1.2bn. barrel mark quoted by Chevron as operator, than the 840m. to 880m. barrels being talked about by British Petroleum.

On top of Ninian, the BNOG has been given a majority say in Statfjord (U.K.), Hutton and Murchison, and a major stake in the Thistle and Dunlin fields through the participation deal with Continental Oil and Gulf.

Further participation agreements are in the pipeline, but already the BNOG has the prospect of having, in the event of oil to its name by the early 1980s (assuming that royalties are taken in kind), what this oil is still a matter of conjecture. Neither Lord Kearnon, its chairman, nor Mr. Anthony Wedgwood Benn, the Energy Secretary, will be drawn out about having some involvement in one or more oil refineries.

Siebens Oil and Gas, another group with interests in Brae, should be testing its third well on 2/10 about this time. The



Dundee Kingsnorth, claimed to be the first independent British-owned and operated rig in the North Sea. On charter to the Conoco exploration group, it has now been moved from block 29/19 after an unsuccessful test to a new location a few miles away to make a second attempt to find a prospective oil-bearing structure.

company would only confirm no real sign of an end of that operations are now below operations. The Venture 1 9; inches casing depth. The results will be watched with a good deal of interest in the industry. The previous well, plugged and abandoned as a dry hole, was a considerable disappointment to the Siebens exploration group after what was described as a "highly encouraging" first well.

Unsuccessful

After an unsuccessful test on block 29/18, the Conoco exploration group has moved its operations a few miles away. Its chartered semi-submersible rig, Dundee Kingsnorth—claimed as the first independent British-owned and operated rig in the North Sea—is thus making a second attempt at finding a prospective oil-bearing structure.

The block is thought to contain a 300-foot layer of upper Jurassic sandstone which, if proved, might yield recoverable reserves of the order of 300m. barrels. The first well appears to have missed the structure.

Nearby, on 29/2, Placid Oil and Caledonian Offshore seem to have encountered one technical problem after another. The well, which has now been sidetracked, was started on September 17, and as yet there is

Lean time

This forecast level of activity cannot give much comfort to rig owners, who are having a lean time at present not only in the North Sea but worldwide. It is estimated that between 70 and 80 rigs, a dozen or so of which were earmarked for the North Sea, are lying idle throughout the world. Consequently, charter rates, as high as \$35,000 a day two years ago, are now said to be between \$18,000 and \$25,000 a day on the spot market. This must come as some consolation to offshore operators who are faced with escalating costs in virtually every other respect.

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Print staff to take pay cuts

THE 215 employees of Alden and Mowbray, the Oxford printers, are to take a 5 per cent. pay cut which will save the company £600 a week.

All employees, including the managing director, Mr. Douglas Baker, are to take an average of 5 per cent. cut, at least for the next 12 weeks.

For members of the two print unions, the National Graphical Association and the Society of Graphic and Allied Trades, it will be done by adjusting a bonus scheme.

Sherwood Zoo to be wound up

A WINDING-UP order has been made against Nottingham's Sherwood Leisure Centre, which runs Sherwood Zoo at Hucknall.

An official receiver yesterday visited the zoo to take an inventory and it is believed that the company's business affairs are being examined. The order was issued after a petition for non-payment of £251 was presented by Gibson Waste Company, of Mapperley.

The zoo's director, Mr. Martin Lacey, was unavailable for comment. Several lions and some hunting dogs are thought to be still being kept at the zoo, which is now closed to the public.

Flats go-ahead

LEICESTER CITY planning committee has approved a plan to convert the empty Imperial Type-writer main works in East Park Road into 200 flats.

BANK RETURN

Wednesday 10th March 1976
12p. 12p. 12p.

BANKING DEPARTMENT

LIABILITIES	£	£
Capital	1,000,000	1,000,000
Public Deposits	1,000,000	1,000,000
Special Deposits	1,000,000	1,000,000
Bankers' Deposits	1,000,000	1,000,000
Reserves & Other	1,000,000	1,000,000
Total	5,000,000	5,000,000

ASSETS

LIABILITIES	£	£
Notes Issued	1,000,000	1,000,000
In Circulation	1,000,000	1,000,000
To Bank of Eng.	1,000,000	1,000,000
ASSETS	1,000,000	1,000,000
Other Assets	1,000,000	1,000,000
Other Securities	1,000,000	1,000,000
Total	5,000,000	5,000,000

INSURANCE DEPARTMENT

LIABILITIES

Notes Issued

In Circulation

To Bank of Eng.

ASSETS

Other Assets

Other Securities

Total

RIG MOVEMENTS OFFSHORE THE U.K.

GROUP	RIG	BLOCK	GROUP	RIG	BLOCK
Amoco	Sedco 135F	21/27-4	Pan Ocean	Odin Drill	16/7-3
Amoco	Sedco 135G	29/18-1	Phillips	Gulf Tide	49/11-1
BP	Sedco 703	21/12-3	Phillips	Ocean Rover	15/27-1
BP	Sea Quest	23/26-1	Placid	Venture 1	29/2-1 (sidetrack)
Chevron	Ocean Kokuei	3/7-1	Ranger	Sedmeth 701	23/27-3
Britannia	49/12FD3		Shell	Ocean Voyager	14/24-2
Conoco	Norjar	9/19-2	Shell	Sedco 700	21/23-5
Conoco	Dundee Kingsnorth	29/19-1	Shell	Stadrill	21/21-5
Conoco	Pentagone 82	21/19-5	Siebens	Western Pacesetter	2/10-3
Mobil	Sedco 704	9/13-12	Texaco	Zephyr 1	15/16-6
Occidental	Ocean Victory	Piper	Texaco	Drillmaster	15/16-7
Occidental	Boigny Dolphin	Piper	Total	Zapata Uglund	3/9a-2
			Trans Ocean	Penrod 71	15/8-1

All of these Securities have been sold. This announcement appears as a matter of record only.

\$400,000,000

EXXON PIPELINE COMPANY

\$250,000,000 8 1/4% Guaranteed Debentures Due 2001

\$150,000,000 7.65% Guaranteed Notes Due 1983

Payment of the principal of, premium, if any, and interest on the Debentures and the Notes is guaranteed by

EXXON CORPORATION

Interest payable March 1 and September 1

MORGAN STANLEY & CO.

DILLON, READ & CO. INC. THE FIRST BOSTON CORPORATION GOLDMAN, SACHS & CO.
Kuhn, Loeb & Co. MERRILL LYNCH, PIERCE, FENNER & SMITH SALOMON BROTHERS
BACHE HALSEY STUART INC. BLYTH EASTMAN DILLON & CO. DREXEL BURNHAM & CO.
BORNBLUM & WEEKS-HEMPHILL, NOYES E. F. HUTTON & COMPANY INC. KIDDER, PEABODY & CO.
LAZARD FRERES & CO. LEHMAN BROTHERS LOEB, RHOADES & CO.
PAINE, WEBBER, JACKSON & CURTIS REYNOLDS SECURITIES INC.
SMITH BARNEY, HARRIS UPHAM & CO. WERTHEIM & CO., INC. WHITE, WELD & CO. DEAN WITTER & CO.

March 10, 1976.

POINTMENTS

C. C. Pocock to head Shell' Transport

C. C. Pocock, a member of the Shell Transport and Trading Company since 1954, will become chairman of the Royal Dutch/Shell Group of companies from June 30, the date of his retirement as a managing director of the Royal Dutch/Shell Group of companies. He will remain on the Board of the company for a year after his retirement.



Mr. C. C. Pocock

Richard Horn has joined NATIONAL STORES as a director. He was previously a director of the company and has been a member of the Board since 1964.

Norman Avers, director of the Board of CARAVAN, has been appointed managing director of the company.

Bill Sellers has been appointed managing director of the company. He was previously a director of the company and has been a member of the Board since 1964.

Alastair O. Lambie, shipbuilding director of CAMMELL, LARSEN & SENNELAND, has been appointed managing director of the company.

Mr. Geoffrey F. Smith has been appointed managing director of the company. He was previously a director of the company and has been a member of the Board since 1964.

Mr. Leslie Dobson has been appointed managing director of the company. He was previously a director of the company and has been a member of the Board since 1964.

Mr. Brian B. G. Jeffery has been appointed managing director of the company. He was previously a director of the company and has been a member of the Board since 1964.

Mr. Lawrence Fordham has been appointed managing director of the company. He was previously a director of the company and has been a member of the Board since 1964.

IE CONTRACTS

hephard, Hill wins £2.3m. ater authority work

ARD, HILL AND CO., London, Middlesex, has been awarded a contract worth about £2.3m. for the construction of a new water treatment works at Ardingly, Sussex.

JOHN LAING CONSTRUCTION has received a £1.5m. contract from the London Borough of Havering for the first phase of a housing development at Feltwell, Middlesex. Eighty-eight two and three-storey dwellings, comprising 16 houses, two bungalows for disabled persons, 34 maisonettes and 16 flats, make up this first phase, which will accommodate up to 370 people. Laing will also construct a community hall and all roads and external services.

GEORGE WIMPEY AND CO. has won a contract worth £600,000 for the construction of a computer centre for the South West Thames Regional Health Authority at Springfield Hospital, Tooting, S.W.17.

ROVEY MARSHALL, Carlton, Nottingham, has received a £400,000 order from the British Airways Authority for a completely automatic, integrated system to handle passengers' baggage in the British Airways section of Heathrow's Terminal 1.

DAVID CHARLES CONSTRUCTION (MIDLANDS) has been awarded a housing contract worth £470,000 for the City of Birmingham which involves the erection of 48 dwellings at Springfield, Birmingham. On completion, scheduled for February next year, the scheme will house 218 persons in two-storey homes accommodating from two to seven people each.

A. E. SYMES, a member company of the David Charles Group, has started work on a project on the Isle of Dogs for the East of London Housing Association. Worth £1.5m. it involves the erection of nine housing blocks to provide a complex of maisonettes, flats and shops, plus an amenity centre.

Three Completion is scheduled for April 1977, with the option on a similar value second phase to be taken up by January that year.

SIMONBULD, Stockport (a Simon Engineering company) has received a £183,000 order from Stars for the design and construction of an associate amenity and office facility at its Slough, Berkshire, headquarters. This will be built within an existing warehouse structure.

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DAVID CHARLES CONSTRUCTION (MIDLANDS) has been awarded a housing contract worth £470,000 for the City of Birmingham which involves the erection of 48 dwellings at Springfield, Birmingham. On completion, scheduled for February next year, the scheme will house 218 persons in two-storey homes accommodating from two to seven people each.

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With the first of the new National Theatre's three auditoria opening on Monday, H. A. N. Brockman reviews the building's architectural achievement

Applause for a superb production

MR. DENYS Lasdun, the new National Theatre's architect, gave it as his opinion in a recent television interview with Mr. Peter Hall, that the language of architecture is now non-existent and must be re-discovered. Small wonder that the public is still puzzled by almost any building which now goes up, with the exception of the most banal with which most people have now become so familiar that they are hardly even shocked.

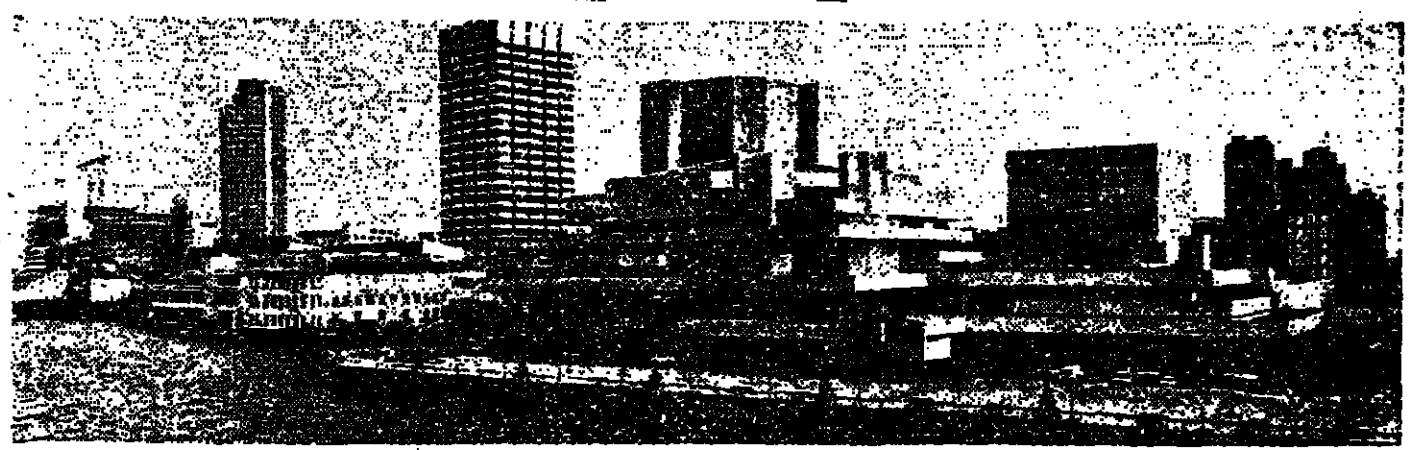
It is the buildings on which most intelligent and constructive thoughts have been lavished that evoke the public's anger and alarm. This is hardly surprising since such designs are based, as Mr. Lasdun says, on the absence of an architectural language.

So what are we left with, externally? Perhaps just massing and the choice of materials. The external appearance and effect of such an important building as the National Theatre (the first of whose three auditoria, the Lyttelton Theatre, opens on Monday) is, therefore, of paramount consequence, particularly because of its magnificent site on the central bend of the Thames and its whole influence on that riverside environment, in spite of inferior neighbours.

All the best

In my view, this building is the sum of all the best which has come out of the completely new attitudes to modern architecture which, stimulated by the torch-bearer Le Corbusier, arrived in this country in about 1928, when Le Corbusier's book, *Vers une Architecture*, was first published here by the far-sighted John Rodker.

Although this theatre was conceived from the inside outwards, the public will assess it from the outside in and the first thing that strikes the approaching viewer crossing Waterloo Bridge



John Rodker

is the utterly unashamed use of concrete. Reinforced concrete is the major structural material of this century and its use here is logical because the architectural conception of this building, with its deep cantilevered sheltering terraces and its need for solid insulation from outside noise, could not have been constructed from anything else.

The architect must, therefore, justify to the public his use of this normally unlivable looking, and in this case crucial, material. To have built the Theatre with stone would have been too expensive. To have faced it with stone would have been to deny the proper expression of the mass, so foreign to any masonry designs.

Mr. Lasdun's justification, often repeated, is that the particular constituents of this concrete will produce in the long run a weathered textural result which will successfully contrast (not compare) with stone. Ever since the great fly-tower has risen above its spreading surroundings people have had doubts of this assertion. The texture and colour, however, are most successful in my mind, and greatly assisted by the residual wall pattern of horizontal, as opposed to the usual vertical, shuttering. But the only time can show whether the

hoped for result will be adventurous aids. The asymmetrical massing of this large complex is splendid. Yet, when the building moves around, as it does to the observer who forgets his own movement during his perambulation, the building mass suddenly falls into a complete and even startling symmetry when seen from the west on Waterloo Bridge. This is similar to the effect arrived at by the apparently asymmetrical, gothic cathedrals which, when completed, invariably achieved the perfect symmetrical balance from east and west.

I cannot judge the interior, for this must be experienced in its living function, and then properly until all three theatres are at work. There is that already he said, however, as I saw the main entry and approach through the foyers only a few months ago. Here the scale is grand and promises to be even grander when colour and people throng these spaces. I was reminded of Piranesi's great flights of imagination in his etchings, where scale is over emphasised by the use of the human figure at about half its normal size. In the National Theatre, scale will provide its own justification without

in the work. To Mr. Lasdun, architectural principles are sacrosanct, but, as he maintains, any good architect will compromise until the point is reached where he must stop. In the Physician's building, for instance, there is a background of treasured possessions which the occupiers were loath to surrender to a modern decor.

In the first National Theatre scheme produced by Mr. Lasdun on the river front of the vast Shell Building he designed his theatres on each side of the tower background, bringing the composition down to a broad valley complex of public terraces which, together with their complementary "hills" on either side, put the Shell building into the position of a subsidiary back-drop. Nevertheless, he preferred the subsequent (that is present) site as giving greater freedom of expression without the dominant background which he had so successfully subdued and affording an even greater opportunity for the participation of people in the visual success of the whole.

His concern with the people with and for whom he is designing is paramount; he never fails to give Mr. Peter Soffley, his partner, the credit for his share

Ornament

Then what about architectural ornament? The ornaments of the National Theatre will be people, he has said, and it is people that come first in these auditoria. In the Olivier Theatre, (seating 1,150) in particular, no member of the audience will be looking at another member. The view will be concentrated on the stage from which the actor's view can, because of the bowl-like configuration of the auditorium, see and thus command all without amplification aids.

Mr. Lasdun's reasons for becoming an architect were his desire to work in a field where the abstract could be combined with the practical—a very succinct description of the purpose of the architect as a creator in this technological climate.



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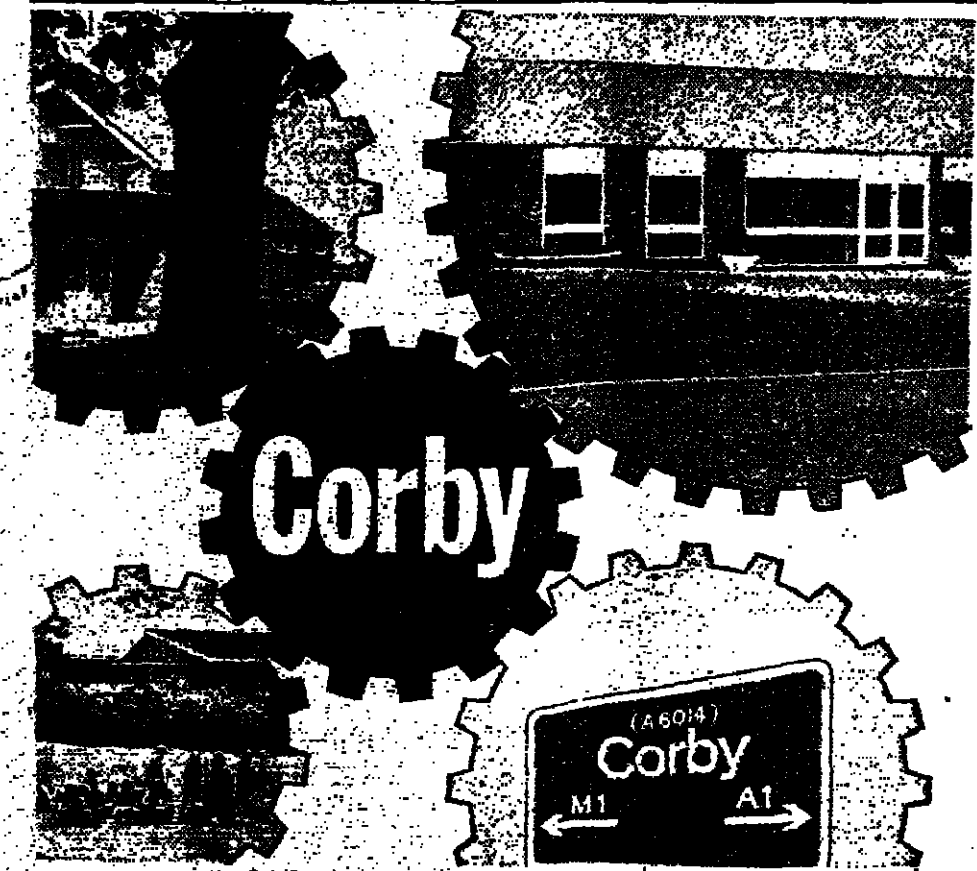
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FINANCIAL TIMES REPORT

Friday, March 12 1976

TRAFFORD

Constituted one of the metropolitan districts of Greater Manchester under the local government restructuring Trafford has proved a happy blend of industry and local commuter land. Essentially, of course, it is locked into the Manchester complex.

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Activity at the Stretford end

TOO OFTEN the towns that make up the metropolitan district of Trafford have seemed destined to play bridesmaid, rarely the bride. It can be one of the penalties of living too close to a larger and more powerful neighbour. Together they make up one of Greater Manchester's more felicitous groupings, home for many city commuters as well as traditional powerhouse of industry. But Trafford rubs shoulders with Manchester—the city centre, astonishingly, is little more than a mile from Trafford's boundary—and it has long had to live with a situation in which geographic, economic and administrative frontiers have overlapped and blurred, certainly at the Stretford end of Trafford.

Trafford Park, after almost 80 years still a giant among industrial estates, lies in Trafford, but its official postal address is Manchester. Docks of the Port of Manchester reach into Trafford and the stadium of Manchester United FC, where as many as 59,000 disciples have been gathering on recent Saturday afternoons, is wholly inside Trafford. So is the home of Lancashire County Cricket Club,

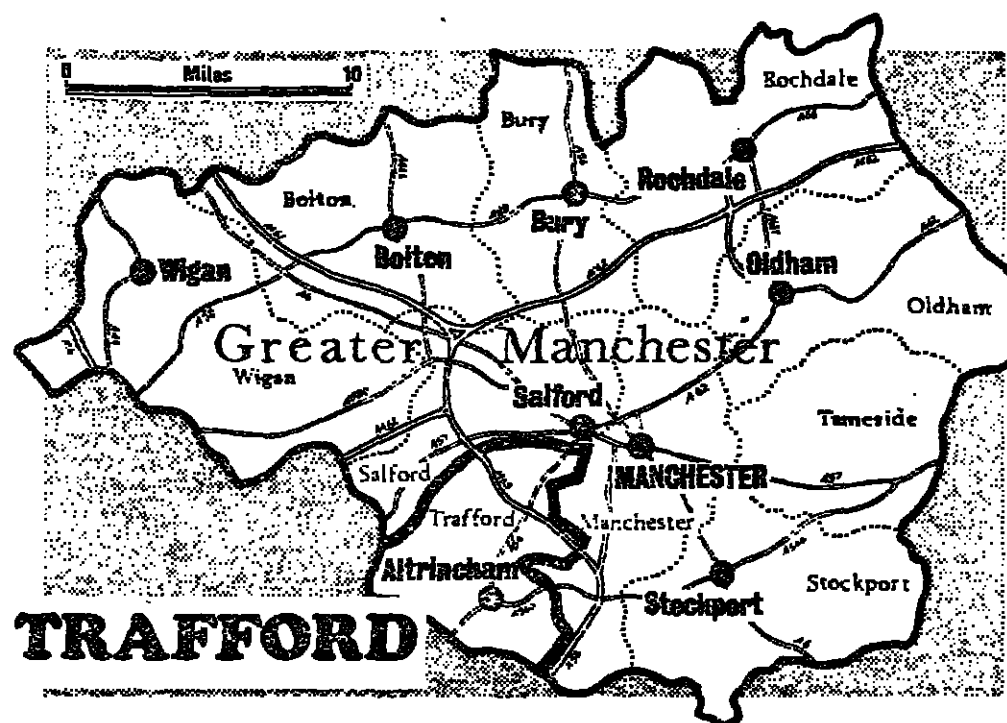
which compounds the complexities by no longer being in Lancashire at all but in the new metropolitan county of Greater Manchester, born out of the reshaping of local government. Still, Stretfordians have been singled out for individual glory with generations of Old Trafford cricket commentators informing the world: "Smith is coming on to bowl at the Stretford end."

But over-fussy demarcations should be avoided. The truth is that many connecting strands are indivisible and there is a good deal of interdependence, no more so than in the reciprocal and substantial cross-boundary flow of manpower every day. The labour catchment area of Trafford Park has historically been extremely wide; fundamental changes in its job structure have not cancelled out Trafford's record as a net provider of employment to Greater Manchester. Almost two in every five workers living in Trafford travel to jobs outside the borough, but the daily flow into Trafford from outside is significantly greater.

Landscape

Away from the industrial concentration of Trafford Park, still a formidable inventory of big league business names, Trafford can sometimes give the impression of being a compact annexe or dormitory for Manchester. In fact, it is an aggregation of long-established towns and villages with distinct identities, characters and roles, collectively making up one of the most varied and contrasting of Greater Manchester's ten districts.

It straddles the old Lancashire-Cheshire border to weld together the former boroughs



affluent" bracket in an analysis produced by Greater Manchester Council. Trafford has a very wide range of housing and a sizeable reservoir of high quality homes in attractive residential areas geared to the aspirations of professional and managerial groups. In its most well-heeled reaches houses have fetched £70,000.

Yet the district has also survived some hard knocks, particularly in the GEC-led rationalisation of heavy electrical engineering, a mainstay of Trafford Park's economy from early days. Most of the estate's losses have been in the manufacturing sector—in 1973 Winston Churchill, Conservative MP for Stretford and Urmston, claimed 10,000 jobs had disappeared in six years—and the contraction has had fundamental implications for Trafford's employment structure.

Service sector jobs now outnumber manufacturing by a significant margin. Trafford has first-class motorway links, as well as being close to Manchester Airport, and the area has seen substantial growth in distribution, freight and storage operations. Some critics think it has seen too much growth. Also helping to widen the gap has been a surprisingly high rate of office development, mainly in the Old Trafford district and largely speculative. "At the height of the property boom," said one Trafford office reflectively, "developers were applying for planning consent as if there were no tomorrow." These are among the changes with their implications for the future, which are now subject of close focus study by the local authority. But Trafford has already demonstrated its ability to adapt to change and there can be little doubt it will succeed in doing so in the future.

This Report was written by Tom Heaney

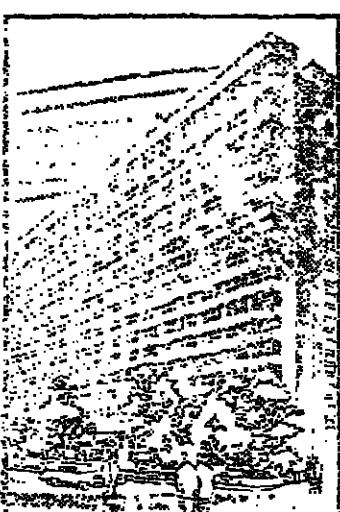
the other in its high ratio of professional and white collar workers. It will still take time for the new local government structure to gain full acceptance, but promising progress has been made. The mood at elected member and officer level suggests confidence in Trafford's ability to make it work. One single authority replacing the fragmented structure of the past could also help in earning better recognition for Trafford in its own right as a major industrial force, instead of being bracketed by association with Manchester.

Local government reorganisation threw together some odd bedfellows in places, but in general there is a basic affinity about Trafford—on the one hand in deep traditions of industrial skill and versatility, on

choice of name. Some Greater Manchester authorities remain burdened by serious problems of outdated housing and environmental deficiencies, but Trafford is not one of them. Its spread of industry is wide for a region where the continuing cry is for greater diversification. It has the stamp of a busy and successful place, even if its unemployment figures have grown in common with the rest of the country. Measured by the yardstick of domestic rateable values, it enjoys some of the best living standards in Greater Manchester. Thirty-one of its 44 wards based on the 1971 pattern of local government were recently put in the "most

clear advantages including its

Good Company for your Company



The newly created Borough of Trafford, at the hub of the thriving North-West conurbation, embraces the best in modern industry, National and international companies such as British Oxygen, Courtaulds, GEC, Carborundum, ICI, Reliance, Esso, Messer Fergason, Proctor & Gamble, Shell, B.P. and Turner Newall, just to mention a few, have operated for years from Trafford Park, which ranks amongst the biggest industrial estates in Europe.

The offices and factories in the Borough can draw their staff and workforces from a population in excess of 220,000 and Trafford's new office developments have already attracted numerous companies from many other parts of the country. Trafford is strategically placed to take advantage of the national communications network as most of the area's motorways intersect nearby. Manchester International Airport is only a few minutes away, whilst rapid train-city

rail services bring most cities within easy reach. Trafford's excellent industrial communications are made complete by the busy Port of Manchester, situated alongside Trafford Park and well served by modern container facilities.

The Borough includes some of the most desirable residential areas in the North of England and numerous places of great interest can be found nearby. A planned extension of modern district shopping centres attracting many national retail organisations has been implemented throughout the Borough.

The sporting centres of Old Trafford football ground and Lancashire County Cricket Club are world famous institutions. The music, theatre, cinema and general entertainment facilities in the Manchester area are unsurpassed in the provinces.

Trafford combines the best of old and new forged together into a dynamic new Metropolitan Borough.

For further information contact John L. Sigl, Industrial Development Officer, Town Hall, Telbot Road, Stretford, Manchester, M32 6VJ. Tel: 061-872-2161.

TRAFFORD IS one of three Manchester districts with a "relatively high" quality of life, according to a GMC analysis. It accounts for one in four of Greater Manchester wards rating a "most affluent" bracket. Much of it is owner-occupier country, with a ratio of 61 per cent. home-ownership against a national average of 48 per cent. and a North-west regional figure of 53 per cent. In its more exclusive reaches Trafford can probably claim an owner-occupier level nearer 80 per cent. Houses have been known to sell for £70,000. Conversely, it has the second lowest number of council house renting (21 per cent.) in Greater Manchester.

Historically, towns to the south of the city such as Sale and Altrincham, and especially Hale and Bowdon, have been among the most favoured residential areas with executives, managers and other professional groups. The growth of Trafford Park industrial estate has also been an important factor in determining the social emphasis and aspirations of the area. This has often been reflected in higher property and land values, although premiums have tended to narrow as less fashionable districts to the north of Manchester have been opened up by developers as a consequence of pressures to the south.

The scale of building in parts of Trafford has led increasingly to a diminishing land supply and it is clear the borough would have to face some fundamental questions before it could embark on any really large-scale housing programme. Many of the houses now being built are within the built-up area and the first priority is seen as encouraging this wherever land is not being used to its full potential. At the same time Trafford is alive to the need to ensure that any pressure for increased density of development is not allowed to endanger

the environmental character of the borough.

With a busy electrified rail link with central Manchester and convenient road access — Trafford's car-ownership levels are the second highest in Greater Manchester for both single vehicle and multiple ownership and also above the national average in both categories — it is the sort of place where people like to live. This shows itself in a highly varied social life and a teeming assortment of voluntary societies and groups serving a wide range of recreational, cultural, artistic and community interests. There is a spirit of social self-reliance but also easy access to music, theatre and museums and libraries of regional and national importance in Manchester.

Awareness

Altogether it appears to encourage a sharper than usual awareness and involvement in the future of the borough. Public participation is something that commands a good deal more than lip-service in the philosophy of the new Trafford authority. "In the past," says George Mercer, the local planning officer, "there has been too much planning and too little public discussion. We should learn to listen first." The result is a commendable level of public debate and discussion. Public meetings to consider the future development of the town centres of Altrincham and Sale, for example, have been crowded. No fewer than 1,400 individual comments were received at an exhibition and meetings about the shape of Altrincham's new centre.

Trafford's town centres are busy ones and among the most modern in Greater Manchester. There has been considerable investment over the past ten years, with more currently in the pipeline. The biggest single

development so far has been the Stretford Arndale Centre, where the final phase was recently completed to produce total shopping floorspace of over 300,000 square feet gross. Climatically controlled shopping malls have proved popular with local as well as car-borne shoppers from a wide catchment area. A more compact shopping centre has been built at Urmston, serving the western part of the borough together with 34 shop units.

CONTINUED ON NEXT PAGE

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Industrial transformation

IVE A diamond-shaped of England, three miles in by one mile in breadth, and on all sides by water flat as a bowling green," a official handbook a few ago, "and you have rd Park." It could have as so many other guides explained since the Park ened in 1897, that at its over 50,000 workers ed into it daily to jobs at ctories and workshops as then high technology l the electrical engineer- restige of names like olitan-Vickers to distant s of a developing world. cal standards established rford Park manufacturing ere a passport that many one-time appren- positions of great res- ity.

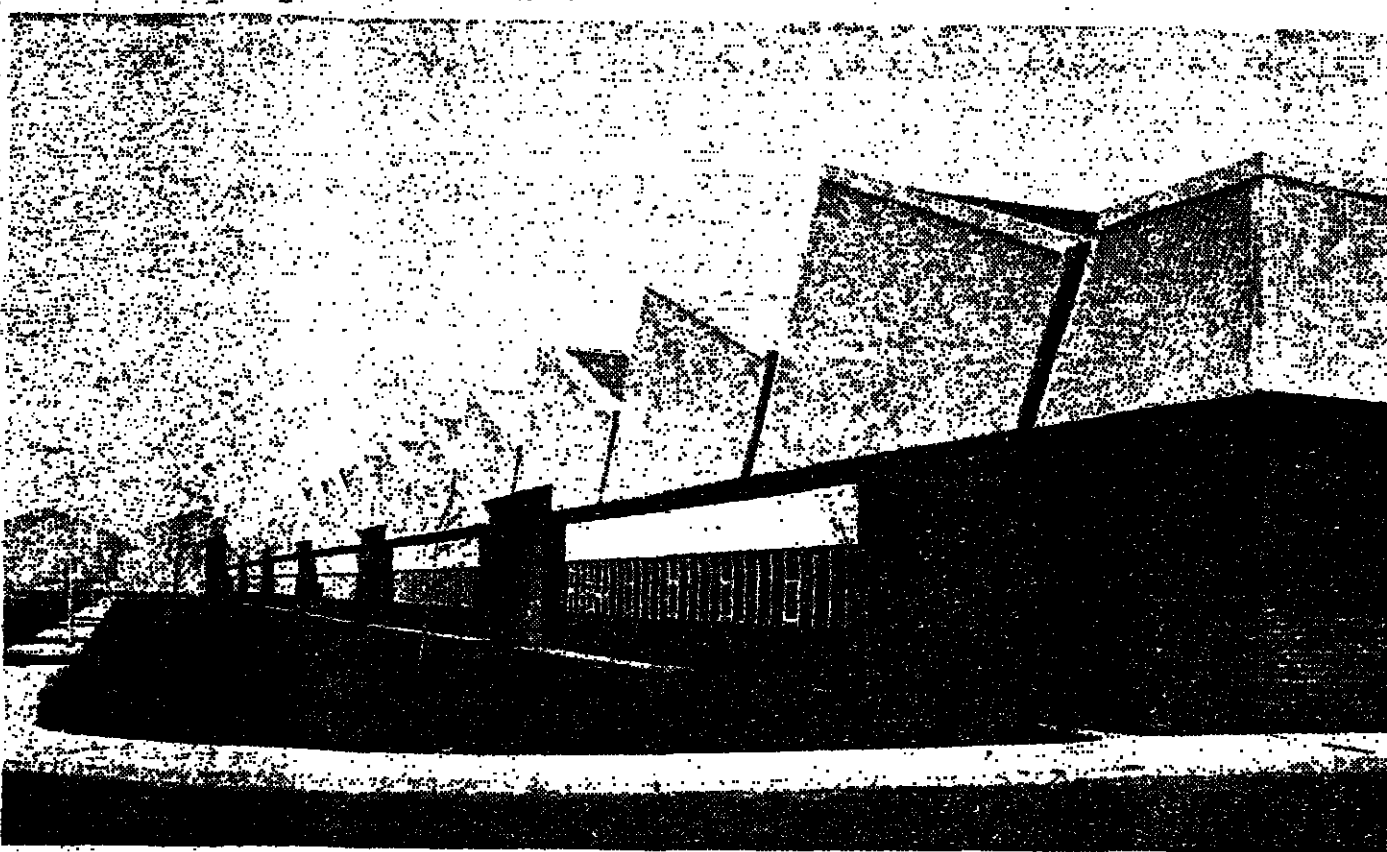
measure of the industrial mation of the borough rford is that to-day the once the largest in Europe and the proud of far-sighted Victorian rise, employ little more 5,000. Long-established cturing names have gone en replaced by service ies. In places Trafford s beginning to show its a discussion paper pro- by Trafford's manage- team of officers has that it is in danger of ng "an obsolescent

Attempts are now ade to modernise it with tory units, refurbishing, ing and landscaping.

Challenge

ord Council has the member-majority of Conservative-controlled ty in Greater Manchester e group leader, Michael es the main industrial- ge as the development "tremendous potential" Trafford Park estate. "The is absolutely ideal how- u look at the map and it the Trafford area to the focal point of al development in the vest," he says.

pite of all the change d Park remains one of Trafford Industries. After st important industrial, Trafford Park the next most d Britain and is still the important industrial, tone of the borough of estate is at Broadheath, Altrincham.



Central Park industrial estate at Trafford Park.

Trafford's economic future as it has been in the past. It can still claim a concentration of powerful industrial names: GEC Power Engineering, Ciba-Geigy, ICI, TAC Construction Materials (Turner and Newall), Massey Ferguson, Shell-Mex and BP, Esso, Procter and Gamble, Kellogg Cereals, Ingersoll-Rand, Carborundum. Nearly three-quarters of Trafford's industrial floor space is located in the park and engineering still occupies 8m. square feet in Trafford. But warehousing and storage is now in second place with 6m. square feet. High capital investment is represented by large industrial complexes such as that of Shell Chemicals in the separate location of Carrington, although without the labour intensity that for so long characterised Trafford Industries. After the table of industries employing more than 1,500 women, followed by distribution, miscel-

cham, where a number of laneous services, insurance and banking, and food, drink and freight, container, haulage, warehousing and distribution

port close at hand, Trafford has developed into an important centre. There have been mixed views about former labour-intensive engineering factories being turned into warehouses. The local authority makes clear its preference for labour-intensive manufacturing industry, given a free choice, but it must recognise that just about every other North West labour-intensive manufacturing industry has rarely been so hard to find. Trafford now takes the view that warehousing development should continue to be welcomed, provided it does not diminish prospects for attracting more labour-intensive industry. Nor does it subscribe to the view that warehousing takes up a lot of space but provides very few jobs.

According to Trafford's planners, there is evidence that the level of warehousing staff, including drivers, is only about 20 per cent. below that of a modern factory unit.

Perhaps the most outstanding—certainly the most conspicuous—recent development in Trafford is its emergence as a major office centre. Most of it is concentrated in a fairly compact area of Old Trafford, close to the Lancashire county cricket ground and not far from Manchester city centre. Just over 2m. square feet of office floorspace has been built and at the present time just over 1.5m. square feet is occupied. It means, in effect, that four Old Trafford blocks are currently empty. In addition, the 132,000 square feet Sibson House has just been completed at Sale.

At the height of the property boom there were some fears that Trafford was in danger of being seriously over-officed. It

With the M68 running through it, the North-West's "spaghetti junction" nearby and a direct motorway link to its main industrial estate, as well as a major port on its doorstep and an international air-

coincided with the out-of-town theory that many business firms would be costed or hounded by traffic wardens out of city centres. Trafford seemed ideally placed. There have been gains, but not quite the frenzied rush that was once expected. One of the biggest single gains could now be the headquarters of Greater Manchester Police, which is believed to be interested in the 112,000 square feet Chester House, one of the empty blocks. There is space at the rear for a multi-storey extension, which would apparently also be needed.

Trafford recognises that offices can provide jobs at a rate of 500 or more to an acre. For example, finding occupiers for the 600,000 square feet at present empty could also find 4,500 jobs. John Leigh, Trafford's industrial development officer, makes the point that fresh starts anywhere have been few during the recession. Once the economy picks up Trafford will be in a position to offer off-the-peg accommodation, and at unrepeatable rent levels. Benjamin, Bentley and Partners, acting for English Property Corporation's 168,000 square feet Oakland House, Old Trafford—68,000 square feet still available—have done an exercise contrasting city centre and out-of-town costs showing potential savings in favour of Oakland rising to no less than £107,000 a year. This is based on a rent of £1.50 plus 40p service charge and 88p rates at the Old Trafford block, giving a total of £2.73 square foot. A comparable modern block in central Manchester might be £2.75 rent, service 40p plus rates £1.43p, making £4.58. The saving in favour of Oakland House would therefore be £10,330 a year on floor area of 5,600 square feet, £20,900 on 11,300 and £62,900 on 34,000 square feet. Comparable savings on a city-centre rent and rates of £5.88p would be £17,625, £36,600 and £107,100.

Meanwhile, industrial estates within an estate are being created at Trafford Park. Funded by Norwich Union, 135,000 square feet of modern single storey accommodation has been built as the first two phases of the Severnside estate on the site of a former Courtaulds plant. Agents King and Company report a "bright start" to lettings, mainly for warehousing, at a rent of around £1 square foot. "We have really tried to get away from the Trafford Park image and have put down as much turf and as many trees and used as much brightly coloured paint as we possibly could. Communications for the motorways are superb." One of the biggest challenges in a Trafford Park was taken on by Property Security Investment Trust in gutting and starting afresh with a 750,000 square feet factory formerly occupied by AEL. Nearly 300,000 square feet has so far been taken by Schreiber and North West British Road Services and a further 32,000 square feet is ready for immediate occupation. Here again a real attempt has been made to give Trafford Park, for so long a centre of heavy engineering, a bright modern face.



The factory of GEC Turbine Generators at Trafford Park.

Development

CONTINUED FROM PREVIOUS PAGE

is particularly pleased with the adjacent multi-storey on M68, the up-market park and the scheme will be department store, will linked by pedestrian bridge to one of the three new bus-rail interchange which will be between which. Greater Manchester id 50,000 square feet. Transport plans to build in or 750 cars will be pre- central Altrincham.

Trafford's planners think the parts of the borough have a local population will grow by around 11,000 up to 1986, generating a demand for about 5,000 new houses. "Trafford enjoys strong magnetism," they comment in a discussion paper. Nevertheless, population growth has been slowing, a trend which could be at least partly accounted for by the land supply situation. It is clear that if Trafford is to continue as a magnet for the county more land and bedrooms must be made available. Yet it is equally clear that any serious threat to local farming land would encounter strong opposition: one of the most extensive areas of high-grade agricultural land in the North-West is to be found to the west of Altrincham and Sale.

There is at present no overall shortage of executive housing, partly because of the requirements for mobility built into Trafford's jobs with so many national and multi-national groups. "The all that many good four-scale of executive movement bedrooms houses on the into and out of Trafford has market. A new three-bedroom been put as high as 10 per cent. a year and that's why for £10,000-£11,000.

It is still possible to buy a new two-bedroomed town house at Timperley from £9,195. Nearby Sale is the main dormitory town of the district, with modern four-bedroomed detached homes ranging from £16,000 up to £30,000 for the most sought-after locations. At present, according to Stuart Murray, Trafford, estate agents, there are not many good four-bedroomed houses on the market. A new three-bedroomed been put as high as 10 per cent. a year and that's why for £10,000-£11,000.

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The Property Market

BY QUENTIN GUIRDHAM

Slough spells out construction delays

"Unless investment opportunities in the U.K. are competitive, investment will inevitably be diverted to countries where systems are more conducive to rapid achievement of investment aims and where the risks are consequently less."

We have heard this before. The difference with the industrial investment case study prepared by Slough Estates, from which the quotation is taken, is that it does not concentrate on the implied threat to strike camp and move to better lands. It also avoids the hollow bravado with which such statements are sometimes made.

What it sets out to do is to compare the time and costs involved in building a 50,000 square foot factory with 10 per cent office content in Britain, Canada, Australia, Belgium, the U.S., France and Germany. Slough's main point is that when British management is criticised for not investing or delaying investment decisions, "insufficient credence is placed on the structural difficulties that impede the realisation of investment plans in the U.K."

It backs this view with details at each stage—building specification, architectural drawings, per-

application for permission to develop, pricing, construction and supply of materials—and only once drops the dispassionate tone. That is when, at the construction stage, it blames some of the U.K.'s relatively poor performance on "the absence of a sense of urgency and a conviction by all concerned that it is really possible to do very much better."

First, some of the final conclusions: on a prime cost analysis, the U.K. comes out around the same level as other European countries. Using 100 to express U.K. costs, Belgium's figure is 107, France's 95 and Germany's 87. Australia comes in the same band, and it is the U.S. (74) and Canada (59) which are significantly cheaper.

But on the time element (re the difficulty of making investment decisions) the U.K. is way above anywhere else. 96 weeks, against the next longest programme of 56 weeks in Germany and France. Canada was quickest, at 27 weeks. On the U.K. project studied, the planning authority determined to grant permission five weeks before actually issuing the document and construction began without it, so the study does not appear to exaggerate the U.K.'s slowness.

This large margin on time shows up more clearly where inflation and cost of money are allowed for over the time period for the project: there is a 22 per cent rise on U.K. project costs, against 14 per cent in France, 11 per cent in Australia and

Belgium and single figures for the rest.

On a total cost analysis, taking in construction cost and land value and interest charges on the two (based on August 1975) the U.K. figure moves to 186, against 193 in Belgium, only 144 in France, 126 in Germany and down to 87 in Canada.

The figures are the end of Slough's argument. The explanation for them includes the following:

It takes at least twice as long (20 weeks) to produce architectural drawings in the U.K. than most other countries because building contractors are more conservative, there is little standardisation in the availability of materials, systems and components, the U.K. authorities are more demanding and the design teams less flexible—leaving less of the detail to the contractor.

In the U.K. 40 architectural drawings, three electrical and 93 builders' and manufacturers' drawings were needed, against an apparent total of only 13 in Canada. Apart from simplifying planning permission and building regulation procedures, Slough advocates greater acceptance of simplified building methods with British Standards reinforced and redefined for industrial use.

On the period for planning applications, where the U.K. is again, at 26 weeks, taking more than twice as long as most other countries, much of what Slough says will be familiar, including its estimate of 32 weeks for an IDC (where necessary), outline



Mobbs of Slough: persuading.

permission and approval of reserved matters to be completed. Perhaps the most significant point in terms of investment decisions, is the following:

"For the purpose of the survey, it was assumed that the sites to be developed would have the benefit of either industrial zoning or allocation on a development plan. In the case of the U.K. such an allocation merely implies that permission might be granted for the appropriate purpose subject to application being made. In all other countries industrial zoning defines the use for which the land may be developed subject only to compliance with the appropriate zoning rules."

Another point on this subject is revealing. "Abroad the emphasis is on the fact that a developer will comply with published codes. Consequently in many cases, before the building may be occupied, a certificate of compliance is issued. Breaches of codes are severely penalised."

In the U.K. the principle would appear to be that unless the administrative machine monitors the project at each stage the developer will inevitably breach the code."

On pricing, at least the British are not the slowest. They are the second slowest (at 11 weeks) with the Germans taking 17. Perhaps there is a moral there, but seriously, Slough again suggests that improved design factors, standardisation of components and a simplified form of Bill of Materials could improve matters here.

On construction, the British take 57 weeks, against an average of around 30 weeks in other parts of Europe. Among the reasons given are these:

Poor delivery of materials with long delays on site. Lack of a suitable range of standard components, interchangeable with those from other suppliers. Lack of plentiful supply of standard low cost items of mechanical equipment such as heating units, electrical switchboards, plumbing fixtures. On material delivery time, the British case study experienced longer delays for the frames, wall cladding, roofing and electrical equipment than in any other country.

While saying that industrial relations on British sites were often superior to those abroad, Slough nevertheless noted "the utilisation of out-dated building methods particularly on site and restrictive practices and demarcation among labour, as a factor in the 20 weeks longer that the construction took over its nearest rival in Belgium."

BPF change

Victor Lucas will not be standing for re-election as president of the British Property Federation in May. He wants to try his hand at some new ventures, such as the Little Noddy he has just joined, and has done a pretty hard stint over three difficult



Lucas of BPF: leaving.

years. His appointment, at a time when the Federation was almost completely rebuilt, and when it was important to have someone to cool down the more egocentric members, was a canny one.

In the normal course of events, the successor would be the senior vice-president. That is Sir Richard Thompson, former MP, junior minister, and presently chairman of Capital and Counties.

Calling in the LAMS

The Department of the Environment has invoked its reserve powers to impose a land acquisition and management scheme (LAMS)—the first stage at local authority level in preparing to implement the Community Land Act—on the Greater London Council. Last week it did the same to Greater Manchester. The schemes were first called

The Financial Times Friday March 12 1976

for by December 31 last year. Their purpose was largely to make clear in time an extension of authority systems, how strategic and second tier authorities would divide their responsibilities under the Act.

When it was clear that many authorities could not complete the schemes in time, an extension was granted. But there are now only three and a half weeks to go before the first appointed day for the land scheme to come into operation.

So far 30 LAMS have been submitted, with 14 still to come in addition to the two called in Greater London and Greater Manchester are the only cases where reserve powers have yet been used to allow Mr. Anthony Crosland, Secretary of State for the Environment, to impose schemes.

This week's statement from the DOE said that "Although authorities in Greater London reached a substantial measure of agreement on a land acquisition and management scheme there were one or two points outstanding which prevented complete agreement." It added that the imposed scheme would be based "on the extensive measure of agreement already reached between the authorities."

The basis of agreement was that land acquisition powers under the Act should be divided on the same lines as present planning regulations. It is thought that 32 out of 33 London boroughs, plus the GLC, agreed.

One objector was Hammer-smith Borough Council, which felt this gave the GLC too wide powers to acquire housing land. In the case of both London and Manchester the measure of agreement was such that it would be false to suggest that authorities are finding it difficult, or are reluctant, to co-operate with the Act. Perhaps the terminology of "reserve powers" and "imposed" LAMS is stronger than the reality. Nevertheless, beside Man-

chester, there are still to be of the six new metropolitan authorities within the LAMS. The others are South Shire and Tyne and Wear, which were submitted under the Act. North Yorkshire, Essex, Cheshire, Humberside and Dorset.

If the Minister felt a running-out-in-the-Greater London, these are due for imposition within the next week or

OUT AND ABOUT

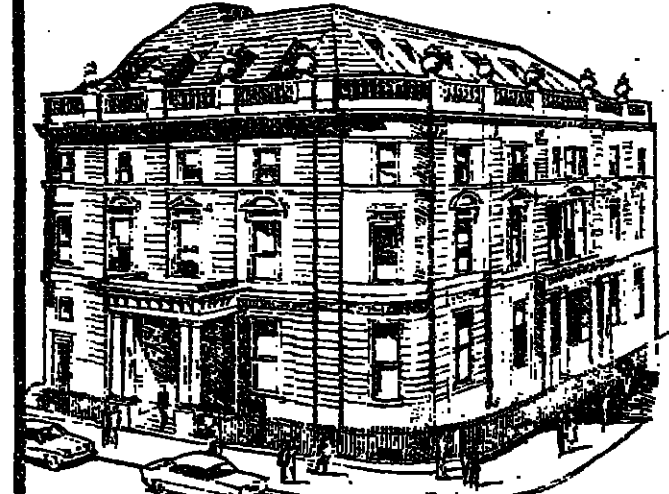
The Post Office Nationalised Pension Fund, biggest of the six new metropolitan authorities within the LAMS. The others are South Shire and Tyne and Wear, which were submitted under the Act. North Yorkshire, Essex, Cheshire, Humberside and Dorset.

The fund's present portfolio amounts to £2.5 billion, growing by £50m a year.

One of the largest units to change is London's Edgware Road, where F. W. Woolly Marks and Spencer reside. While Fine Fare Michael Testier, will take the reins, rental say it has established high for the thorough

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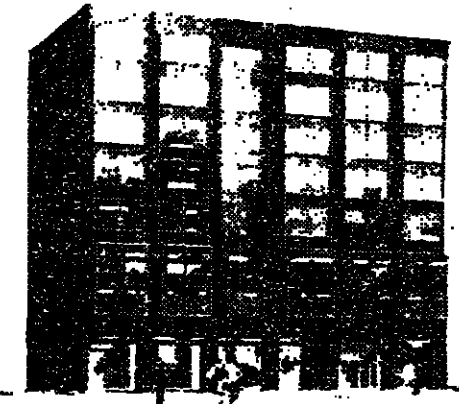
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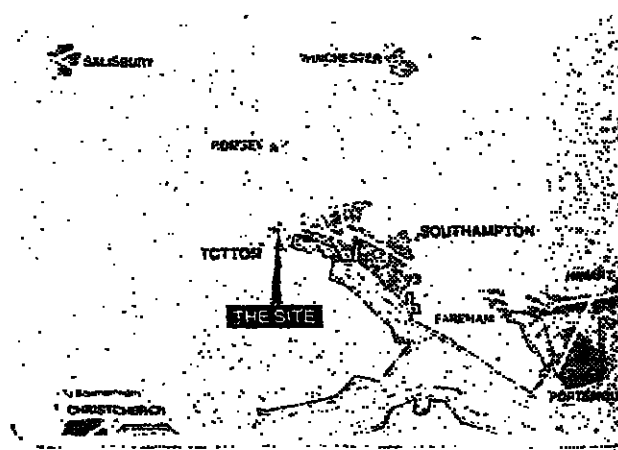
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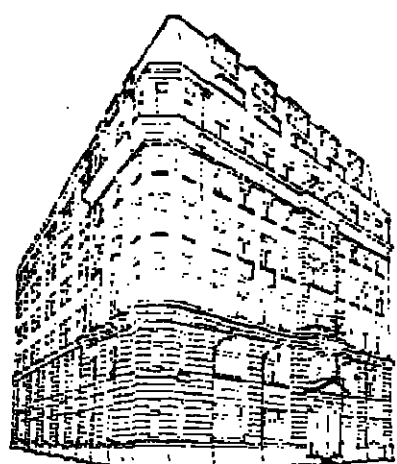
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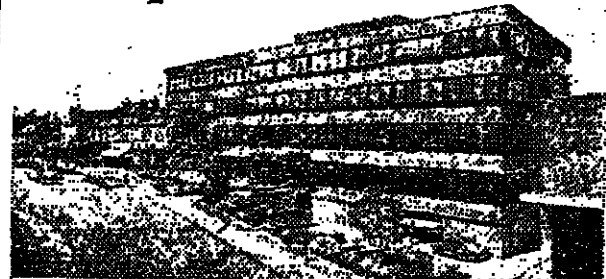
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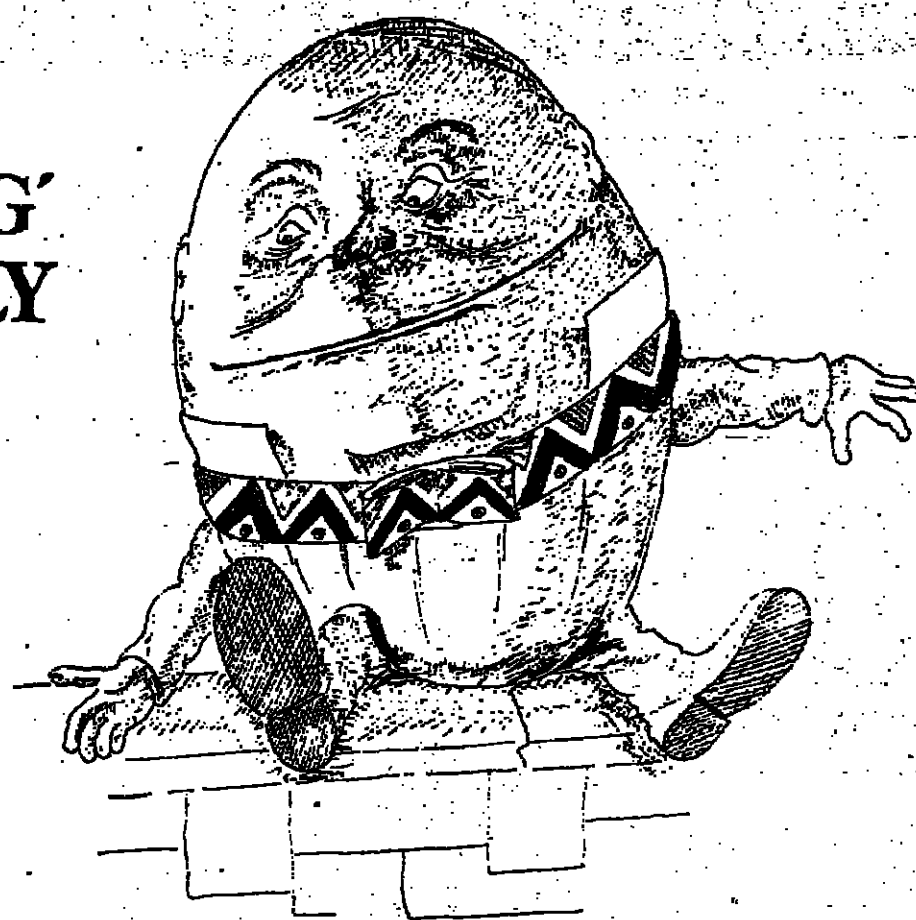
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Bangladesh raises jute values

BRUSSELS, March 11.

Expansion

ERRINGTON, AGRICULTURE CORRESPONDENT

grassland with the aid of heavy dressings of nitrogen fertiliser. But it is easier to produce milk from heavy yielding cows than from compound feeds than from grass, because the intensification of grass becomes progressively more difficult to achieve, because of its variations in quality.

British cows which would have to rise by 10 per cent. to equal those in Holland. So there could be a 10 per cent. increase in total

output slowly by better rearing without adding too many calves or acres devoted to them. There will almost certainly be an increase in the national dairy herd, as farmers come to realise that the only way to make a profit is to add to their stocking capacity. The rewards do not give the same incentive to beef. Because the beef animal is a bad consumer of feedstuffs, the national beef stock is probably a fraction of that of milk production, either from compounds or from grass. The production cycle is a long one, taking two years and the withdrawal of the calf and

beef cow subsidy expected in 1978 will aggravate the cash flow problems of specialist production.

It does look as though the fall in sheep numbers in 1954-55 is a temporary phenomenon. The 1954 slump has been arrested, and probably reversed. But numbers are still very high for the acreage available, and a bad summer and winter could soon get the rearing areas in the west of England and Wales in trouble again.

The increased guarantees for sheep and wool will undoubtedly

over normal supplies of cereals until there is a breakthrough in breeding and disease control, which may be on the way but is too long.

The main effect of the munition review has been to substitute a two-tier guarantee, selling and feed wheat, which is difficult if not impossible to interpret.

Seeks new markets for rice

100-443887-1

U.S. Markets

	Mar. 15 1976	Apr. 1 1976	Month ago
Totals			
Unsettled net	2420	2420	
Open Market bid	2390-400	2390-385	
Copper	267 1/2	275 1/2	
Aluminum	1283 1/2	1283 1/2	
Zinc	1083 1/2	1083 1/2	
Nickel	1083 1/2	1083 1/2	
Tin	1083 1/2	1083 1/2	
Lead	1083 1/2	1083 1/2	
Silver	1083 1/2	1083 1/2	
Gold	1083 1/2	1083 1/2	
Platinum	1083 1/2	1083 1/2	
Palladium	1083 1/2	1083 1/2	
Rhodium	1083 1/2	1083 1/2	
Iridium	1083 1/2	1083 1/2	
Osmium	1083 1/2	1083 1/2	
Ruthenium	1083 1/2	1083 1/2	
Cobalt	1083 1/2	1083 1/2	
Manganese	1083 1/2	1083 1/2	
Chromium	1083 1/2	1083 1/2	
Vanadium	1083 1/2	1083 1/2	
Titanium	1083 1/2	1083 1/2	
Niobium	1083 1/2	1083 1/2	
Molybdenum	1083 1/2	1083 1/2	
Cadmium	1083 1/2	1083 1/2	
Bismuth	1083 1/2	1083 1/2	
Antimony	1083 1/2	1083 1/2	
Arsenic	1083 1/2	1083 1/2	
Selenium	1083 1/2	1083 1/2	
Tellurium	1083 1/2	1083 1/2	
Boron	1083 1/2	1083 1/2	
Silicon	1083 1/2	1083 1/2	
Germanium	1083 1/2	1083 1/2	
Indium	1083 1/2	1083 1/2	
Thallium	1083 1/2	1083 1/2	
Lead	1083 1/2	1083 1/2	
Zinc	1083 1/2	1083 1/2	
Aluminum	1083 1/2	1083 1/2	
Copper	1083 1/2	1083 1/2	
Nickel	1083 1/2	1083 1/2	
Tin	1083 1/2	1083 1/2	
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Platinum	1083 1/2	1083 1/2	
Palladium	1083 1/2	1083 1/2	
Rhodium	1083 1/2	1083 1/2	
Iridium	1083 1/2	1083 1/2	
Osmium	1083 1/2	1083 1/2	
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Cobalt	1083 1/2	1083 1/2	
Manganese	1083 1/2	1083 1/2	
Chromium	1083 1/2	1083 1/2	
Vanadium	1083 1/2	1083 1/2	
Titanium	1083 1/2	1083 1/2	
Niobium	1083 1/2	1083 1/2	
Molybdenum	1083 1/2	1083 1/2	
Cadmium	1083 1/2	1083 1/2	
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Selenium	1083 1/2	1083 1/2	
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Rhodium	1083 1/2	1083 1/2	
Iridium	1083 1/2	1083 1/2	
Osmium	1083 1/2	1083 1/2	
Ruthenium	1083 1/2	1083 1/2	
Cobalt	1083 1/2	1083 1/2	
Manganese	1083 1/2	1083 1/2	
Chromium	1083 1/2	1083 1/2	
Vanadium	1083 1/2	1083 1/2	
Titanium	1083 1/2	1083 1/2	
Niobium	1083 1/2	1083 1/2	
Molybdenum	1083 1/2	1	

105

100

1975

5

TIMES STATION

INSURANCE, PROPERTY, BONDS

OD PRICE MOVEMENTS

	Match 11	Week ago	Month ago
1	1	1	1
2	2	2	2
3	3	3	3
4	4	4	4
5	5	5	5
6	6	6	6
7	7	7	7
8	8	8	8
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at shoulder girth

March 11 Week ago Month ago
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PM	31.0-35.0	28.0-34.0	26.0-32.0

chickens	22.0-27.0	22.0-27.0	21.5-26.0
on Egg Exchange price per 120 eggs			† Delivered.

...and the other is the fact that the system is not yet fully operational.

OFFSHORE AND OVERSEAS FUNDS

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...and the fact that the *Journal* is a journal of the American Psychological Association, the largest and most influential organization in the field of psychology, adds to the journal's prestige and makes it a must-read for all psychologists.

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the 1990s, the number of people in the United States who are 65 years of age or older is projected to increase from 20 million to 35 million, and the number of people 75 years of age or older is projected to increase from 10 million to 15 million (U.S. Census Bureau, 1996).

THEMES: STATESMAN AND

WHEELER, STEPHEN AND

RIOT

Stephen Usher

the 1990s, the number of people in the United States who are 65 years of age or older is projected to increase from 20 million to 35 million, and the number of people 75 years of age or older is projected to increase from 10 million to 15 million (U.S. Census Bureau, 1996). The number of people 85 years of age or older is projected to increase from 2 million to 4 million (U.S. Census Bureau, 1996). The number of people 90 years of age or older is projected to increase from 500,000 to 1 million (U.S. Census Bureau, 1996). The number of people 95 years of age or older is projected to increase from 100,000 to 200,000 (U.S. Census Bureau, 1996). The number of people 100 years of age or older is projected to increase from 10,000 to 20,000 (U.S. Census Bureau, 1996).

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Adam Zemanicki

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Journal of Management Studies, 20(6), 791-806.

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FT SHARE INFORMATION SERVICE

CANADIANS									
1974	High	Low	Stock	Price	Div.	Yield	1973	High	Low
134	170	160	Alcan. Can. Inc.	12 1/2	1.00	4.00	134	170	160
135	170	160	Bank of Montreal	12 1/2	1.00	4.00	135	170	160
136	170	160	Imperial Oil	12 1/2	1.00	4.00	136	170	160
137	170	160	Canadian Pacific	12 1/2	1.00	4.00	137	170	160
138	170	160	Canadian National	12 1/2	1.00	4.00	138	170	160
139	170	160	Canadian Tire	12 1/2	1.00	4.00	139	170	160
140	170	160	Canadian West	12 1/2	1.00	4.00	140	170	160
141	170	160	Canadian Bank	12 1/2	1.00	4.00	141	170	160
142	170	160	Canadian Life	12 1/2	1.00	4.00	142	170	160
143	170	160	Canadian Trust	12 1/2	1.00	4.00	143	170	160
144	170	160	Canadian Insurance	12 1/2	1.00	4.00	144	170	160
145	170	160	Canadian Finance	12 1/2	1.00	4.00	145	170	160
146	170	160	Canadian Services	12 1/2	1.00	4.00	146	170	160
147	170	160	Canadian Industries	12 1/2	1.00	4.00	147	170	160
148	170	160	Canadian Resources	12 1/2	1.00	4.00	148	170	160
149	170	160	Canadian Energy	12 1/2	1.00	4.00	149	170	160
150	170	160	Canadian Metals	12 1/2	1.00	4.00	150	170	160
151	170	160	Canadian Chemicals	12 1/2	1.00	4.00	151	170	160
152	170	160	Canadian Textiles	12 1/2	1.00	4.00	152	170	160
153	170	160	Canadian Paper	12 1/2	1.00	4.00	153	170	160
154	170	160	Canadian Food	12 1/2	1.00	4.00	154	170	160
155	170	160	Canadian Retail	12 1/2	1.00	4.00	155	170	160
156	170	160	Canadian Transport	12 1/2	1.00	4.00	156	170	160
157	170	160	Canadian Media	12 1/2	1.00	4.00	157	170	160
158	170	160	Canadian Telecom	12 1/2	1.00	4.00	158	170	160
159	170	160	Canadian Utilities	12 1/2	1.00	4.00	159	170	160
160	170	160	Canadian Real Estate	12 1/2	1.00	4.00	160	170	160
161	170	160	Canadian Banks	12 1/2	1.00	4.00	161	170	160
162	170	160	Canadian Insurance	12 1/2	1.00	4.00	162	170	160
163	170	160	Canadian Finance	12 1/2	1.00	4.00	163	170	160
164	170	160	Canadian Services	12 1/2	1.00	4.00	164	170	160
165	170	160	Canadian Industries	12 1/2	1.00	4.00	165	170	160
166	170	160	Canadian Resources	12 1/2	1.00	4.00	166	170	160
167	170	160	Canadian Energy	12 1/2	1.00	4.00	167	170	160
168	170	160	Canadian Metals	12 1/2	1.00	4.00	168	170	160
169	170	160	Canadian Chemicals	12 1/2	1.00	4.00	169	170	160
170	170	160	Canadian Textiles	12 1/2	1.00	4.00	170	170	160
171	170	160	Canadian Paper	12 1/2	1.00	4.00	171	170	160
172	170	160	Canadian Food	12 1/2	1.00	4.00	172	170	160
173	170	160	Canadian Retail	12 1/2	1.00	4.00	173	170	160
174	170	160	Canadian Transport	12 1/2	1.00	4.00	174	170	160
175	170	160	Canadian Media	12 1/2	1.00	4.00	175	170	160
176	170	160	Canadian Telecom	12 1/2	1.00	4.00	176	170	160
177	170	160	Canadian Utilities	12 1/2	1.00	4.00	177	170	160
178	170	160	Canadian Real Estate	12 1/2	1.00	4.00	178	170	160
179	170	160	Canadian Banks	12 1/2	1.00	4.00	179	170	160
180	170	160	Canadian Insurance	12 1/2	1.00	4.00	180	170	160
181	170	160	Canadian Finance	12 1/2	1.00	4.00	181	170	160
182	170	160	Canadian Services	12 1/2	1.00	4.00	182	170	160
183	170	160	Canadian Industries	12 1/2	1.00	4.00	183	170	160
184	170	160	Canadian Resources	12 1/2	1.00	4.00	184	170	160
185	170	160	Canadian Energy	12 1/2	1.00	4.00	185	170	160
186	170	160	Canadian Metals	12 1/2	1.00	4.00	186	170	160
187	170	160	Canadian Chemicals	12 1/2	1.00	4.00	187	170	160
188	170	160	Canadian Textiles	12 1/2	1.00	4.00	188	170	160
189	170	160	Canadian Paper	12 1/2	1.00	4.00	189	170	160
190	170	160	Canadian Food	12 1/2	1.00	4.00	190	170	160
191	170	160	Canadian Retail	12 1/2	1.00	4.00	191	170	160
192	170	160	Canadian Transport	12 1/2	1.00	4.00	192	170	160
193	170	160	Canadian Media	12 1/2	1.00	4.00	193	170	160
194	170	160	Canadian Telecom	12 1/2	1.00	4.00	194	170	160
195	170	160	Canadian Utilities	12 1/2	1.00	4.00	195	170	160
196	170	160	Canadian Real Estate	12 1/2	1.00	4.00	196	170	160
197	170	160	Canadian Banks	12 1/2	1.00	4.00	197	170	160
198	170	160	Canadian Insurance	12 1/2	1.00	4.00	198	170	160
199	170	160	Canadian Finance	12 1/2	1.00	4.00	199	170	160
200	170	160	Canadian Services	12 1/2	1.00	4.00	200	170	160
201	170	160	Canadian Industries	12 1/2	1.00	4.00	201	170	160
202	170	160	Canadian Resources	12 1/2	1.00	4.00	202	170	160
203	170	160	Canadian Energy	12 1/2	1.00	4.00	203	170	160
204	170	160	Canadian Metals	12 1/2	1.00	4.00	204	170	160
205	170	160	Canadian Chemicals	12 1/2	1.00	4.00	205	170	160
206	170	160	Canadian Textiles	12 1/2	1.00	4.00	206	170	160
207	170	160	Canadian Paper	12 1/2	1.00	4.00	207	170	160
208	170	160	Canadian Food	12 1/2	1.00	4.00	208	170	160
209	170	160	Canadian Retail	12 1/2	1.00	4.00	209	170	160
210	170	160	Canadian Transport	12 1/2	1.00	4.00	210	170	160
211	170	160	Canadian Media	12 1/2	1.00	4.00	211	170	160
212	170	160	Canadian Telecom	12 1/2	1.00	4.00	212	170	160
213	170	160	Canadian Utilities	12 1/2	1.00	4.00	213	170	160
214	170	160	Canadian Real Estate	12 1/2	1.00	4.00	214	170	160
215	170	160	Canadian Banks	12 1/2	1.00	4.00	215	170	160
216	170	160	Canadian Insurance	12 1/2	1.00	4.00	216	170	160
217	170	160	Canadian Finance	12 1/2	1.00	4.00	217	170	160
218	170	160	Canadian Services	12 1/2	1.00	4.00	218	170	160
219	170	160	Canadian Industries	12 1/2	1.00	4.00	219	170	160
220	170	160	Canadian Resources	12 1/2	1.00	4.00	220	170	160
221	170	160	Canadian Energy	12 1/2	1.00	4.00	221	170	160
222	170	160	Canadian Metals	12 1/2	1.00	4.00	222	170	160

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MINES - Continued

FAIR WEST RAND

1974 Low	Share	Stock	Price	Div	Yield	TM
High	Low	High	Low	Yield	Yield	Yield
9	210	145	145	10	10.00	1.25
10	210	145	145	10	10.00	1.25
11	210	145	145	10	10.00	1.25
12	210	145	145	10	10.00	1.25
13	210	145	145	10	10.00	1.25
14	210	145	145	10	10.00	1.25
15	210	145	145	10	10.00	1.25
16	210	145	145	10	10.00	1.25
17	210	145	145	10	10.00	1.25
18	210	145	145	10	10.00	1.25
19	210	145	145	10	10.00	1.25
20	210	145	145	10	10.00	1.25
21	210	145	145	10	10.00	1.25
22	210	145	145	10	10.00	1.25
23	210	145	145	10	10.00	1.25
24	210	145	145	10	10.00	1.25
25	210	145	145	10	10.00	1.25
26	210	145	145	10	10.00	1.25
27	210	145	145	10	10.00	1.25
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30	210	145	145	10	10.00	1.25
31	210	145	145	10	10.00	1.25
32	210	145	145	10	10.00	1.25
33	210	145	145	10	10.00	1.25
34	210	145	145	10	10.00	1.25
35	210	145	145	10	10.00	1.25
36	210	145	145	10	10.00	1.25
37	210	145	145	10	10.00	1.25
38	210	145	145	10	10.00	1.25
39	210	145	145	10	10.00	1.25
40	210	145	145	10	10.00	1.25
41	210	145	145	10	10.00	1.25
42	210	145	145	10	10.00	1.25
43	210	145	145	10	10.00	1.25
44	210	145	145	10	10.00	1.25
45	210	145	145	10	10.00	1.25
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49	210	145	145	10	10.00	1.25
50	210	145	145	10	10.00	1.25
51	210	145	145	10	10.00	1.25
52	210	145	145	10	10.00	1.25
53	210	145	145	10	10.00	1.25
54	210	145	145	10	10.00	1.25
55	210	145	145	10	10.00	1.25
56	210	145	145	10	10.00	1.25
57	210	145	145	10	10.00	1.25
58	210	145	145	10	10.00	1.25
59	210	145	145	10	10.00	1.25
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63	210	145	145	10	10.00	1.25
64	210	145	145	10	10.00	1.25
65	210	145	145	10	10.00	1.25
66	210	145	145	10	10.00	1.25
67	210	145	145	10	10.00	1.25
68	210	145	145	10	10.00	1.25
69	210	145	145	10	10.00	1.25
70	210	145	145	10	10.00	1.25
71	210	145	145	10	10.00	1.25
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60	75	P. State Dev. Sbc.	35	014c	1.4	9.8
132	134	P. State Dev. Sbc.	118	33c	2.4	4.8
56	63	P. State Dev. Sbc.	35	22c	2.4	4.8
57	63	P. State Dev. Sbc.	35	22c	2.4	4.8
57	63	P. State Dev. Sbc.	35	22c	2.4	4.8
128	134	P. State Dev. Sbc.	118	33c	2.4	4.8
128	134	P. State Dev. Sbc.	118	33c	2.4	4.8
128	134	P. State Dev. Sbc.	118	33c	2.4	4.8
128	134	P. State Dev. Sbc.	118	33c	2.4	4.8
128	134	P. State Dev. Sbc.	118	33c	2.4	4.8
128	134	P. State Dev. Sbc.	118	33c	2.4	4.8
128	134	P. State Dev. Sbc.	118	33c	2.4	4.8
128	134	P. State Dev. Sbc.	118	33c	2.4	4.8
128	134	P. State Dev. Sbc.	118	33c	2.4	4.8
128	134	P. State Dev. Sbc.	118	33c	2.4	4.8
128	134	P. State Dev. Sbc.	118	33c	2.4	4.8
128	134	P. State Dev. Sbc.	118	33c	2.4	4.8
128	134	P. State Dev. Sbc.	118	33c	2.4	4.8
128	134	P. State Dev. Sbc.	118	33c	2.4	4.8
128	134	P. State Dev. Sbc.	118	33c	2.4	4.8
128	134	P. State Dev. Sbc.	118	33c	2.4	4.8
128	134	P. State Dev. Sbc.	118	33c	2.4	4.8
128	134	P. State Dev. Sbc.	118	33c	2.4	4.8
128	134	P. State Dev. Sbc.	118	33c	2.4	4.8
128	134	P. State Dev. Sbc.	118	33c	2.4	4.8
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Army stages coup in Lebanon

BY HSAN HIAZI

THE COMMANDER of the Beirut garrison, Brig-Gen. Aziz Abdab, last night announced a military coup d'etat and asked President Suleiman Franjeh to resign immediately.

Gen. Abdab, a 55-year-old Moslem, went on television and read out: "Communique No. 1." He said President Franjeh must resign immediately and that Parliament must meet within seven days to elect a new Head of State.

He proclaimed martial law and an indefinite curfew with orders to his troops to shoot at violators on sight without warning. The general appointed himself the military governor of Lebanon and announced that he upheld the agreement Lebanon had concluded with the Palestinian guerrillas.

It is not yet known how much following he has in the army command, but informed sources declared that he is supported by the chief of military intelligence and the commander of the air force, both of whom are Christians.

The sources added that he does not have the support of the army command at the Ministry of Defence, which is located near the presidential palace.

As Gen. Abdab spoke, gunmen in the Moslem areas of Beirut fired their weapons in the air in jubilation, but the Christians did not join in.

The big question is whether the general will have the backing of Moslem officers and soldiers who have been engaged in the army rebellion, and who have already gained control of six garrisons in the south and north of the country.

BEIRUT, March 11.

This is Lebanon's second coup d'etat since the 1943 independence. The first one took place in 1961 but failed.

Earlier, Mr. Rashid Karami, the Lebanese Prime Minister, had apparently independently submitted his resignation after rebel Moslem Army officers had rejected an amnesty offer and seized three more Army barracks.

Mr. Karami's resignation—his second in as many months—came after rebel Moslem army officers had rejected an offer of full amnesty by the Lebanese commander in chief, Maj-Gen. Hanna Saad.

The rejection came on a day in which the rebels made further gains, seizing three more army barracks. The military commander for Northern Lebanon, Col. Abdel Majid Shehab, was also shot dead in a predominantly Christian area on the main Beirut-Tripoli highway.

The rejection of the amnesty by the leader of the mutineers, Lt. Ahmed Khatib, who heads the self-styled Lebanese Arab Army, is a serious blow to Syrian attempts in the past 24 hours to prevent the rebellion snowballing into another Lebanese civil war. The amnesty offer was believed to have been part of a surprise initiative.

The Syrian chief of staff, Maj-Gen. Hikmat Chehab, returned today from Damascus with what were said to be firm instructions from President Hafez Assad for dealing with the military insurrection. These included instructions to units of the Syrian-backed Palestine Liberation Army (PLA) to take over the garrisons that the rebels had

seized in north and south Lebanon during the past three days.

Mr. Karami announced his resignation in an emotional radio address in which he likened his country to a sinking ship. He had done his best to steer the ship to safe shores, but said there was nothing more that he could do. Mr. Karami resigned in January, but agreed to withdraw his resignation six days later after the Syrian mission under Mr. Abdel Halim Khaddam, the Foreign Minister, arranged a ceasefire between the warring Christian and Moslem civilian populations.

Last night, General Saad offered a full pardon to all deserters with the exception of those who committed murder. He also promised that the army of the future will be "the army of all Lebanon" to defend the country against "the enemy on the border," an allusion to Israel.

The assurances were made in reply to charges by the deserters that the army was prejudiced in favour of the Christians, and that it had shirked its responsibilities in the Arab confrontation with Israel.

Reports in the Press said President Al Assad sent the instructions after President Franjeh threatened to resign. President Franjeh was reported to have made the threat after high-ranking officers submitted letters and memos demanding action to end the mutiny.

This was the first time in Lebanon's independent history that senior Army officers submitted such letters.

Bacon prices drop sharply

BY PETER BULLEN

SOME BACON rashers with cost 7p to 10p pound last week following a record drop of 50p a ton in the first-hand selling price of Danish AI bacon yesterday.

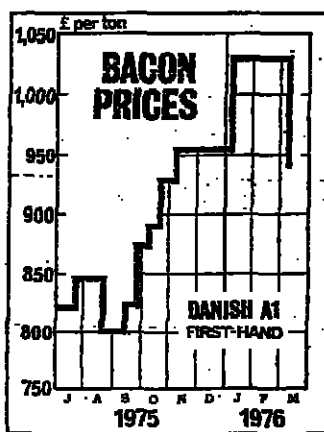
The big fall in the Danish price has been awaited eagerly by bacon sellers in recent weeks as there has been noticeable consumer resistance to the record high prices.

Three months ago, bacon prices broke through £1,000 a ton barrier for the first time. Although bacon from other countries came down in price after two weeks, Danish, which has been in short supply, has remained at £1,000 until yesterday.

For the past week, British, Ulster and Irish bacon have been a full £100 a ton below the Danish level and further discounts were being offered making the gap even wider.

Following the Danish price cut yesterday, Irish and British bacon came down by £20 a ton to £980 and £950 a ton.

These reductions in wholesale prices are expected to be translated in the shops into some relatively big falls in the price of back and middle rashers. Back should come down by as much as 10p a pound to about 80p to 85p a



pound, and middle by up to 7p to about 73p a pound. Streaky and bacon joints are not likely to be affected.

The price cuts should give a big fillip to sales. "With reductions of this size sales are bound to respond," one wholesaler commented last night.

However, not so good news for the housewife yesterday was that eggs will go up next week. Large will cost 1p a dozen more and other grades 2p. Demand for eggs is very strong at the moment and the weakness in sterling has restricted any large inflow of eggs from the Continent.

M & G chief attacks equity 'gimmicks'

BY MARGARET REID

THE BANK of England-sponsored Institutional Shareholders Committee and the proposed "equity bank" were attacked last night as "expedients and gimmicks" designed to affect the approach of institutional investors to companies in which they held shares.

The sharp criticisms were delivered by Mr. David Hopkinson, M and G unit trust group's chairman of investment at a London conference. He resigned in August from the ISC, which was set up four years ago by the former Governor of the Bank of England, Lord O'Brien.

"It has all the disadvantages of committees when they are set up to do a job that individuals should be doing themselves," said Mr. Hopkinson, who also made proposals to increase the number of non-executive directors. In addition, he called for Government concessions over stamp duty and capital gains tax to foster capital-raising through fixed-interest stocks.

Making clear that he thought institutions should individually watch their own investments, he hit out at the ISC. Such a committee, he said, "would be frightened of looking at the very companies that should be rattled up."

Mr. Hopkinson recalled that when he was a member of the ISC, "there was at least one insurance company and one bank that thought should be in the committee to achieve anything useful. But to imagine that that committee was capable of, or equipped for, looking into the two companies I had in mind is fantasy."

Mr. Hopkinson, who in passing mentioned Distillers—the M and G shareholding in which was so far the summer—spoke more favourably of the idea of special ad hoc committees of institutional shareholders to do particular jobs.

Extensive proposals concerning non-executive directors—who could only be as useful as the executive directors care to make them, unless there is legislation to give them specific powers—were also outlined by Mr. Hopkinson, whose group manages £500m. of investment funds.

Authority He suggested that between 25 per cent and 40 per cent of a public company's directors should be non-executive, aged in the 40s or 50s and "men of authority in their own businesses, professions or unions."

They should not be very well paid so that they "are not in the pocket of the chairman or managing director and can afford to resign."

Criticism of the idea of a new "equity bank" also came yesterday from Mr. W. R. Ballantyne, chairman of Scottish Mutual Assurance Society. "This does not appear to be a desirable development," he said in his annual statement.

"By itself the new institution will not bring into being any additional supply of capital and it would appear to establish a priority for the provision of existing capital to institutions which had hitherto been classed as less 'favourable'."

Left-wing Opposition has already made substantial gains. The Bank of France again intervened in the market today, selling both D-Marks and Swedish Crowns to prop up its beleaguered currency, which has been dragged down in the wake of the pound.

French officials continue to maintain that there is no fundamental economic reason for a change in the franc/D-mark parity within the "snake" since French prices are currently considered fully competitive in terms of the D-mark, the currency of France's major trading partner.

The French maintain that the latest pressure on the franc is almost entirely the result of the run on the pound which has produced a massive demand for the world's strongest currencies such as the D-mark, Swiss franc and U.S. dollar.

Some commentators have not hesitated to accuse the Bank of England and, by implication the British Government, of deliberately allowing the pound to slide by an excessive amount to give British goods a competitive edge in the world's markets and thus boost the British economy.

700 new jobs in South Wales

FACTORY spaces totalling 100,000 square feet allocated in South Wales to six companies since the beginning of 1975, are expected to provide 700 new jobs in the next three years.

Mr. John Morris, the Secretary for Wales, announced yesterday. The factories are at Pontardulais, Hirwaun, Bridgend (two), Llanidloes, and Taffware, near Ebbw Vale.

Grundy Autoproducts are transferring their factory from Ashford, Middlesex, to Ebbw Vale, to provide jobs for redundant steelworkers. They plan to employ 200 within three years.

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AIP gives up the struggle

THE LEX COLUMN

Index fell 2.3 to 411.8

Rumours of a sharp rise in MLR were being treated sceptically by the money market last night. Such a move would be completely contrary to recent official policy. Meanwhile, the 500-Share index has reached a new peak, although the 30-Share index weakened late in the day after AIP's move into liquidation.

The news that Amalgamated Investment is being placed in compulsory liquidation unsettled property shares even further yesterday, and the prices of the more highly geared groups have fallen by up to a fifth this week with the sector index now 30 per cent below last April's high.

The collapse of AIP has come now, rather than at any other time over the last two years, because a full scale accountants' investigation prior to the re-negotiation of bankers' support this month showed a deficit of a "few million pounds".

The directors believe there will be "insufficient funds" to pay all creditors at the end of the day even on the assumption that current developments, such as Amalgamated House in the City, can be let over a period and then sold. The fall in values since 1973 seems to have been around two-fifths, which clearly raises questions about the current solvency of other companies which have not fully revalued since the end of the boom.

The direct implications for the property market may be limited since a majority of the British secured creditors have already shown willingness to co-operate in an "orderly realisation". Moreover, the property is mainly of good quality and the view in the investment market yesterday was that the £100m. involved could be absorbed without too much indignation in the current strong conditions: yields for prime larger properties are around 6½ per cent and under 6 per cent for smaller buildings. The sums involved are equivalent to about an eighth of last year's institutional purchases.

But the crucial general point is that the collapse was not brought on by action from the banking creditors who still seem to be keeping to their "wait-and-see" policy. So there is no reason to believe that there will be an extensive domino effect though one or two of the more vulnerable groups could be shaken out. However, the extent

especially flattered the latter months. More tangibly, however, chemicals volume was picking up in the final quarter, while refinery utilisation improved (partly for seasonal reasons) to 72 per cent against an average of 67 per cent for the year as a whole. Very recently the group has seen signs of improved demand in the German and French markets, especially for gasoline and chemical feedstocks.

Shell's volume fall of 13 per cent in 1975 implies some loss of world market share—industry volume in Western Europe, for instance, declined only 7 per cent—but the group claims this was offset in profits terms by a shift towards the lighter end of the barrel. France and the U.K. Ultramar's gas stations have a turnover of £20m. or more, a favourable sign for the year-end write-off in the past. The current year is clear, and the rest is in the air. Ultramar's gas stations have a turnover of £20m. or more, a favourable sign for the year-end write-off in the past. The current year is clear, and the rest is in the air.

Ultramar The terms cannot be precisely put, but Ultramar rights issue in 1973 convertible preference rights, which were effective in 1974, will not be added to the account of Ultramar scrip issue (it does dividend) unless it becomes significant than at the moment the preferred was representing around one-third of the enlarged equity—less than half—which means the writers must be relatively optimistic about the future of the company. The reason for this is that the company is not in a hurry to dividends on the grounds that there is this might change the picture of years' earnings, although its U.K. share does not carry any dividend. As with Berry's group is raising its strength of the company. With debt earlending 120 per cent holders funds, the equity is not surplus to the information so far. Last year on target at £18.5, a favourable sign for the year-end write-off in the past. The current year is clear, and the rest is in the air. Ultramar's gas stations have a turnover of £20m. or more, a favourable sign for the year-end write-off in the past. The current year is clear, and the rest is in the air.

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£300m. nuclear reprocessing deal to be approved to-day

BY DAVID FISLOCK, SCIENCE EDITOR

THE GOVERNMENT is expected to give its approval today for a contract worth £300m. to develop a reprocessing plant for spent nuclear fuel for other countries—one of the most controversial proposals yet raised by the nuclear industry.

Government approval clears the way for a contract worth £300m. to develop a reprocessing plant for spent nuclear fuel for other countries—one of the most controversial proposals yet raised by the nuclear industry.

The U.K. Government's position is being explained to the Japanese nuclear industry in Tokyo today by Dr. Walter Marshall, chief scientist at the Department of Energy, at the invitation of the Japan Nuclear Forum.

The decision is expected to be subject to the important condition that Britain shall remain free to return to the country of origin, as a solid, the highly radioactive residue from the reprocessing operation.

For this reason it will negotiate inter-governmental "understandings" with each nation which signs a reprocessing contract with British Nuclear Fuels, to ensure that the solidified

waste will be accepted. Contracts will also stipulate that should the company fail to develop a satisfactory method of solidifying the waste, it will have the option of cancelling the contract. If the Government should wish it to do so.

These conditions, the Government believes, will safeguard the U.K. from becoming a nuclear dustbin through accumulating the highly radioactive waste from other nations' nuclear power activities. This rather

far-fetched idea was given considerable publicity last autumn when Anthony Wedgwood Benn, Secretary for Energy, called for a public debate on the export activities of British Nuclear Fuels.

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At the same time the Government stipulated that any contract should include an "escape clause" allowing the company to renege if it should prove unable for technical reasons to return the solidified waste to its customers.

But the ensuing debate established not only that was the company not embarking on a new venture—it had already

reprocessed about 700 tonnes of spent fuel for other nations, but that anticipated domestic demands for reprocessing still outweighed export prospects. The company was already planning to construct a new £300m. reprocessing facility at its Windscale, Cumbria, factory by 1983 to accommodate spent fuel from British nuclear stations.

If it succeeds in winning the Japanese contract the company believes it would be justified in constructing a second 1,000-tonne reprocessing plant at Windscale, say by 1988. The terms of this contract include a substantial down payment—of the order of £130m.—towards the cost of the second plant. To fill the second plant to capacity, the company will be looking for further overseas orders amounting to about half the Japanese contract during the 1980s.

Discussions are continuing with the French nuclear industry. British Nuclear Fuels said yesterday about a French proposal to share the Japanese contract with Britain. The French and West Germans are partners with the U.K. in a tripartite marketing organisation called United Reprocessors.

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Building society receipts soar

BY MICHAEL CASSELL, BUILDING CORRESPONDENT

BUILDING SOCIETY deposits last month reached the second highest level recorded.

Figures to be published today will confirm that the societies continue to benefit from the wide gap in interest rates between them and most other competing investment institutions. Some

societies reported yesterday that the first two weeks of this month had been even more encouraging than February.

Their very strong position will be a major point under consideration at a meeting of the Building Societies Association council on April 9, three days after the Budget, when present

interest rates will be reviewed. The mortgage rate has remained at 11 per cent since September 1973, although the investors' rate on ordinary shares fell last year from 7.5 per cent to 7 per cent.

Until next month, most societies are keeping an open mind about the chances of rate reductions, although the feeling is that, despite all the uncertainty surrounding